

FINANCIAL STATEMENT AUDIT REPORT OF  
CALDWELL COUNTY SMART START  
*A PARTNERSHIP FOR YOUNG CHILDREN*  
LENOIR, NORTH CAROLINA  
FOR THE YEAR ENDED JUNE 30, 2015

BOARD OF DIRECTORS  
SARAH GREENE, BOARD CHAIR

ADMINISTRATIVE OFFICER  
TERESA H. BRANCH, EXECUTIVE DIRECTOR

Caldwell County Smart Start A Partnership for Young Children

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## Independent Auditor's Report

To Board Members of  
Caldwell County Smart Start A Partnership for Young Children  
Lenoir, North Carolina

### Report on Financial Statements

We have audited the accompanying financial statements of Caldwell County Smart Start A Partnership for Young Children which comprise the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis as of and for the year ended June 30, 2015, and the related Statement of Functional Expenditures - Modified Cash Basis for the year then ended, and the related notes to the financial statements.

### *Management's Responsibilities for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the modified cash basis of accounting described in Note 1; this includes determining that the modified cash basis of accounting is an acceptable basis for the preparation of the financial statements in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the financial statements referred to above present fairly, in all material respects, the Statement of Receipts, Expenditures and Net Assets of Caldwell County Smart Start A Partnership for Young Children, as of and for the year ended June 30, 2015, and the Statement of Functional Expenditures for the year then ended in accordance with the modified cash basis of accounting as described in Note 1.

### *Other Matter*

#### *Basis of Accounting*

We draw attention to Note 1 of the financial statements, which describes the basis of accounting. The financial statements are prepared on the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to that matter.

#### Report on Supplementary Information

Schedule 2 on page 19 and Schedule 5 on page 22 are not required parts of the basic financial statements but is supplementary information required by the North Carolina Office of the State Auditor. In accordance with auditing standards generally accepted in the United States of America, we have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion or provide any assurance on Schedules 2 and 5.

Our audit was conducted for the purpose of forming an opinion on the financial statements of Caldwell County Smart Start A Partnership for Young Children. The accompanying supplementary Schedules 1, 3, and 4 are also presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 18, 2015, on our consideration of Caldwell County Smart Start A Partnership for Young Children's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Caldwell County Smart Start A Partnership for Young Children's internal control over financial reporting and compliance.

A handwritten signature in cursive script that reads "Cohn Reznick LLP".

Charlotte, North Carolina  
November 18, 2015

**Caldwell County Smart Start A Partnership for Young Children  
Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis  
For the Year Ended June 30, 2015**

**Exhibit A**

	Unrestricted Funds		Temporarily Restricted Funds	Total Funds
	Smart Start Fund	Other Funds		
<b>Receipts:</b>				
State Awards and Contracts	\$ 800,008	\$ 737,121	\$ 45,114	\$ 1,582,243
Local Awards	-	10,000	-	10,000
Private Contributions	-	1,420	1,505	2,925
Interest and Investment Earnings	-	6	-	6
Sales Tax Refund	-	1,537	-	1,537
Other Receipts	-	1,551	-	1,551
<b>Total Receipts</b>	<b>800,008</b>	<b>751,635</b>	<b>46,619</b>	<b>1,598,262</b>
Net Assets Released from Restrictions:				
Satisfaction of Program Restrictions	-	728	(728)	-
	<b>800,008</b>	<b>752,363</b>	<b>45,891</b>	<b>1,598,262</b>
<b>Expenditures:</b>				
Programs:				
Child Care and Education Quality	424,971	1,367	-	426,338
Family Support	91,394	2,519	-	93,913
Health and Safety	34,999	-	-	34,999
NC Pre-K	-	718,521	-	718,521
Support:				
Management and General	129,294	13,595	-	142,889
Program Coordination and Evaluation	119,350	234	-	119,584
Other:				
Refund of Prior Year Grant	-	849	-	849
Sales Tax Paid	-	2,170	-	2,170
<b>Total Expenditures</b>	<b>800,008</b>	<b>739,255</b>	<b>-</b>	<b>1,539,263</b>
<b>Excess of Receipts Over Expenditures</b>	<b>-</b>	<b>13,108</b>	<b>45,891</b>	<b>58,999</b>
<b>Net Assets at Beginning of Year</b>	<b>-</b>	<b>(9,389)</b>	<b>728</b>	<b>(8,661)</b>
<b>Net Assets at End of Year</b>	<b>\$ -</b>	<b>\$ 3,719</b>	<b>\$ 46,619</b>	<b>\$ 50,338</b>
<b>Net Assets Consisted of:</b>				
Cash and Cash Equivalents	\$ 2	\$ 3,719	\$ 46,619	\$ 50,340
Less: Due to State	2	-	-	2
<b>Total Net Assets</b>	<b>\$ -</b>	<b>\$ 3,719</b>	<b>\$ 46,619</b>	<b>\$ 50,338</b>

The Accompanying Notes are an Integral Part of the Financial Statements.

**Caldwell County Smart Start A Partnership for Young Children  
Statement of Functional Expenditures - Modified Cash Basis  
For the Year Ended June 30, 2015**

**Exhibit B**

	<u>Total</u>	<u>Personnel</u>	<u>Contracted Services</u>	<u>Supplies and Materials</u>	<u>Other Operating Expenditures</u>	<u>Fixed Charges and Other Expenditures</u>	<u>Property and Equipment Outlay</u>	<u>Services/ Contracts/ Grants</u>
<b>Smart Start Fund:</b>								
<b>Programs:</b>								
Child Care and Education Quality	\$ 424,971	\$ 135,732	\$ -	\$ 14,560	\$ 10,604	\$ 5,461	\$ 1,992	\$ 256,622
Family Support	91,394	40,244	-	1,105	9,092	1,672	1,061	38,220
Health and Safety	34,999	-	-	-	-	-	-	34,999
	<u>551,364</u>	<u>175,976</u>	<u>-</u>	<u>15,665</u>	<u>19,696</u>	<u>7,133</u>	<u>3,053</u>	<u>329,841</u>
<b>Support:</b>								
Management and General	129,294	99,952	2,900	1,510	10,916	12,331	1,685	-
Program Coordination and Evaluation	119,350	112,047	-	80	2,273	3,201	1,749	-
	<u>248,644</u>	<u>211,999</u>	<u>2,900</u>	<u>1,590</u>	<u>13,189</u>	<u>15,532</u>	<u>3,434</u>	<u>-</u>
<b>Total Smart Start Fund Expenditures</b>	<b>\$ 800,008</b>	<b>\$ 387,975</b>	<b>\$ 2,900</b>	<b>\$ 17,255</b>	<b>\$ 32,885</b>	<b>\$ 22,665</b>	<b>\$ 6,487</b>	<b>\$ 329,841</b>
<b>Other Funds:</b>								
<b>Programs:</b>								
Child Care and Education Quality	\$ 1,367	\$ -	\$ -	\$ -	\$ 1,367	\$ -	\$ -	\$ -
Family Support	2,519	267	-	-	2,252	-	-	-
NC Pre-K	718,521	31,973	-	-	2,261	1,173	-	683,114
	<u>722,407</u>	<u>32,240</u>	<u>-</u>	<u>-</u>	<u>5,880</u>	<u>1,173</u>	<u>-</u>	<u>683,114</u>
<b>Support:</b>								
Management and General	13,595	-	13,500	31	15	49	-	-
Program Coordination and Evaluation	234	-	-	-	-	234	-	-
	<u>13,829</u>	<u>-</u>	<u>13,500</u>	<u>31</u>	<u>15</u>	<u>283</u>	<u>-</u>	<u>-</u>
<b>Other:</b>								
Refund of Prior Year Grant	849	-	-	-	-	849	-	-
Sales Tax Paid	2,170	-	-	2,170	-	-	-	-
	<u>3,019</u>	<u>-</u>	<u>-</u>	<u>2,170</u>	<u>-</u>	<u>849</u>	<u>-</u>	<u>-</u>
<b>Total Other Funds Expenditures</b>	<b>\$ 739,255</b>	<b>\$ 32,240</b>	<b>\$ 13,500</b>	<b>\$ 2,201</b>	<b>\$ 5,895</b>	<b>\$ 2,305</b>	<b>\$ -</b>	<b>\$ 683,114</b>

The Accompanying Notes are an Integral Part of the Financial Statements.

**CALDWELL COUNTY SMART START A PARTNERSHIP FOR YOUNG CHILDREN  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2015**

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**NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES**

**A. Organization and Purpose** - Caldwell County Smart Start A *Partnership for Young Children* (Caldwell County Smart Start) is a legally separate nonprofit organization incorporated in April 2004. Caldwell County Smart Start was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. Caldwell County Smart Start is tax-exempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.

**B. Basis of Presentation** - The accompanying financial statements present all funds for which Caldwell County Smart Start's Board of Directors is responsible. Pursuant to the provisions of Financial Accounting Standards Board's accounting standards for not-for-profit entities, the accompanying financial statements present information according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As permitted by the standards, temporarily restricted contributions received and expended in the same year are reported as unrestricted receipts rather than as temporarily restricted receipts.

Contributions that are temporarily restricted and not expended within the year received are reported as an increase in temporarily restricted net assets. When the restrictions expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Receipts, Expenditures, and Net Assets as net assets released from restrictions.

Caldwell County Smart Start did not have any permanently restricted net assets as of June 30, 2015.

**C. Basis of Accounting** - The accompanying financial statements were prepared on the modified cash basis of accounting. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long lived assets and other costs which benefit more than one period as expended in the year purchased; it recognizes revenue when received rather than when



earned; and it recognizes expenditures when paid rather than when incurred.

However, unexpended advances to contractors that revert back to the State of North Carolina are recognized as a reduction to expenditures and an increase to net assets. In addition, amounts withheld from employee paychecks or other amounts received in an agency capacity are recorded as funds held for others. Additionally, Smart Start funds advanced to the Local Partnership that are unexpended and unearned at year end are recorded as funds Due to the State.

- D. Cash and Cash Equivalents** - This classification appears on the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis and includes all demand and savings accounts and certificate of deposits or short-term investments with an original maturity of three months or less.
- E. Due to the State** - The funding provided by the State of North Carolina for the Smart Start Initiative is funded on a cost-reimbursement basis. The money is earned to the extent of allowable costs incurred. Any unexpended funds as of June 30 are required to be reverted to the North Carolina Partnership for Children, Inc. to be returned to the State of North Carolina.
- F. Property and Equipment** - Under the modified cash basis of accounting, purchases of property and equipment are reported as expenditures in the year incurred. However, Caldwell County Smart Start is required by contract regulation to track and maintain property and equipment items as presented in Schedule 4 of this report. Caldwell County Smart Start has a policy to track purchases of property and equipment items with an individual cost of \$500 or more and an estimated useful life greater than one year. Such items are valued at their original purchase price, which may be different from their valuation as of June 30, 2015.
- G. Compensated Absences** - As a result of the use of the modified cash basis of accounting, liabilities related to accrued compensated absences are not recorded in the financial statements. Expenditures related to compensated absences are recorded when paid. The amount of accrued compensated absences for accumulated, unpaid leave that would be due to employees upon termination is reported as a commitment in Note 9.
- H. Use of Estimates** - The preparation of financial statements in conformity with the modified cash basis of accounting used by

Caldwell County Smart Start requires management to make estimates and assumptions that affect certain reported amounts and disclosures (such as allocation of joint costs); accordingly, actual results could differ from those estimates. It is management's belief that these estimates are reasonable and fair.

- I. **Qualifying Cash and Contributions In-Kind** - Caldwell County Smart Start, in accordance with applicable Smart Start legislation, reports qualifying match provided at both the Partnership and the contractor level; the qualifying match is reported in supplemental Schedule 5. The match includes cash received and expended at the Partnership level, which is included in the modified cash basis financial statements. The qualifying match reported on Schedule 5 for cash provided at the contractor level and for in-kind goods and services at both the Partnership and contractor levels is not recorded in the modified cash basis financial statements. In-kind contributions could be donated equipment, supplies, office space, or services. Caldwell County Smart Start also benefits from donor volunteer hours which do not require specific expertise but which are nonetheless central to Caldwell County Smart Start operations. See supplemental Schedule 5 for more information on contributions in-kind.

## **NOTE 2 - DEPOSITS**

All funds of Caldwell County Smart Start are deposited with a commercial bank and insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000.

Deposits over insured amounts subject Caldwell County Smart Start to a concentration of credit risk. At June 30, 2015, Caldwell County Smart Start did not have any bank deposits not insured by FDIC.

## **NOTE 3 - FUNDING FROM GRANT AWARDS AND CONTRACTS**

**Smart Start Program** - Caldwell County Smart's major source of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with the North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start Program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of Caldwell County Smart Start and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, Caldwell County Smart Start is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, the North Carolina Department of Health and Human

Services (DHHS) entered into contracts with and made payments to service providers selected by Caldwell County Smart Start. These service provider contracts are not reflected on the accompanying financial statements. However, a summary of the service provider contracts entered into DHHS is presented on Schedule 2 accompanying the financial statements.

Caldwell County Smart Start was awarded and has received \$800,190 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. Caldwell County Smart Start has refunded \$2 of this contract to the state based on financial status reports submitted to NCPC subsequent to June 30, 2015.

Caldwell County Smart Start expects to receive continued funding through new Smart Start contracts with the State.

In addition, Caldwell County Smart Start returned \$180 of a prior year contract to NCPC during the year ended June 30, 2015.

**North Carolina Pre-Kindergarten (NC Pre-K)** - Caldwell County Smart Start also received revenue and support from the State of North Carolina for the NC Pre-K program. Caldwell County Smart Start was awarded \$775,719 and received \$768,477 under a current year financial assistance contract. Caldwell County Smart Start has expended \$715,962 of these funds during the year ended June 30, 2015.

Caldwell County Smart Start does not expect to receive continued funding through new NC Pre-K contracts with the State.

#### **NOTE 4 - RELATED PARTY TRANSACTIONS**

**Service Provider Contracts with Board Member Organizations** - The board members of Caldwell County Smart Start are representatives of various organizations that benefit from actions taken by the Board. It is the policy of Caldwell County Smart Start that board members not be involved with decisions regarding organizations they represent. During the year, Caldwell County Smart Start entered into contracts with board member organizations for program activities as identified on Schedule 1 accompanying the financial statements. In addition, Schedule 2 identifies contracts entered into by DHHS with board member organizations for activities funded by Caldwell County Smart Start's Smart Start allocation.

## NOTE 5 - FUNCTIONAL EXPENDITURES

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis. Also, the Statement of Functional Expenditures - Modified Cash Basis, provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements and the methods utilized to allocate joint cost:

### A. Program Functions

**Child Care and Education Quality** - Used to account for service activities including *or* associated with quality enhancement and maintenance, professional development and supplements, and health insurance benefits for child care providers.

**Family Support** - Used to account for service activities including *or* associated with ongoing parenting education and literacy projects.

**Health and Safety** - Used to account for service activities including *or* associated with special needs - early intervention services/special education.

**NC Pre-K** - Used to account for development and implementation of NC Pre-K prekindergarten program for four-year-olds who are at risk of failure in kindergarten. The goal is to provide quality prekindergarten services in order to enhance kindergarten readiness.

### B. Support Functions

**Management and General** - Expenditures that are not identifiable with a single program or fund-raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general board activities, business management, general recordkeeping, budgeting, and related purposes.

**Program Coordination and Evaluation** - Expenditures that are incurred to coordinate the policies, procedures, and daily practices of service delivery. Also, costs associated with monitoring in-house and direct service provider activities as to the delivery of services and adherence to the specific terms and conditions of the contracts.

### C. Allocation of Joint Costs

Expenditures benefiting more than one purpose were allocated as follows:

**Salaries and Benefits** - Direct allocation based on employee time reports.

**Other Costs** - Other costs including occupancy cost (rent, utilities and maintenance) and communication costs (telephone and printing) were indirectly allocated based on utilization data.

### NOTE 6 - LEASE OBLIGATIONS

**A. Operating Lease Obligations** - Future minimum lease payments under non-cancelable operating leases consist of the following at June 30, 2015:

<u>Fiscal Year</u>	<u>Operating Leases</u>
2016	<u>\$ 5,400</u>

Rental expense for all operating leases during the year was \$13,200.

**B. Capital Lease Obligations** - Capital lease obligations relating to copier equipment are recorded at the present value of the minimum lease payments. Future minimum lease payments under capital lease obligations consist of the following at June 30, 2015:

<u>Fiscal Year</u>	<u>Capital Leases</u>
2016	\$ 12,416
2017	7,242
2018	5,227
2019	871
2020	-
Total	<u>\$ 25,756</u>

**NOTE 7 - PENSION PLAN**

**Retirement Plans** - Caldwell County Smart Start has a SIMPLE - IRA Plan covering all full-time employees. Each full-time employee of Caldwell County Smart Start has an option to participate in the Plan. An Individual Retirement Account is provided to the employee through an outside financial institution. Caldwell County Smart Start contributed 4% of gross wages for the year ended June 30, 2015. Caldwell County Smart Start does not own the accounts nor is it liable for any other cost other than the required contribution. Caldwell County Smart Start contributed \$19,790 for pension benefits during the year.

**NOTE 8 - RISK MANAGEMENT**

Caldwell County Smart Start is exposed to various risks of loss related to torts, theft of, damage to, or destruction of assets; errors and omissions; injuries to employees; employees' health and life; and natural disasters. Caldwell County Smart Start manages these various risks of loss as follows:

<u>Type of Loss</u>	<u>Method of Management</u>	<u>Risk of Loss Retained</u>
Torts, errors and omissions, health and life	Purchased commercial insurance	None
Workers Compensation - Employee injuries	Purchased commercial insurance	None
Physical property loss and natural disasters	Purchased commercial insurance	None

Management believes such coverage is sufficient to preclude any significant losses to Caldwell County Smart Start. Settled claims have not exceeded this insurance coverage in any of the past three fiscal years.

**NOTE 9 - COMMITMENTS AND CONTINGENCIES**

**Compensated Absences** - As a result of Caldwell County Smart Start's use of the modified cash basis of accounting, accrued liabilities related to compensated absences (vacation only; sick leave does not vest) and any employer-related costs earned and unpaid, are not reflected in the financial statements. The compensated absences commitment for vacation leave at June 30, 2015 is \$12,380. No funds or reservation of net assets has been made for this commitment.

**NOTE 10 - RESTRICTIONS ON NET ASSETS**

**A. Temporarily Restricted Net Assets** - Temporarily restricted net assets at June 30, 2015 are available for the following purpose:

<u>Purpose</u>	<u>Amount</u>
NC Pre-K	\$ 44,856
Imagination Library	1,505
MAC Accounting Grant	258
	<u>\$ 46,619</u>

**B. Net Assets Released From Donor Restrictions** – Net assets were released from donor restrictions during the fiscal year ended June 30, 2015, by incurring expenditures satisfying the restricted purposed as follows:

<u>Purpose</u>	<u>Amount</u>
MAC Accounting Grant	<u>\$ 728</u>

**NOTE 11 - INCOME TAXES**

Caldwell County Smart Start is exempt from payment of income taxes under the provision of Section 501(c)(3) of the Internal Revenue Code, except to the extent of taxes on any unrelated business income.

FASB ASC 740 provides guidance for how uncertain tax positions should be recognized, measured, presented and disclosed in the financial statements. FASB ASC 740 requires the evaluation of tax positions taken or expected to be taken in the course of preparing financial statements to determine whether the tax positions are "more-likely-than-not" to be sustained by the applicable tax authority.

Caldwell County Smart Start does not believe there are any unrecognized tax benefits or costs as of June 30, 2015. Income tax returns from 2012 through 2014 are open for examination by the tax authorities.

**NOTE 12 - SUBSEQUENT EVENTS**

Caldwell County Smart Start has evaluated events and transactions that occurred between June 30, 2015 and November 18, 2015 which is the date the financial statements were available to be issued, for possible recognition or disclosure in the financial statements. Events or transactions that provided evidence about conditions that did not exist at June 30, 2015 but arose before the financial statements were available to be issued have not been recognized in the financial statements for the year ended June 30, 2015.



## SUPPLEMENTARY INFORMATION

**Caldwell County Smart Start A Partnership for Young Children  
Schedule of Contract and Grant Expenditures - Modified Cash Basis  
For the Year Ended June 30, 2015**

**Schedule 1**

Organization Name	Smart Start Funds		Other Funds	
	Amount Advanced	Refund Due	Amount Advanced	Refund Due
<b>Organizations:</b>				
April's Small World	\$ 2,025	\$ -	\$ -	\$ -
Barefoot Beginnings	1,845	-	-	-
Creavtive Beginnings	41,600	-	64,959	-
* Blue Ridge Community Action	40,000	-	96,450	-
Bright Beginnings	19,850	-	47,100	-
Caldwell Committee For Healty Families	23,040	-	-	-
* Caldwell County Schools	-	-	408,905	-
Caldwell Early Head Start/Enola Group	12,090	-	-	-
* Countryside Childcare	29,620	-	65,700	-
Country Kids	2,405	-	-	-
Joy Home Care	1,095	-	-	-
Grogan's Small World #1	12,210	-	-	-
Grogan's Small World #2	12,260	-	-	-
Happy Days Childcare	2,065	-	-	-
Happy Heart Kids	900	-	-	-
Hidden Treasures	1,125	-	-	-
* Kiddie Garden	2,880	-	-	-
Little Cubs	4,650	-	-	-
Li'l Sprouts	2,085	-	-	-
Ms. Julie's Daycare	3,640	-	-	-
New Beginning	11,780	-	-	-
Norma's Christian Daycare	225	-	-	-
Northlakes Academy	35,200	-	-	-
Pat Pat's Childcare	1,395	-	-	-
Precious Memories	2,285	-	-	-
Play & Learn	2,565	-	-	-
Totland	4,570	-	-	-
	<u>273,405</u>	<u>-</u>	<u>683,114</u>	<u>-</u>
<b>Individuals:</b>				
* Various Individuals - Ancillary Benefits	7,053	-	-	-
Various Individuals - Education Stipends	3,115	-	-	-
Various Individuals - Dolly Parton Imagination Library	15,179	-	-	-
Behavior Support Specialist	31,089	-	-	-
	<u>56,436</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 329,841</u>	<u>\$ -</u>	<u>\$ 683,114</u>	<u>\$ -</u>

\* These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

**Caldwell County Smart Start A Partnership for Young Children  
 Schedule of State Level Service Provider Contracts  
 For the Year Ended June 30, 2015**

**Schedule 2**

<b>Organization Name</b>	<b>DHHS Contracts</b>
* Caldwell County Department of Social Services WAGE\$	\$ 663,260 180,000
	<u>\$ 843,260</u>

\* These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

The information on this schedule provides a listing of service provider contracts entered into by the North Carolina Department of Health and Human Services (DHHS) as described in Note 3 - Funding from Grant Awards and Contracts.

**Caldwell County Smart Start A Partnership for Young Children  
Schedule of State Awards - Modified Cash Basis  
For the Year Ended June 30, 2015**

**Schedule 3**

<u>State Grantor/Pass-through Grantor/Program</u>	<u>Contract #</u>	<u>Receipts</u>	<u>Expenditures</u>
<b>State Awards:</b>			
North Carolina Department of Health and Human Services Division of Child Development and Early Education Pass-through from The North Carolina Partnership for Children, Inc.			
Early Childhood Initiatives Program (Prior Year)	N/A	\$ (180)	\$ (180)
Early Childhood Initiatives Program (Current Year)	*	800,188	800,188
Multi-Partnership Accounting and Contracting Grant (Current Year)		13,758	13,500
Multi-Partnership Accounting and Contracting Grant (Prior Year)		-	728
 North Carolina Department of Health and Human Services Division of Child Development and Early Education NC Pre-K (Current Year)	 * N/A	 <u>768,477</u>	 <u>715,962</u>
 <b>Total State Awards</b>		 <u>\$ 1,582,243</u>	 <u>\$ 1,530,198</u>

\* Programs with compliance requirements that have a direct and material effect on the financial statements.

**Caldwell County Smart Start A Partnership for Young Children  
Schedule of Property and Equipment - Modified Cash Basis  
For the Year Ended June 30, 2015**

**Schedule 4**

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Furniture and Noncomputer Equipment	\$ 23,324
Computer Equipment/Printers	<u>14,363</u>
<b>Total Property and Equipment</b>	<b><u><u>\$ 37,687</u></u></b>

Note: The information on this schedule provides a summary of property and equipment with acquisition or donated cost of \$500 or more which were held by the Partnership at year end. The valuations represent historical cost. On the modified cash basis of accounting, these items are expensed in the year of purchase.

**Caldwell County Smart Start A Partnership for Young Children  
Schedule of Qualifying Match (Non-GAAP)  
For the Year Ended June 30, 2015**

**Schedule 5**

**Match Provided at the Partnership Level:**

Cash	\$	12,895
In-Kind Goods and Services		<u>68,845</u>
	\$	<u><u>81,740</u></u>

**Match Provided at the Contractor Level:**

Cash	\$	169,475
In-Kind Goods and Services		<u>-</u>
	\$	<u><u>169,475</u></u>

Note: This schedule is presented in accordance with the program match requirement as provided for by North Carolina Session Law 2014-100, Section 12B.9(d). The match is comprised of both cash and in-kind amounts. Only in-kind contributions that are verifiable, quantifiable, and related to the Smart Start Program can be applied to the in-kind match requirement, including volunteer services. The law allows for volunteer services to be valued for match purposes, a concept that deviates from generally accepted accounting principles. This schedule identifies those amounts allowable for this partnership in meeting the statewide match requirement.

Independent Auditor's Report on Internal Control over  
Financial Reporting and on Compliance and Other Matters  
Based on an Audit of Financial Statements Performed in  
Accordance with *Government Auditing Standards*

To Board Members of  
Caldwell County Smart Start A Partnership for Young Children  
Lenoir, North Carolina

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Caldwell County Smart Start A Partnership for Young Children (the "Organization"), as of and for the year ended June 30, 2015, and have issued our report thereon dated November 18, 2015.

As described in Note 1, the financial statements were prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Organization's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Organization's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given those limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in cursive script that reads "CohnReznick LLP".

Charlotte, North Carolina  
November 18, 2015