

## STATE OF NORTH CAROLINA

#### FINANCIAL STATEMENT AUDIT REPORT OF

**EDGECOMBE COMMUNITY COLLEGE** 

TARBORO, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2003

OFFICE OF THE STATE AUDITOR

RALPH CAMPBELL, JR.

**STATE AUDITOR** 

#### FINANCIAL STATEMENT AUDIT REPORT OF

#### **EDGECOMBE COMMUNITY COLLEGE**

TARBORO, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2003

## STATE BOARD OF COMMUNITY COLLEGES THE NORTH CAROLINA COMMUNITY COLLEGE SYSTEM H. MARTIN LANCASTER, PRESIDENT

#### **BOARD OF TRUSTEES**

DR. THOMAS S. FLEMING, CHAIRMAN
JONATHAN K. FELTON, VICE CHAIRMAN

JEAN M. BAILEY
HELEN W. COLLINS
GLORIA WIGGINS-HICKS
JESSIE M. JONES
JAMES H. LONG

BERNICE M. PITT GLADYS SHELTON JERRY SPRUELL JAMES I. TAYLOR NANCY S. WILLIAMS

#### **ADMINISTRATIVE OFFICERS**

DR. HARTWELL H. FULLER, JR., PRESIDENT

CHARLES R. HARRELL, VICE PRESIDENT OF ADMINISTRATIVE SERVICES



### Office of the State Auditor

2 S. Salisbury Street
20601 Mail Service Center
Raleigh, NC 27699-0601
Telephone: (919) 807-7500
Fax: (919) 807-7647
Internet http://www.osa.state.nc.us

#### **AUDITOR'S TRANSMITTAL**

The Honorable Michael F. Easley, Governor The General Assembly of North Carolina Board of Trustees, Edgecombe Community College

This report presents the results of our financial statement audit of Edgecombe Community College, a component unit of the State of North Carolina, for the year ended June 30, 2003. Our audit was made by authority of Article 5A of Chapter 147 of the *North Carolina General Statutes*.

The accounts and operations of the College are an integral part of the State's reporting entity represented in the State's *Comprehensive Annual Financial Report* (CAFR) and the State's *Single Audit Report*. In those reports, the State Auditor expresses an opinion on the State's financial statements. In the *Single Audit Report*, the State Auditor also presents the audit results on the State's internal controls and on the State's compliance with laws, regulations, contracts, and grants applicable to the State's financial statements and to its federal financial assistance programs.

As part of the audit work necessary for the CAFR and the *Single Audit Report*, the accounts and operations of the College were subjected to audit procedures as we considered necessary. In addition, we performed auditing procedures that we considered necessary for us to report on the accompanying financial statements that relate solely to Edgecombe Community College. The audit procedures were conducted in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States.

The purpose of this report is to present the results of our audit on the accompanying financial statements that relate solely to Edgecombe Community College. A summary of our reporting objectives and audit results is:

1. Objective – To express an opinion on the accompanying financial statements that relate solely to Edgecombe Community College.

**Results** - The accompanying financial statements present fairly, in all material respects, the amounts and disclosures made in accordance with accounting principles generally accepted in the United States of America. These matters are more fully described in the Independent Auditor's Report on the Financial Statements.

#### **AUDITOR'S TRANSMITTAL (CONCLUDED)**

**2. Objective** – To present significant deficiencies, if any, in internal control over financial reporting which could adversely affect the College's ability to record, process, summarize, and report financial data in the financial statements and present instances of noncompliance, if any, with laws, regulations, contracts, or grants.

**Results** - Our tests disclosed no material weaknesses in internal control over financial reporting and no instances of noncompliance which require disclosure herein under *Government Auditing Standards*. These matters are more fully described in the Independent Auditor's Report on Compliance and on Internal Control over Financial Reporting.

*North Carolina General Statutes* require the State Auditor to make audit reports available to the public. Copies of audit reports issued by the Office of the State Auditor may be obtained through one of the options listed in the back of this report.

Ralph Campbell, Jr.

app Campbell, J.

State Auditor

#### **TABLE OF CONTENTS**

	PAGE
INDEPENDE	ENT AUDITOR'S REPORT
MANAGEM	ENT'S DISCUSSION AND ANALYSIS
FINANCIAL	STATEMENTS
Exhibits	
A	Statement of Net Assets6
В	Statement of Revenues, Expenses, and Changes in Net Assets
C	Statement of Cash Flows
Notes to	the Financial Statements
SUPPLEME	NTARY INFORMATION
Schedule	
1	Schedule of General Obligation Bond Project Authorizations, Budgets, and Expenditures24
CONTROL STATEMEN	ENT AUDITOR'S REPORT ON COMPLIANCE AND ON INTERNAL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL TS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING 5
DISTRIBUT	ION OF AUDIT REPORT27



### Office of the State Auditor

2 S. Salisbury Street
20601 Mail Service Center
Raleigh, NC 27699-0601
Telephone: (919) 807-7500
Fax: (919) 807-7647
Internet http://www.osa.state.nc.us

#### INDEPENDENT AUDITOR'S REPORT

Board of Trustees Edgecombe Community College Tarboro, North Carolina

We have audited the accompanying basic financial statements of Edgecombe Community College, a component unit of the State of North Carolina, as of and for the year ended June 30, 2003, as listed in the table of contents. These financial statements are the responsibility of the College's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Edgecombe Community College as of June 30, 2003, and the changes in its financial position and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated March 17, 2004 on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

The Management's Discussion and Analysis (MD&A), as listed in the table of contents, is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied

#### INDEPENDENT AUDITOR'S REPORT (CONCLUDED)

certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. Schedule 1 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Ralph Campbell, Jr.

aph Campbell, J.

State Auditor

March 17, 2004

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

Management's Discussion and Analysis (MD&A) is management's interpretation of the financial data presented in the enclosed statements. These statements are formatted as prescribed by the Governmental Accounting Standards Board in its Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis for State and Local Governments and as amended by Statement No. 35, Basic Financial Statements – and Management's Discussion and Analysis for Colleges and Universities. These GASB Statements have additional reporting requirements. These additional requirements include: recording the depreciation of fixed assets, capitalizing infrastructure assets, expensing library acquisitions, and eliminating duplicate revenues and expenses associated with financial aid.

The basic financial statements give the reader a snapshot of the financial status of the College and the results of the College's activities for the year reported. This snapshot is reported in the Statement of Net Assets, Statement of Revenues, Expenses, and Changes in Net Assets, and the Statement of Cash Flows. Each statement is a single column presentation that combines all College funds. The Statement of Net Assets is the snapshot, as of the reporting date, that reflects the summary accumulation of all College activities from its inception. This statement lists the accumulation of assets, both Current Assets (those that have high liquidity), and Noncurrent Assets (those that have less liquidity and/or are likely to remain intact beyond the next twelve months), reduced by Current and Noncurrent obligations. The Statement of Revenues, Expenses, and Changes in Net Assets summarizes the operating and nonoperating financial transactions for the fiscal year being reported. Under the reporting requirements of GASB Statements 34 & 35, operating transactions are those transactions that result from an exchange of resources to acquire products or services offered by the College as a part of its primary mission. Nonoperating transactions are those activities of a financial nature that are ancillary to the primary mission of the College. The sum of all financial transactions for the year will either increase or decrease the College's net assets for the fiscal year. The Statement of Cash Flows categorizes and summarizes transactions affecting cash and cash equivalents into operating, noncapital financing, capital financing, and investing activities. The net of all cash activity transactions is the net change in cash and cash equivalents for the year.

The College's assets consist primarily of its investment in buildings, infrastructure and equipment, reduced by accumulated depreciation. Although the original cost of the College's capital assets has been reduced by accumulated depreciation (an estimate of the decreased value from usage), the reader should consider that the replacement value of the assets is far greater than the amounts presented. Also, with the implementation of GASB Statements 34/35, the College no longer records the value of its library holdings. The annual amount expended for library books and audio-visuals is now considered an operating expense and is reflected as such on the Statement of Revenues, Expenses, and Changes in Net Assets.

The College allows employees to accumulate vacation leave according to the stated leave policy. The financial obligation for this accumulated leave is recorded as a long-term liability at June 30, 2003. It is assumed that an employee uses their vacation on a last-in, first-out

#### MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

basis with the portion estimated to be taken during the next fiscal year included as "long-term liability-current portion." Vacation leave expense for the current year is reported as Personal Services on the Statement of Revenues, Expenses, and Changes in Net Assets. The accrued expenses for earned leave are not supported by revenues in the current year, but are supported by State appropriations in the subsequent years when the leave is taken.

On September 30, 2002 full-time employees were granted 10 days bonus leave. Part-time employees that earn leave were granted a pro-rata share of the bonus leave. The long-term liability for leave increased \$243,672 due primarily to the bonus leave that was granted.

The Statement of Revenues, Expenses, and Changes in Net Assets reflects an operating loss of \$9.8 million. This loss results from several factors. The most significant factor is that State and county appropriations are not considered as Operating Revenues but are reflected in the Nonoperating Revenues section. Other factors are unfunded expenses and operating expenses that are funded with nonoperating sources. Unfunded expenses include depreciation expenses and vacation leave earned expenses that are included as operating expenses but do not have any associated revenue source. The operating revenues increased \$.627 million (11.2%) and State aid for current expense increased \$.44 million (6.2%). The increase in revenue is the result of an increase of 293 (16.5%) in funded FTE. As we geared up to serve the tremendous enrollment growth that we are enjoying, operating expenses also increased by almost \$1.9 million (13.3%).

Net assets increased \$867 thousand, construction on the ACT project started in earnest in December, 2002, and the projected completion date is March, 2004.

The College has experienced another large increase in enrollment of 235 FTE (11.3%) during the year. Our enrollment has increased from 1779 FTE in the 2001/02 fiscal year to 2307 FTE for the 2003-04 funding year. That is a 30 percent increase in just two years.

This financial report is designed to provide the reader with a general overview of Edgecombe Community College's finances and to show the College's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the College's Business Office.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

#### **Condensed Financial Statements**

	 2003	2002
Assets		
Current Assets	\$ 1,011,796.03	\$ 2,183,578.62
Noncurrent Assets	 14,866,236.39	 10,479,182.71
Total Assets	 15,878,032.42	12,662,761.33
Liabilities		
Current Liabilities	1,128,353.86	113,180.10
Noncurrent Liabilities	 2,641,174.28	 1,308,026.80
Total Liabilities	 3,769,528.14	 1,421,206.90
Net Assets		
Invested in Capital Assets	10,548,551.30	7,107,292.75
Restricted	813,383.54	3,316,443.29
Unrestricted	 746,569.44	 817,818.39
Total Net Assets	\$ 12,108,504.28	\$ 11,241,554.43
Operating Revenues		
Tuition and Fees	\$ 806,160.98	\$ 451,896.01
Federal Grants and Contract	4,891,059.15	4,312,468.19
State Grants and Contracts	95,944.35	70,638.00
Sales and Services	452,987.15	783,763.10
	 ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	 ,
Total Operating Revenues	6,246,151.63	5,618,765.30
Less Operating Expenses	 16,070,023.85	14,181,118.58
Net Loss	 (9,823,872.22)	 (8,562,353.28)
Nonoperating Revenues		
State Aid	7,911,538.79	7,353,345.71
County Appropriations	846,950.04	881,000.04
Capital Grants	1,125,237.00	3,004,995.00
Noncapital Grants	540,969.25	65,450.00
Noncapital Gifts	103,158.00	
Investment Income	66,707.45	84,558.28
Other	 96,261.54	95,468.99
Total Nonoperating Revenues	 10,690,822.07	11,484,818.02
Increase In Net Assets	866,949.85	2,922,464.74
Net Assets, Beginning	11,241,554.43	13,455,222.56
Restatements	, .,	 (5,136,132.87)
Net Assets, Ending	\$ 12,108,504.28	\$ 11,241,554.43

Edgecombe Community College		
Statement of Net Assets		
June 30, 2003		Exhibit A
ASSETS		
Current Assets:		
Cash and Cash Equivalents	\$	509,193.4
Receivables, Net (Note 3)		285,658.8
Inventories		214,312.2
Prepaid Items		2,631.5
		·
Total Current Assets		1,011,796.0
loncurrent Assets:		2 002 000 0
Restricted Cash and Cash Equivalents		2,093,980.6
Restricted Due from Primary Government		2,223,704.4
Capital Assets - Nondepreciable, Net (Note 4)		5,658,156.9
Capital Assets - Depreciable, Net (Note 4)		4,890,394.3
Total Noncurrent Assets		14,866,236.3
Total Noticulient Assets		14,000,200.0
Total Assets		15,878,032.4
JABILITIES		
Current Liabilities:		
Accounts Payable and Accrued Liabilities (Note 5)		1,017,386.0
Due to State of North Carolina Component Units		3,754.2
Deferred Revenue		81,213.5
Long-Term Liabilities - Current Portion (Note 6)		26,000.0
Total Current Liabilities		1,128,353.8
loncurrent Liabilities:		
Funds Held for Others		2,141,464.7
Long-Term Liabilities (Note 6)		499,709.5
Total Noncurrent Liabilities		2,641,174.2
Total Noticulient Clabilities		2,041,174.2
Total Liabilities		3,769,528.1
NET ASSETS		
nvested in Capital Assets		10,548,551.3
Restricted For:		
Expendable:		
Scholarships and Fellowships		21,329.9
Capital Projects		792,053.6
Jnrestricted		746,569.4
interior in the second control in the second	σ.	10 100 504 1
otal Net Assets	\$	12,108,504.2

F 4t - F!1 V F 1-1 T 20 2002	
For the Fiscal Year Ended June 30, 2003	Exhibit B
REVENUES	
perating Revenues:	
Student Tuition and Fees, Net (Note 8)	\$ 806,160.98
Federal Grants and Contracts	4,891,059.1
State and Local Grants and Contracts	95,944.35 450,007.44
Sales and Services, Net (Note 8)	452,987.19
Total Operating Revenues	6,246,151.6
EXPENSES	
perating Expenses:	40 400 454 0
Personal Services	10,120,154.65
Supplies and Materials Services	1,383,590.1 1,463,047.9
Scholarships and Fellowships	2,571,428.7
Utilities	245,042.0
Depreciation	286,760.3
Total Operating Expenses	16,070,023.8
Operating Loss	(9,823,872.2
ONOPERATING REVENUES	
State Aid	7,633,741.09
County Appropriations	646,950.0
Ioncapital Grants	540,969.2
loncapital Gifts	103,158.0
westment Income, Net	66,707.49
Other Nonoperating Revenues	96,261.5
Net Nonoperating Revenues	9,087,787.3
Loss Before Other Revenues, Expenses, Gains, and Losses	(736,084.8
State Capital Aid	277,797.7
County Capital Appropriations	200,000.0
apital Grants	1,125,237.0
Increase in Net Assets	866,949.8
NET ASSETS	
let Assets, July 1, 2002	11,241,554.4
let Assets, June 30, 2003	\$ 12,108,504.2

Edgecombe Community College		
Statement of Cash Flows		
For the Fiscal Year Ended June 30, 2003		Exhibit C
CASH FLOWS FROM OPERATING ACTIVITIES		
Received from Customers	\$	6,339,149.57
Payments to Employees and Fringe Benefits	Ψ	(9,874,511.75)
Payments to Uniployees and Tillinge Deficits Payments to Vendors and Suppliers		(2,979,155.74)
Payments for Scholarships and Fellowships		(2,570,279.11)
Other Receipts		1,185,736.84
Other Receipts		1,105,750.04
Net Cash Used by Operating Activities		(7,899,060.19)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
State Aid Received		7,633,741.09
County Appropriations		646,950.00
Noncapital Grants Received		540,969.25
Noncapital Gifts and Endowments Received		103,158.00
		,
Net Cash Provided by Noncapital Financing Activities		8,924,818.34
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITI	ES	
State Capital Aid Received		414,994.75
County Capital Appropriations		200,000.04
Capital Grants Received		1,125,237.00
Acquisition and Construction of Capital Assets		(2,923,865.91)
Net Cash Used by Capital and Related Financing Activities		(1,183,634.12)
CASH FLOWS FROM INVESTING ACTIVITIES		
Investment Income		70,052.40
Net Cash Provided by Investing Activities		70,052.40
Net Decrease in Cash and Cash Equivalents		(87,823.57)
Cash and Cash Equivalents, July 1, 2002		2,690,997.62
Cash and Cash Equivalents, June 30, 2003	\$	2,603,174.05
RECONCILIATION OF OPERATING LOSS TO NET CASH		
USED BY OPERATING ACTIVITIES		
Operating Loss	\$	(9,823,872.22)
Adjustments to Reconcile Operating Loss to Net Cash Used by Operating Activities:		
Depreciation Expense		286,760.36
Miscellaneous Nonoperating Income		96,261.54
Changes in Assets and Liabilities:		
Receivables, Net		15,120.60
Inventories		(19,843.21)
Prepaid Items		2,344.50
Accounts Payable and Accrued Liabilities		129,618.38
Due to Primary Government		2,325.38
Deferred Revenue		79,027.00
Funds Held for Others		1,089,475.30
Compensated Absences		243,722.18
Net Cash Used by Operating Activities	\$	(7,899,060.19)

Edgecombe Community College		
Statement of Cash Flows		Exhibit C
For the Fiscal Year Ended June 30, 2003		Page 2
RECONCILIATION OF CASH AND CASH EQUIVALENTS		
Current Assets:		
Cash and Cash Equivalents	\$	509,193.43
Noncurrent Assets:		
Restricted Cash and Cash Equivalents		2,093,980.62
Total Cash and Cash Equivalents - June 30, 2003	\$	2,603,174.05
NONCASH INVESTING, CAPITAL AND FINANCING ACTIVITIES		
Assets Acquired through Assumption of a Liability	\$	804,153.00
The accompanying notes to the financial statements are an integral part of this statement.		

[ This Page Left Blank Intentionally ]

#### EDGECOMBE COMMUNITY COLLEGE NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2003

#### NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

**A. Financial Reporting Entity** - The concept underlying the definition of the financial reporting entity is that elected officials are accountable to their constituents for their actions. As required by accounting principles generally accepted in the United States of America, the financial reporting entity includes both the primary government and all of its component units. An organization other than a primary government serves as a nucleus for a reporting entity when it issues separate financial statements. Edgecombe Community College is a component unit of the State of North Carolina and an integral part of the State's *Comprehensive Annual Financial Report*.

The accompanying financial statements present all funds for which the College's Board of Trustees is financially accountable. Related foundations and similar nonprofit corporations for which the College is not financially accountable are not part of the accompanying financial statements. These entities are not included because they are separately incorporated and there are neither common directors nor other evidence of common control.

**B.** Basis of Presentation - The accompanying financial statements are presented in accordance with accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board (GASB).

Pursuant to the provisions of GASB Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments, as amended by GASB Statement No. 35, Basic Financial Statements – and Management's Discussion and Analysis – for Public Colleges and Universities, the full scope of the College's activities is considered to be a single business-type activity (BTA) and accordingly, is reported within a single column in the basic financial statements.

In accordance with GASB Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting, the College does not apply Financial Accounting Standards Board (FASB) pronouncements issued after November 30, 1989, for proprietary activities, unless the GASB amends its pronouncements to specifically adopt FASB pronouncements issued after that date.

- C. Basis of Accounting The financial statements of the College have been prepared using the economic resource measurement focus and the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned, and expenses are recorded when an obligation has been incurred. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.
- D. Cash and Cash Equivalents This classification includes undeposited receipts, petty cash, cash on deposit with private bank accounts, and deposits held by the State Treasurer in the short-term investment portfolio. The short-term investment portfolio maintained by the State Treasurer has the general characteristics of a demand deposit account in that participants may deposit and withdraw cash at any time without prior notice or penalty.
- **E.** Receivables Receivables consist of tuition and fees charges to students and charges for auxiliary enterprises' sales and services. Receivables also include amounts due from the federal government, State and local governments, and private sources in connection with reimbursement of allowable expenditures made pursuant to contracts and grants. Receivables are recorded net of estimated uncollectible amounts.
- **F. Inventories** Inventories, consisting of expendable supplies and merchandise for resale, are stated at the lower of cost or market value using the last invoice method.
- **G.** Capital Assets Capital assets are stated at cost at date of acquisition or fair value at date of donation in the case of gifts. The College capitalizes assets that have a value or cost in excess of \$5,000 at the date of acquisition and an expected useful life of more than one year. Library books are generally not considered to have a useful life of more than one year unless part of a collection and are expensed in the year of acquisition.

Depreciation is computed using the straight-line and/or units of output method over the estimated useful lives of the assets, generally 10 to 75 years for general infrastructure, 10 to 50 years for buildings, and 2 to 25 years for equipment.

**H.** Restricted Assets – Unexpended capital contributions are classified as restricted assets because their use is limited by donor/grantor agreements. Certain other assets are classified as restricted because their use is limited by external parties or statute.

- I. Noncurrent Long-Term Liabilities Noncurrent long-term liabilities include compensated absences that will not be paid within the next fiscal year.
- J. Compensated Absences The College's policy is to record the cost of vacation leave when earned. The policy provides for a maximum accumulation of unused vacation leave of 30 days which can be carried forward each January 1st or for which an employee can be paid upon termination of employment. Also, any accumulated vacation leave in excess of 30 days at year-end is converted to sick leave. Under this policy, the accumulated vacation leave for each employee at June 30th equals the leave carried forward at the previous December 31st plus the leave earned, less the leave taken between January 1st and June 30th.

In addition to the vacation leave described above, compensated absences includes the accumulated unused portion of the special annual leave bonus awarded by the College to all full-time permanent employees as of September 30, 2002. The unused portion of this leave remains available until used, notwithstanding the limitation on annual leave carried forward described above.

When classifying compensated absences into current and noncurrent, leave is considered taken using a last-in, first-out method.

**K. Net Assets** – The College's net assets are classified as follows:

**Invested in Capital Assets** – This represents the College's total investment in capital assets.

**Restricted Net Assets – Expendable** – Expendable restricted net assets include resources for which the College is legally or contractually obligated to spend in accordance with restrictions imposed by external parties.

**Unrestricted Net Assets** – Unrestricted net assets include resources derived from student tuition and fees, sales and services, unrestricted gifts, and interest income.

Restricted and unrestricted resources are tracked using a fund accounting system and are spent in accordance with established fund authorities. Fund authorities provide rules for the fund activity and are separately established for restricted and unrestricted activities. When both restricted and unrestricted funds are available for expenditure, the decision for funding is transactional based within the departmental management system in place at the College.

- L. Scholarship Discounts Student tuition and fees revenues and certain other revenues from College charges are reported net of scholarship discounts in the accompanying Statement of Revenues, Expenses, and Changes in Net Assets. The scholarship discount is the difference between the actual charge for goods and services provided by the College and the amount that is paid by students or by third parties on the students' behalf. Student financial assistance grants, such as Pell grants, and other federal, State, or nongovernmental programs, are recorded as either operating or nonoperating revenues in the accompanying Statement of Revenues, Expenses, and Changes in Net Assets. To the extent that revenues from these programs are used to satisfy tuition, fees, and other charges, the College has recorded a scholarship discount.
- M. Revenue and Expense Recognition The College classifies its revenues and expenses as operating or nonoperating in the accompanying Statement of Revenues, Expenses, and Changes in Net Assets. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the College's principal ongoing operations. Operating revenues include activities that have characteristics of exchange transactions, such as (1) student tuition and fees, (2) sales and services of auxiliary enterprises, and (3) certain federal, State and local grants and contracts. Operating expenses are all expense transactions incurred other than those related to capital and noncapital financing or investing activities as defined by GASB Statement No. 9, Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting.

Nonoperating revenues include activities that have the characteristics of nonexchange transactions. Revenues from nonexchange transactions and State aid that represent subsidies or gifts to the College, as well as investment income, are considered nonoperating since these are either investing, capital or noncapital financing activities. Capital contributions are presented separately after nonoperating revenues and expenses.

N. County Appropriations - County appropriations are provided to the College primarily to fund its plant operation and maintenance function and to fund construction projects, motor vehicle purchases, and maintenance of equipment. Unexpended county current appropriation and county capital appropriation do not revert and are available for future use as approved by the county commissioners.

#### NOTE 2 - DEPOSITS

All funds of the College are deposited in board-designated official depositories and are required to be collateralized in accordance with General Statute 115D-58.7. Official depositories may be established with any bank or savings and loan association whose principal office is located in North Carolina or with the State Treasurer's Investment Pool. Also, the College may establish time deposit accounts, money market accounts, and certificates of deposit. At year-end, cash on hand was \$410.00. The carrying amount of cash on deposit was \$2,602,764.05 and the bank balance was \$3,359,187.64.

The North Carolina Administrative Code (20 NCAC 7) requires all depositories to collateralize public deposits in excess of federal depository insurance coverage by using one of two methods, dedicated or pooled. Under the dedicated method, a separate escrow account is established by each depository in the name of each local governmental unit and the responsibility of monitoring collateralization rests with the local unit. Under the pooling method, each depository establishes an escrow account in the name of the State Treasurer to secure all of its public deposits. This method shifts the monitoring responsibility from the local unit to the State Treasurer.

Cash on deposit at year end consisted of the following:

	Balance	Balance
Cash on Deposit with State Treasurer Cash on Deposit with Private	\$ 2,593,633.09	\$ 3,323,760.93
Financial Institutions	9,130.96	35,426.71
	\$ 2,602,764.05	\$ 3,359,187.64

The cash on deposit with the State Treasurer is pooled with State agencies and similar institutions in short-term investments with the State Treasurer's Investment Pool. These moneys are invested in accordance with General Statutes 147-69.1(c) and 147-69.2, and as required by law are "readily convertible into cash." All investments of the fund are held either by the Department of State Treasurer or agent in the State's name. The fund's uninvested cash is either covered by federal depository insurance or, pursuant to 20 NCAC 7, is collateralized under either the dedicated or pooling method.

The financial statements and disclosures for the State Treasurer's Investment Pool are included in the State of North Carolina's *Comprehensive Annual Financial Report*. An electronic version of this report is available by accessing the North Carolina Office of the State Controller's Internet home page

<u>http://www.osc.state.nc.us/</u> and clicking on "Financial Reports", or by calling the State Controller's Financial Reporting Section at (919) 981-5454.

All of the cash on deposit with private financial institutions at June 30, 2003 was covered by federal depository insurance.

#### NOTE 3 - RECEIVABLES

Receivables at June 30, 2003 were as follows:

	Gross Receivables	Net Receivables	
Current Receivables: Students Accounts Investment Earnings	\$ 61,382.80 226,181.17 3,649.87	\$ 2,780.00 2,775.00	\$ 58,602.80 223,406.17 3,649.87
<b>Total Current Receivables</b>	\$ 291,213.84	\$ 5,555.00	\$ 285,658.84

#### NOTE 4 - CAPITAL ASSETS

A summary of changes in the capital assets for the year ended June 30, 2003, is presented as follows:

		Balance July 1, 2002		Increases Decreases			Balance June 30, 2003		
Capital Assets, Nondepreciable:									
Land	\$	883,463.71	\$	0.00	\$	0.00	\$	883,463.71	
Construction in Progress		1,113,651.51	_	3,661,041.71	_		_	4,774,693.22	
Total Capital Assets, Nondepreciable	_	1,997,115.22	_	3,661,041.71				5,658,156.93	
Capital Assets, Depreciable:									
Buildings		7,661,664.33						7,661,664.33	
Machinery and Equipment		1,479,958.90		66,977.20		140,952.84		1,405,983.26	
General Infrastructure		329,308.91	_		_		_	329,308.91	
Total Capital Assets, Depreciable	_	9,470,932.14		66,977.20		140,952.84		9,396,956.50	
Less Accumulated Depreciation:									
Buildings		3,179,651.53		189,254.16				3,368,905.69	
Machinery and Equipment		851,794.17		97,506.20		140,952.84		808,347.53	
General Infrastructure		329,308.91	_		_		_	329,308.91	
Total Accumulated Depreciation		4,360,754.61		286,760.36		140,952.84	_	4,506,562.13	
Total Capital Assets, Depreciable, Net		5,110,177.53		(219,783.16)			_	4,890,394.37	
Capital Assets, Net	\$	7,107,292.75	\$	3,441,258.55	\$	0.00	\$	10,548,551.30	

#### NOTE 5 - ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities at June 30, 2003 were as follows:

	Amount		
Accounts Payable	\$	62,040.80	
Accrued Payroll		22,211.90	
Contract Retainage		168,666.00	
Contract Payable		760,892.00	
Other		3,575.38	
<b>Total Accounts Payable and Accrued Liabilities</b>	\$	1,017,386.08	

#### NOTE 6 - LONG-TERM LIABILITIES

A summary of changes in the long-term liabilities is presented as follows:

	Balance		Balance	Current			
	July 1, 2002		Additions	Reductions	 June 30, 2003		Portion
Compensated Absences	\$ 281,987.36	\$	576,327.83	\$ 332,605.65	\$ 525,709.54	\$	26,000.00

#### NOTE 7 - OPERATING LEASE OBLIGATIONS

Future minimum lease payments under noncancelable operating leases consist of the following at June 30, 2003:

Fiscal Year		Amount
2004	\$	55,041.04
2005	Ψ	55,017.60
2006		55,017.60
2007		55,017.60
2008		36,678.40
Total Minimum Lease Payments	\$	256,772.24

Rental expense for all operating leases during the year was \$63,780.31.

#### NOTE 8 - REVENUES

A summary of eliminations and allowances by revenue classification is presented as follows:

		Gross Revenues	Less Scholarship Discounts	Net Revenues
Operating Revenues: Student Tuition and Fees	\$	1,823,072.56	\$ 1,016,911.58	\$ 806,160.98
Sales and Services:  Sales and Services of Auxiliary Enterprises:  Dining  Bookstore	\$	35,414.29 839,360.58	\$ 0.00 496,349.70	\$ 35,414.29 343,010.88
Other Sales and Services of Educational and Related Activities  Total Sales and Services	<u> </u>	30,262.78 44,299.20 949,336.85	\$ 496,349.70	\$ 30,262.78 44,299.20 452,987.15

#### NOTE 9 - OPERATING EXPENSES BY FUNCTION

The College's operating expenses by functional classification are presented as follows:

	Salaries and		Supplies and				Scholarships and						
	Benefits		Materials	_	Services		Fellowships	_	Utilities	_	Depreciation	_	Total
Instruction	\$ 6,320,480.75	\$	472,291.53	\$	179,926.24	\$	0.00	\$	0.00	\$	0.00	\$	6,972,698.52
Research													0.00
Public Service	9,550.75				4,068.46								13,619.21
Academic Support	932,858.22		31,453.56		81,459.32								1,045,771.10
Student Services	1,153,368.97		30,928.11		149,180.61								1,333,477.69
Institutional Support	1,398,515.00		102,908.65		283,325.57								1,784,749.22
Operations and Maintenance of Plant	267,225.70		72,208.99		94,010.99				245,042.06				678,487.74
Student Financial Aid					631,871.66		2,571,428.77						3,203,300.43
Auxiliary Enterprises	38,155.26		673,799.27		39,205.05								751,159.58
Depreciation		-				_		_		_	286,760.36		286,760.36
Total Operating Expenses	\$ 10,120,154.65	\$	1,383,590.11	\$	1,463,047.90	\$	2,571,428.77	\$	245,042.06	\$	286,760.36	\$	16,070,023.85

#### NOTE 10 - PENSION PLANS

**A.** Retirement Plans - Each permanent full-time employee, as a condition of employment, is a member of the Teachers' and State Employees' Retirement System. The Teachers' and State Employees' Retirement System (System) is a cost sharing multiple-employer defined benefit pension plan administered by the North Carolina State Treasurer.

Benefit and contribution provisions for the Teachers' and State Employees' Retirement System are established by North Carolina General Statutes 135-5 and 135-8 and may be amended only by the North Carolina General Assembly. Employer and member contribution rates are set each year by the North Carolina General Assembly based on annual actuarial valuations. For the year ended June 30, 2003, the General Assembly required no contribution by employers and 6% of covered payroll for members.

For the year ended June 30, 2003, the College had a total payroll of \$8,650,963.08, of which \$7,174,413.39 was covered under the Teachers' and State Employees' Retirement System. Total employee contributions for pension benefits for the year were \$430,464.80. No employer contributions were required. The College made one hundred percent of its annual required contributions for the years ended June 30, 2003, 2002, and 2001, which were \$0, \$137,138.22, and \$379,149.34, respectively.

The Teachers' and State Employees' Retirement System's financial information is included in the State of North Carolina's *Comprehensive Annual Financial Report*. An electronic version of this report is available by accessing the North Carolina Office of the State Controller's Internet home page <a href="http://www.osc.state.nc.us/">http://www.osc.state.nc.us/</a> and clicking on "Financial Reports", or by calling the State Controller's Financial Reporting Section at (919) 981-5454.

Deferred Compensation and Supplemental Retirement Income Plans - IRC Section 457 Plan - The State of North Carolina offers its permanent employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457 through the North Carolina Public Employee Deferred Compensation Plan (the Plan). permits each participating employee to defer a portion of his or her salary until future years. The deferred compensation is available to employees upon separation from service, death, disability, retirement, or financial hardships if approved by the Board of Trustees of the Plan. The Board, a part of the North Carolina Department of Administration, maintains a separate fund for the exclusive benefit of the participating employees and their beneficiaries, the North Carolina Public Employee Deferred Compensation Trust Fund. The Board also contracts with an external third party to perform certain administrative requirements and to manage the trust fund's assets. All costs of administering and funding the Plan are the responsibility of the Plan participants. No costs are incurred by the The voluntary contributions by employees amounted to \$9,600.00 for the year ended June 30, 2003.

IRC Section 401(k) Plan - All members of the Teachers' and State Employees' Retirement System are eligible to enroll in the Supplemental Retirement Income Plan, a defined contribution plan, created under Internal Revenue Code Section 401(k). All costs of administering the Plan are the responsibility of the Plan participants. No costs are incurred by the College. The voluntary contributions by employees amounted to \$116,654.00 for the year ended June 30, 2003.

IRC Section 403(b) and 403(b)(7) Plans - Eligible College employees can participate in tax sheltered annuity plans created under Internal Revenue Code Sections 403(b) and 403(b)(7). The employee's eligible contributions, made through salary reduction agreements, are exempt from federal and State income taxes until the annuity is received or the contributions are withdrawn. These plans are exclusively for employees of colleges and certain charitable and other nonprofit institutions. All costs of administering and funding these plans are the responsibility of the Plan participants. No costs are incurred by the College. The voluntary contributions by employees amounted to \$84,629.00 for the year ended June 30, 2003.

#### NOTE 11 - OTHER POSTEMPLOYMENT BENEFITS

- Health Care for Long-Term Disability Beneficiaries and Retirees -The College participates in State-administered programs which provide postemployment health insurance to eligible former employees. Eligible former employees include long-term disability beneficiaries of the Disability Income Plan of North Carolina and retirees of the Teachers' and State Employees' Retirement System. These benefits were established by Chapter 135, Article 3, Part 3, of the General Statutes and may be amended only by the North Carolina General Assembly. Funding for the health care benefit for long-term disability beneficiaries and retirees is financed on a pay-as-you-go basis. The College contributed 2.35% of the covered payroll under the Teachers' and State Employees' Retirement System for these health care benefits. For the fiscal year ended June 30, 2003, the College's total contribution to the Plan was \$168,598.71. The College assumes no liability for retiree health care benefits provided by the programs other than its required contribution. Additional detailed information about these programs can be located in the State of North Carolina's Comprehensive Annual Financial Report.
- **B.** Long-Term Disability The College participates in the Disability Income Plan of North Carolina (DIPNC). Established by Chapter 135, Article 6, of the General Statutes, DIPNC provides short-term and long-term disability benefits to eligible members of the Teachers' and State

Employees' Retirement System. Long-term disability income benefits are advance funded on an actuarially determined basis using the one-year term cost method. The College contributes .52% of covered payroll under the Teachers' and State Employees' Retirement System to the DIPNC. For the fiscal year ended June 30, 2003, the College's total contribution to the DIPNC was \$37,306.95. The College assumes no liability for long-term disability benefits under the Plan other than its contribution. Additional detailed information about the DIPNC is disclosed in the State of North Carolina's *Comprehensive Annual Financial Report*.

#### NOTE 12 - RISK MANAGEMENT

The College is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. These exposures to loss are handled via a combination of methods, including participation in State-administered insurance programs, purchase of commercial insurance, and self-retention of certain risks. There have been no significant reductions in insurance coverage from the previous year and settled claims have not exceeded coverage in any of the past three fiscal years.

Tort claims of up to \$500,000 are self-insured under the authority of the State Tort Claims Act. In addition, the State provides excess public officers' and employees' liability insurance up to \$11,000,000 via contract with a private insurance company. The premium, based on a composite rate, is paid by the North Carolina Community College System Office directly to the private insurer.

Fire and other property losses are covered by the Public School Insurance Fund, a State-administered public entity risk pool. This fund is financed by premiums and interest and incurs a \$10 million self-insured deductible per occurrence, subject to a \$20 million annual aggregate. Reinsurance is purchased by the fund to cover catastrophic events in excess of the \$10 million deductible. There have been no significant reductions in insurance coverage from the previous year and settled claims have not exceeded coverage in any of the past three fiscal years.

State-owned vehicles used for instructional purposes are covered by liability insurance handled by the State Department of Insurance. Liability insurance for other College-owned vehicles is covered by contracts with private insurance companies.

The College is protected for losses from employee dishonesty and computer fraud for employees paid in whole or in part from State funds. The blanket honesty bond is with a private insurance company and is handled by the North

Carolina Department of Insurance with coverage of \$5,000,000 per occurrence and a \$50,000 deductible. In addition, the College has a blanket honesty bond for all College employees with coverage of \$10,000 per occurrence.

Employees and retirees are provided health care coverage by the Comprehensive Major Medical Plan (Plan), a component unit of the State. The Plan is funded by employer and employee contributions and is administered by a third-party contractor.

The State Board of Community Colleges makes the necessary arrangements to carry out the provisions of the Workers' Compensation Act which are applicable to employees whose wages are paid in whole or in part from State funds. The College purchases workers' compensation insurance for employees whose salaries or wages are paid by the Board entirely from county or institutional funds.

Term life insurance of \$25,000 to \$50,000 is provided to eligible workers. This self-insured death benefit program is administered by the State Treasurer and funded via employer contributions.

Additional details on the State-administered risk management programs are disclosed in the State's *Comprehensive Annual Financial Report*, issued by the Office of the State Controller.

#### NOTE 13 - COMMITMENTS AND CONTINGENCIES

- **A.** Commitments The College has established an encumbrance system to track its outstanding commitments on construction projects and other purchases. Outstanding commitments on construction contracts were \$5,923,067.49 and on other purchases were \$9,874.21 at June 30, 2003.
- B. Community College General Obligation Bonds The 1999-2000 Session of the General Assembly of North Carolina authorized the issuance of six hundred million dollars of general obligation bonds of the State, as subsequently approved by a vote of qualified voters of the State, to provide funds for capital improvements for the North Carolina Community College System. The funds authorized are to be used solely to construct new buildings and to renovate and modernize existing buildings on the North Carolina Community College System campuses. The bond legislation specifies the amount of bond funding for each College campus as well as the intended amount for new construction and repair and replacement. The legislation further provides that the State Board of Community Colleges shall be responsible for the approval of projects in accordance with provisions of the legislation. The bonds were authorized for issuance over a six-year period beginning in 2001 at a level

not to exceed amounts provided in the legislation. Using a cash flow financing approach, The Community College System's Office (CCSO) establishes annual amounts not to exceed for each approved project. The amounts not to exceed are subject to change due to actual cash availability and needs during the year. Subsequent to the bond sales and the availability of bond proceeds, CCSO notifies the Office of State Budget and Management (OSBM) of the amount not to exceed for the total of the approved projects. Within this amount, based on an official request of cash needs from the State Board of Community Colleges, OSBM authorizes allotments. These allotments are then recorded to specific community college allotment accounts by the CCSO. The College records the allotments as revenue on the accompanying financial statements. The College's remaining authorization of \$3,735,980.00 is contingent on future bond sales and CCSO allotment approval. Because of uncertainty and time restrictions the remaining authorization is not recorded as an asset or revenue on the accompanying financial statements.

#### NOTE 14 - EDGECOMBE COMMUNITY COLLEGE FOUNDATION, INC.

The Edgecombe Community College Foundation, Inc. is a separately incorporated nonprofit foundation associated with the College. This organization serves as the primary fundraising arm of the College through which individuals, corporations, and other organizations support College programs by providing scholarships, fellowships, faculty salary supplements, and unrestricted funds to specific departments and the College's overall academic environment. The College's financial statements do not include the assets, liabilities, net assets, or operational transactions of the Foundation, except for the distributions made and benefits provided by the Foundation. The distributions received and/or benefits provided approximated \$62,750.00 for the year ended June 30, 2003.

Edgecombe Community College		
Schedule of General Obligation Bond Project Authorizations,		
Budgets, and Expenditures		
For Project-to-Date as of June 30, 2003	Sched	ule 1

	Projected Start Date		General Obligation Bonds				Total Project	Amount		Percent	Expected Completion	
Capital Improvement Projects			Authorized	Sources		Budget			Expended	Completed	Date	
Projects Approved by the State Board												
ACT Project, Project No. 1078	Dec 2000	\$	6,756,814.00	\$	4,300,000.00	\$	11,056,814.00	\$	3,970,540.22	35.91%	Mar 2004	
Various Repairs and Renovations - Rocky Mount	Sep 2003		500,000.00				500,000.00				Sep 2008	
Various Repairs and Renovations - Tarboro	Jul 2002		757,203.00				757,203.00		28,191.02	3.72%	Jul 2007	
Total All Projects		\$	8,014,017.00	\$	4,300,000.00	\$	12,314,017.00	\$	3,998,731.24			

Note: The 1999-2000 Session of the General Assembly of North Carolina authorized the issuance of six hundred million dollars of general obligation bonds of the State, as subsequently approved by a vote of qualified voters of the State, to provide funds for capital improvements for the North Carolina Community College System.

The projects listed on this schedule are those funded or to be funded by bond proceeds from the general obligation bonds authorized by Senate Bill 912.

# Ralph Campbell, Jr. State Auditor

### Office of the State Auditor

2 S. Salisbury Street
20601 Mail Service Center
Raleigh, NC 27699-0601
Telephone: (919) 807-7500
Fax: (919) 807-7647
Internet http://www.osa.state.nc.us

## INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Trustees Edgecombe Community College Tarboro, North Carolina

We have audited the financial statements of Edgecombe Community College, a component unit of the State of North Carolina, as of and for the year ended June 30, 2003, and have issued our report thereon dated March 17, 2004. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States.

#### Compliance

As part of obtaining reasonable assurance about whether the College's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the College's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being

## INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONCLUDED)

audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of the Board of Trustees and the State Board of Community Colleges, management and staff of the College, the Governor, the State Controller, the General Assembly, and federal awarding agencies and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties.

Ralph Campbell, Jr.

aph Campbell, J.

State Auditor

March 17, 2004

#### DISTRIBUTION OF AUDIT REPORT

In accordance with General Statutes 147-64.5 and 147-64.6(c)(14), copies of this report have been distributed to the public officials listed below. Additional copies are provided to other legislators, state officials, the press, and the general public upon request.

#### **EXECUTIVE BRANCH**

The Honorable Michael F. Easley Governor of North Carolina

The Honorable Beverly M. Perdue Lieutenant Governor of North Carolina

The Honorable Richard H. Moore State Treasurer The Honorable Roy A. Cooper, III Attorney General Mr. David T. McCoy State Budget Officer Mr. Robert L. Powell State Controller

Mr. H. Martin Lancaster President, North Carolina Community College System

President, Edgecombe Community College Dr. Hartwell H. Fuller, Jr. Mr. Charles R. Harrell Vice President of Administrative Services

Edgecombe Community College Dr. Thomas S. Fleming Chairman, Board of Trustees

Edgecombe Community College

#### LEGISLATIVE BRANCH

Appointees to the Joint Legislative Commission on Governmental Operations

President Pro Tempore Speaker of the House

Senator Marc Basnight, Co-Chair Representative James B. Black, Co-Chair Senator Charles W. Albertson Representative Richard T. Morgan, Co-Chair

Senator Patrick J. Ballantine Representative Martha B. Alexander

Senator Daniel G. Clodfelter Representative Rex L. Baker

Representative Bobby H. Barbee, Sr. Senator Walter H. Dalton Senator Charlie S. Dannelly Representative Harold J. Brubaker Senator James Forrester Representative Debbie A. Clary Representative E. Nelson Cole Senator Linda Garrou

Senator Wilbur P. Gulley Representative James W. Crawford, Jr. Senator Fletcher L. Hartsell, Jr. Representative William T. Culpepper, III Senator David W. Hovle Representative W. Pete Cunningham Senator Ellie Kinnaird Representative W. Robert Grady Senator Jeanne H. Lucas Representative Joe Hackney Representative Julia C. Howard Senator Stephen M. Metcalf

Senator Anthony E. Rand Representative Joe L. Kiser Senator Eric M. Reeves Representative Edd Nye

Representative William C. Owens, Jr. Senator Robert A. Rucho Representative Wilma M. Sherrill Senator R. C. Soles, Jr. Senator Scott Thomas Representative Thomas E. Wright

#### **Other Legislative Officials**

Mr. James D. Johnson Director, Fiscal Research Division

#### **ORDERING INFORMATION**

Copies of this report may be obtained by contacting the:

Office of the State Auditor State of North Carolina 2 South Salisbury Street 20601 Mail Service Center Raleigh, North Carolina 27699-0601

Internet: <a href="http://www.ncauditor.net">http://www.ncauditor.net</a>

Telephone: 919/807-7500

Facsimile: 919/807-7647