

**NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD**

**Financial Statements and  
Supplemental Schedules for the  
Years Ended June 30, 2016 and 2015 and  
Independent Auditor's Report**

**NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD**

**Financial Statements and  
Supplemental Schedules for the  
Years Ended June 30, 2016 and 2015 and  
Independent Auditor's Report**

**BOARD MEMBERS (2015-2016)**

Chris Rodriguez, LMFT, Chairperson

Jenny Haines, PhD, LMFT, LPC, Vice-Chairperson

Ruby Bullard, Secretary

Sherman Childers

Sandra Vander Linde

Tamara Jo Whitten, LMFT

Roger Woodard

**EXECUTIVE OFFICER**

Wanda Nicholson, Executive Director

**LEGAL COUNSEL**

North Carolina Department of Justice

# NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD

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# **NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD**

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

This section of the Board's financial report represents Management's analysis of the Board's financial performance during the years ended June 30, 2016 and 2015. Please read it in conjunction with the financial statements which follow this section.

### **Financial Highlights**

During 2016, the Board's net position increased by \$12,957, or 14.3%, due primarily to a consistent recurrence of revenues exceeding expenses. During 2015, the Board's net position increased by \$19,317, or 27.1%, due primarily to a consistent recurrence of revenues exceeding expenses.

During 2016, the operating revenues of the Board increased by \$16,151, or 14.3%, due primarily to an increase in renewal fees. During 2015, the operating revenues of the Board increased by \$425, or .4%, due primarily to an increase in application fees.

During 2016, the non-operating revenues of the Board increased by \$31, or 31.6%, due to an increase in cash on hand. During 2015, the non-operating revenues of the Board increased by \$80, or 444.4%, due to an increase in cash on hand.

During 2016, the operating expenses of the Board increased by \$22,542, or 24.0%, due primarily to an increase in board members expenses, printing and copying, legal fees and website expenses. During 2015, the operating expenses of the Board increased by \$10,306, or 12.3%, due primarily to an increase in rent expense and contractual management services.

### **Overview of the Financial Statements**

This financial report consists of two sections: Management's Discussion and Analysis and the Financial Statements. The Board has no other supplementary information required by GASB 34. The Financial Statements also include notes to the financial statements that provide detail of the information included in the financial statements.

### **Basic Financial Statements**

The financial statements of the Board report information about the Board using accounting methods similar to those used by private sector companies. These statements offer short and long-term financial information about the activities of the Board.

The Statements of Net Position present the current and long-term portions of assets and liabilities separately.

The Statements of Revenues, Expenses, and Changes in Net Position present information on how the Board's assets changed as a result of its operations.

The Statements of Cash Flows present information on how the Board's cash changed as a result of its financial activities.

**NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD**  
**MANAGEMENT’S DISCUSSION AND ANALYSIS**

**Condensed Financial Information**

The following presents condensed financial information on the operations of the Board:

	Current Year as of and for the year ended June 30, 2016	Current Year as of and for the year ended June 30, 2015
Current assets	\$ 195,159	\$ 168,581
Capital assets	1,670	2,394
Other assets	750	750
Total assets	<u>\$ 197,579</u>	<u>\$ 171,725</u>
Current liabilities	\$ 93,902	\$ 81,005
Total liabilities	<u>\$ 93,902</u>	<u>\$ 81,005</u>
Investment in capital assets	\$ 1,670	\$ 2,394
Unrestricted	102,007	88,326
Total net position	<u>\$ 103,677</u>	<u>\$ 90,720</u>
Operating revenues	\$ 129,151	\$ 113,000
Operating expenses	(116,323)	(93,781)
Operating income	12,828	19,219
Non-operating revenues	129	98
Change in net position	<u>\$ 12,957</u>	<u>\$ 19,317</u>

**Events Affecting Future Operations**

The Board has no significant events affecting future operations which are reportable pursuant to GASB 34.

**Contacting the Board’s Management**

This financial report is designed to provide a general overview of the Board’s finances and to demonstrate the Board’s accountability for the money it receives. If you have any questions about this report or need additional information, contact: North Carolina Marriage and Family Therapy Licensure Board, 201 Shannon Oaks Circle, Suite 200, Cary, NC 27511.

***Shelton L. Hawley, CPA, PA***  
**Certified Public Accountants**

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P.O. 1545  
Angier, North Carolina 27501-1545

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**INDEPENDENT AUDITOR'S REPORT**

Members of the Board  
North Carolina Marriage and Family Therapy Licensure Board  
Cary, North Carolina

***Report on the Financial Statements***

We have audited the accompanying financial statements of the North Carolina Marriage and Family Therapy Licensure Board (the "Board"), an independent state agency which is a nonmajor enterprise fund of the primary government of the State of North Carolina, as of and for the years ended June 30, 2016 and 2015, and the related notes to the financial statements, which comprise the Board's financial statements as listed in the table of contents.

***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the North Carolina Marriage and Family Therapy Licensure Board as of June 30, 2016 and 2015, and the results of its operations, changes in financial position, and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## INDEPENDENT AUDITOR'S REPORT (CONCLUDED)

### *Management's Discussion and Analysis - Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historic context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audits of the basic financial statements. We do not express an opinion or provide any assurance on the supplementary information because the limited procedures do not provide sufficient evidence to express an opinion or provide any assurance thereon.

### *Other Supplementary Information*

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The Schedules of Receipts and Disbursements - Modified Cash Basis are presented for purposes of additional analysis and are not a required part of the financial statements. We have applied certain limited procedures to the supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audits of the basic financial statements. We do not express an opinion or provide any assurance on the supplementary information because the limited procedures do not provide sufficient evidence to express an opinion or provide any assurance thereon.



Shelton L. Hawley, C.P.A., P.A.

Angier NC

October 11, 2016

**NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD  
STATEMENTS OF NET POSITION  
JUNE 30, 2016 AND 2015**

	<b>June 30, 2016</b>	<b>June 30, 2015</b>
	<b>Proprietary- Enterprise Fund</b>	<b>Proprietary- Enterprise Fund</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents (Note 2)	\$ 189,909	\$ 163,331
Prepaid expenses (Note 1)	5,250	5,250
Total current assets	195,159	168,581
Capital assets (Note 1):		
Furniture and office equipment	1,670	2,394
Total capital assets - net of depreciation	1,670	2,394
Other assets:		
Security deposit (on rental of office space)	750	750
Total other assets	750	750
<b>TOTAL ASSETS</b>	<b>\$ 197,579</b>	<b>\$ 171,725</b>
<b>LIABILITIES AND NET POSITION</b>		
Current liabilities:		
Accounts payable	\$ 5,864	\$ 1,661
Due to other state agencies	7,638	759
Unearned revenue (Note 3)	80,400	78,585
Total current liabilities	93,902	81,005
<b>TOTAL LIABILITIES</b>	<b>93,902</b>	<b>81,005</b>
NET POSITION (NOTE 4)		
Investment in capital assets	1,670	2,394
Unrestricted net position	102,007	88,326
<b>TOTAL NET POSITION</b>	<b>103,677</b>	<b>90,720</b>
<b>TOTAL LIABILITIES AND NET POSITION</b>	<b>\$ 197,579</b>	<b>\$ 171,725</b>

See notes to financial statements.



**NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD  
STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION  
YEARS ENDED JUNE 30, 2016 AND 2015**

	<u>2016</u>	<u>2015</u>
	<b>Proprietary- Enterprise Fund</b>	<b>Proprietary- Enterprise Fund</b>
OPERATING REVENUES:		
Application and exam fees	\$ 38,000	\$ 37,850
Renewals and license fees	87,625	72,175
Miscellaneous operating income	<u>3,526</u>	<u>2,975</u>
Total operating revenues	\$ 129,151	\$ 113,000
OPERATING EXPENSES:		
Contractual management services (including rental space) (Note 5)	\$ 48,000	\$ 48,000
Travel - contractual management service	480	381
Contracted temporary services	2,940	2,426
Office rent (Note 6)	9,120	9,110
Storage space rental	1,998	1,308
Board members expenses (including special meeting expenses)	22,870	9,864
Telephone	952	1,798
Internet costs	1,319	1,259
Office supplies and expenses	3,068	2,481
Printing and copying	3,206	1,490
Depreciation	724	697
Postage	1,111	486
Dues	734	500
Legal fees	8,211	4,081
Audit and accounting fees	6,795	6,595
Deposit processing fees	801	1,823
Bank charges	321	105
Website expenses	<u>3,673</u>	<u>1,377</u>
Total operating expenses	\$ 116,323	\$ 93,781
Operating income (loss)	\$ 12,828	\$ 19,219

See notes to financial statements.

**NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD  
STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION  
YEARS ENDED JUNE 30, 2016 AND 2015**

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	<u>2016</u>	<u>2015</u>
	<b>Proprietary- Enterprise Fund</b>	<b>Proprietary- Enterprise Fund</b>
	<u>                    </u>	<u>                    </u>
NON-OPERATING REVENUES (EXPENSES):		
Interest income	\$ 129	\$ 98
Total non-operating revenues	\$ 129	\$ 98
Change in net position	\$ 12,957	\$ 19,317
Net position - beginning of year	<u>90,720</u>	<u>71,403</u>
Net position - end of year	<u><u>\$ 103,677</u></u>	<u><u>\$ 90,720</u></u>

See notes to financial statements.

**NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD  
STATEMENTS OF CASH FLOWS  
YEARS ENDED JUNE 30, 2016 AND 2015**

	<b>2016</b>	<b>2015</b>
	<b>Proprietary- Enterprise Fund</b>	<b>Proprietary- Enterprise Fund</b>
Cash flows from operating activities:		
Cash received from fees and other operating income	\$ 130,966	\$ 125,275
Cash payments for operating expenses	(104,517)	(96,114)
Net cash provided (used) by operating activities	\$ 26,449	\$ 29,161
Cash flows from capital and related financing activities:		
Acquisition of capital assets	\$	\$ (1,114)
Net cash provided (used) by capital and financing activities	\$ 0	\$ (1,114)
Cash flows from investing activities:		
Interest earned	\$ 129	\$ 98
Net cash provided by investing activities	\$ 129	\$ 98
Net increase (decrease) in cash	\$ 26,578	\$ 28,145
Cash - beginning of year	163,331	135,186
Cash - end of year	<u>\$ 189,909</u>	<u>\$ 163,331</u>
Reconciliation of operating income to net cash provided by operating activities:		
Operating income (loss)	\$ 12,828	\$ 19,219
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:		
Depreciation	\$ 724	\$ 697
Changes in assets and liabilities:		
Prepaid expense and other assets		(1,153)
Accounts payable	11,082	(1,877)
Unearned revenue	1,815	12,275
Total adjustments	\$ 13,621	\$ 9,942
Net cash provided by operating activities	<u>\$ 26,449</u>	<u>\$ 29,161</u>

See notes to financial statements.

**NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2016 AND 2015**

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Note 1 - Nature of Activities and Significant Accounting Policies

**Description of Organization**

The North Carolina Marriage and Family Therapy Licensure Board (the "Board") is an independent State agency. It is an occupational licensing board and is authorized by Chapter 90 of the North Carolina General Statutes. The Board is composed of seven members who are appointed by the Governor of the State of North Carolina. It is a nonmajor enterprise fund of the primary government of the State of North Carolina and is reported as such in the State's Comprehensive Annual Financial Report (CAFR).

The Board is established to maintain minimum standards for services provided by marriage and family therapists.

The Board's operations are financed with self-generated revenues from fees charged to licensees.

**Basis of Presentation**

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting principles and reporting standards.

All activities of the Board are accounted for within a single proprietary (enterprise) fund. Proprietary funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**Reporting Entity**

The concept underlying the definition of the financial reporting entity is that elected officials are accountable to their constituents for their actions. As required by accounting principles generally accepted in the United States of America (GAAP), the financial reporting entity includes both the primary government and all of its component units. An organization other than a primary government serves as a nucleus for a reporting entity when it issues separate financial statements. The accompanying financial statements present all funds and activities for which the Board is responsible.

For financial reporting purposes, the Board is a nonmajor enterprise fund of the primary government of the State of North Carolina and is reported as such in the State's Comprehensive Annual Financial Report (CAFR). These financial statements for the Board are separate and apart from those of the State of North Carolina and do not present the financial position of the State nor changes in the State's financial position and cash flows.

**NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2016 AND 2015**

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Note 1 - Nature of Activities and Significant Accounting Policies (Continued)

**Basis of Accounting**

In accordance with *Statement of Governmental Accounting Standards 34*, the Board herewith presents Statements of Net Position; Statements of Revenues, Expenses, and Changes in Net Position; and Statements of Cash Flows. These statements reflect entity-wide operations of the Board. The Board has no fiduciary funds or component units.

The Statements of Revenues, Expenses, and Changes in Net Position demonstrate the degree to which the direct expenses of the Board are offset by license fees.

The financial statements report all activities of the North Carolina Marriage and Family Therapy Licensure Board using the economic resource measurement focus and the full accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenses are recognized when incurred, if measurable, regardless of the timing of cash flows.

Operating revenues and expenses consist of those revenues and expenses that result from the ongoing principal operations of the Board. Operating revenues consist primarily of license fees. Operating expenses are all expense transactions incurred other than those related to capital and noncapital financing or investing activities as defined by GASB Statement No. 9, *Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting*. Non-operating revenues and expenses consist of those revenues and expenses that are related to investing, capital, and non-capital financing activities; and are classified as non-operating in the financial statements.

**Cash and Cash Equivalents**

These classifications include undeposited receipts, petty cash, checking accounts and certain time deposits held by the Board. Certain certificates of deposits (if any) are considered investments for Statements of Net Position presentation.

**Fair Value of Financial Instruments**

The carrying amounts of the Board's financial instruments approximate their fair value.

**Prepaid Expenses**

This classification includes prepaid management fees, prepaid dues, and prepaid rent expense at year end.

**Income Taxes**

The Board is a nonmajor enterprise fund of the primary government of the State of North Carolina and is exempt from federal and state income taxes.

**NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD**  
**NOTES TO FINANCIAL STATEMENTS**  
**YEARS ENDED JUNE 30, 2016 AND 2015**

Note 1 - Nature of Activities and Significant Accounting Policies (Continued)

**Capital assets**

Capital assets are stated at cost and are being depreciated over their useful lives on a straight-line basis. The Board capitalizes assets that have a value or cost of \$250 or greater at the date of acquisition and an estimated useful life of more than one year. Depreciation is computed using the straight-line method of depreciation over the estimated useful lives of the assets, generally estimated as follows: office furniture and equipment, 5 to 7 years. Summaries follow:

	Cost 06-30-15	Acquisitions	Disposals	Cost 06-30-16	Accumulated Depreciation	Net Amount
Furniture/Equipment	\$ 7,719	\$ -	\$ -	\$ 7,719	\$ 6,049	\$ 1,670
	<u>\$ 7,719</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 7,719</u>	<u>\$ 6,049</u>	<u>\$ 1,670</u>

  

	Cost 06-30-14	Acquisitions	Disposals	Cost 06-30-15	Accumulated Depreciation	Net Amount
Furniture/Equipment	\$ 6,605	\$ 1,114	\$ -	\$ 7,719	\$ 5,325	\$ 2,394
	<u>\$ 6,605</u>	<u>\$ 1,114</u>	<u>\$ 0</u>	<u>\$ 7,719</u>	<u>\$ 5,325</u>	<u>\$ 2,394</u>

When an asset is disposed of, the cost of the asset and the related accumulated depreciation are removed from the books. Any gain or loss on disposition is reflected in earnings for the period. Depreciation expense was \$724 for the fiscal year ended June 30, 2016 and \$697 for the fiscal year ended June 30, 2015.

**Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Note 2 - Deposits

**Deposits**

All of the Board's deposits which are uninsured, if any, are uncollateralized [unless collateralized pursuant to NC Administrative Code (20 NCAC 7)] by the financial institution holding said deposits. For deposits, custodial credit risk is the risk that in the event of the failure of the depository, the Board will not be able to recover its deposits that are in the possession of the outside party. The Board does not have formal policies regarding custodial credit risk for deposits.

At June 30, 2016, the Board's deposits had a carrying amount (including undeposited receipts) of \$189,909 and a bank balance of \$182,499, which was covered by federal depository insurance. At June 30, 2015, the Board's deposits had a carrying amount (including undeposited receipts) of \$163,331 and a bank balance of \$157,161, which was covered by federal depository insurance.

**NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2016 AND 2015**

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Note 3 - Unearned Revenue

The Board's fees are assessed and collected on an annual basis for the period July 1 through June 30, which corresponds with the Board's accounting period. License renewal fees received in the latter part of the fiscal year are deferred and recognized as revenue over the one year period to which they relate.

Note 4 - Net Position

Investment in capital assets - This component of net position consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any loan proceeds that are attributable to the acquisition, construction, or improvement of those capital assets.

Restricted net position - expendable - This component of net position consists of net position which the Board is legally or contractually obligated to spend in accordance with restrictions imposed by external parties. The Board has no restricted net position.

Unrestricted net position - This component of net position consists of net position that does not meet the definition of *restricted or investment in capital assets*.

Note 5 - Contractual Management Services

The Board treats its administrative officer as an independent contractor. The Board contracted with this management service individual to provide services for the Board. The contract for management services includes all services related to the process of licensure application and renewal, office space (until September 2014), and various other secretarial duties. The Board also reimburses the management service occasionally for printing, copying, postage, miscellaneous office supplies and other expenses. Payments to the management service totaled \$48,480 during the fiscal year ended June 30, 2016. Payments to the management service totaled \$48,381 during the fiscal year ended June 30, 2015.

Note 6 - Operating Leases

The Board leased office space on a month to month lease (as a part of the contractual management service contract) during the fiscal year ended June 30, 2015 fiscal year until the Board moved to a new office location (which is disclosed in Note 5). The Board entered into a lease agreement (effective September 1, 2014) for a new office space location, which monthly rental charge includes utilities and supplemental charges. Total rent expense charged to operations under the new lease agreement was \$9,120 for the year ended June 30, 2016 and \$9,110 for the fiscal year ended June 30, 2015.

Rental commitments under the new noncancellable operating lease (excluding utilities and supplemental charges which are inestimable in advance) at June 30, 2016 are as follows:

Year Ended June 30,	
2017	\$ 9,000
2018	1,500
	<hr/>
	\$ 10,500
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**NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2016 AND 2015**

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Note 7 - Risk Management

The Board is exposed to various risks of loss related to torts; theft of, damage to, and the destruction of assets; errors and omissions; injuries to employees; and natural disasters. These exposures to loss are handled by participation in certain state-administered risk programs and self retention of certain risks. The Board has purchased no commercial insurance coverage.

Note 8 - Contingencies

The Board is involved in occasional disciplinary hearings throughout the year which arise in the ordinary course of its operations. In the opinion of management of the Board, the results of such actions during the years under audit do not materially affect the Board's operations, changes in financial position, or cash flows for the years herein ended.

Note 9 - Subsequent Events

Subsequent events have been evaluated through October 11, 2016, the date the financial statements were available to be issued. Events occurring after that date have not been evaluated to determine whether a change in the financial statements would be required.

Note 10 - North Carolina Legislative Statutory Disclosure Requirement Concerning Audit Fees

This audit required 45 audit hours at a cost of \$4,395.



**NORTH CAROLINA MARRIAGE AND FAMILY THERAPY LICENSURE BOARD  
SCHEDULES OF RECEIPTS AND DISBURSEMENTS - MODIFIED CASH BASIS  
YEARS ENDED JUNE 30, 2016 AND 2015**

	<u>2016</u>	<u>2015</u>
	<b>Proprietary- Enterprise Fund</b>	<b>Proprietary- Enterprise Fund</b>
<b>RECEIPTS:</b>		
Application and exam fees	\$ 38,000	\$ 37,700
Renewals and license fees (including late fees)	89,340	84,700
Miscellaneous operating income	3,511	2,975
Interest income	<u>129</u>	<u>98</u>
Total receipts	130,980	\$ 125,473
<b>DISBURSEMENTS:</b>		
Contractual management services (including office space rental)	\$ 48,000	\$ 48,404
Staff travel	480	519
Contracted temporary services	2,505	1,766
Building rent (Note 6) (including certain supplemental charges)	9,120	9,650
Storage space rental	1,998	1,308
Board members expenses (including special meeting expenses)	20,088	9,864
Telephone	952	1,811
Internet	1,314	1,259
Office supplies and expenses	3,073	2,481
Capital asset purchases		1,114
Printing and copying	3,315	1,490
Postage	1,111	486
Dues	1,234	
Legal fees	1,333	6,874
Audit and accounting fees	6,795	6,595
Deposit processing fees	801	1,823
Bank charges	321	105
Website expenses	<u>1,962</u>	<u>1,779</u>
Total disbursements	\$ <u>104,402</u>	\$ <u>97,328</u>
Receipts over (under) disbursements	\$ 26,578	\$ 28,145
Change in cash	\$ <u>26,578</u>	\$ <u>28,145</u>
Cash and investments - beginning of year	<u>163,331</u>	<u>135,186</u>
Cash and investments - end of year	<u>\$ 189,909</u>	<u>\$ 163,331</u>

See auditor's report on supplementary information.