



STATE OF NORTH CAROLINA

FINANCIAL STATEMENT AUDIT REPORT OF CALDWELL COMMUNITY COLLEGE AND TECHNICAL INSTITUTE

HUDSON, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2005

OFFICE OF THE STATE AUDITOR

LESLIE W. MERRITT, JR., CPA, CFP

STATE AUDITOR

FINANCIAL STATEMENT AUDIT REPORT OF
CALDWELL COMMUNITY COLLEGE AND TECHNICAL INSTITUTE
HUDSON, NORTH CAROLINA
FOR THE YEAR ENDED JUNE 30, 2005

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Office of the State Auditor

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AUDITOR'S TRANSMITTAL

The Honorable Michael F. Easley, Governor
The General Assembly of North Carolina
Board of Trustees, Caldwell Community College and Technical Institute

We have completed a financial statement and compliance audit of Caldwell Community College and Technical Institute for the year ended June 30, 2005, and our audit results are included in this report. You will note from the independent auditor's report that we determined that the financial statements are presented fairly in all material respects.

Our consideration of internal control over financial reporting and compliance and other matters based on an audit of the financial statements and our consideration of the College's administration of federal programs in accordance with applicable laws, regulations, contracts and grants disclosed certain deficiencies and/or instances of noncompliance that are detailed in the Audit Findings and Recommendations section of this report. The College's response is included following each finding.

North Carolina General Statutes require the State Auditor to make audit reports available to the public. Copies of audit reports issued by the Office of the State Auditor may be obtained through one of the options listed in the back of this report.

Leslie W. Merritt, Jr.

Leslie W. Merritt, Jr., CPA, CFP
State Auditor

March 8, 2006

TABLE OF CONTENTS

	PAGE
INDEPENDENT AUDITOR'S REPORT.....	1
MANAGEMENT'S DISCUSSION AND ANALYSIS.....	3
FINANCIAL STATEMENTS	
College Exhibits	
A-1 Statement of Net Assets.....	9
A-2 Statement of Revenues, Expenses, and Changes in Net Assets	10
A-3 Statement of Cash Flows	11
Component Unit Exhibits	
B-1 Statement of Financial Position.....	13
B-2 Statement of Activities.....	14
Notes to the Financial Statements	15
INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH <i>GOVERNMENT</i> <i>AUDITING STANDARDS</i>	29
AUDIT FINDINGS AND RECOMMENDATIONS	31
DISTRIBUTION OF AUDIT REPORT.....	33



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INDEPENDENT AUDITOR'S REPORT

Board of Trustees
Caldwell Community College and Technical Institute
Hudson, North Carolina

We have audited the accompanying financial statements of Caldwell Community College and Technical Institute, a component unit of the State of North Carolina, and its discretely presented component unit, as of and for the year ended June 30, 2005, which collectively comprise the College's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the Caldwell Community College and Technical Institute's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Foundation of Caldwell Community College and Technical Institute, Inc., which represents 100% of the College's discretely presented component unit. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for that entity, is based on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The financial statements of the Foundation of Caldwell Community College and Technical Institute, Inc., were not audited in accordance with *Government Auditing Standards*. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of other auditors provides a reasonable basis for our opinions.

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of Caldwell Community College and Technical Institute and its discretely presented component unit as of June 30, 2005, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

INDEPENDENT AUDITOR'S REPORT (CONCLUDED)

As discussed in Note 14 to the financial statements, the College implemented Governmental Accounting Standards Board Statement No. 40, *Deposit and Investment Risk Disclosures*, during the year ended June 30, 2005.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 16, 2005, on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis, as listed in the table of contents, is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.



Leslie W. Merritt, Jr., CPA, CFP
State Auditor

December 16, 2005

CALDWELL COMMUNITY COLLEGE AND TECHNICAL INSTITUTE MANAGEMENT'S DISCUSSION AND ANALYSIS

Introduction

The following discussion and analysis provides an overview of the financial position and activities of Caldwell Community College and Technical Institute (the College), for the year ended June 30, 2005, with selected comparative information for the year ended June 30, 2004. This management discussion and analysis is designed to provide an introduction and overview to help the reader interpret and understand the accompanying financial statements. Currently known facts, decisions and conditions are discussed in management's analysis of financial position and results of operations. This discussion has been prepared by management and includes highly summarized data that should be read in conjunction with the accompanying financial statements, notes to the financial statements and other supplementary information.

Caldwell Community College and Technical Institute is a public two-year college with approximately 3,500 students and 425 faculty and staff on two campuses serving Caldwell and Watauga counties in western North Carolina. The College offers a broad range of undergraduate, associate and technical degree programs. The College also offers customized corporate training, market-focused continuing education and special interest classes.

Overview of the Basic Financial Statements

Three basic financial statements are presented: the Statement of Net Assets, the Statement of Revenues, Expenses, and Changes in Net Assets and the Statement of Cash Flows. The following analysis discusses elements from the Statement of Net Assets and the Statement of Revenues, Expenses, and Changes in Net Assets, as well as an overview of the College's activities.

Analysis of Financial Position and Results of Operations

The College's financial position remained strong at June 30, 2005, with assets of \$35,861,800.86 and liabilities of \$2,119,927.36. Net assets, which represent the residual interest in the College's assets after liabilities are deducted, totaled \$33,741,873.50. This represents an increase in net assets of \$7,152,221.54. The principle reason for the increase was the construction of the Appalachian State University/Faye A. Broyhill Teaching Center (ASU Center). The ASU Center is a 45,000 square facility that will be occupied in the spring of 2006. It will provide the College with additional teaching and office space and will provide space for ASU degree programs offered on the College campus.

The College continued to experience growth in student enrollment. Budgeted FTE (full-time equivalent students) enrollment increased from 3,395 in FY 2004 to 3,523 in FY 2005. Since the College's State budget is based on FTE continued growth at a manageable pace provides funds for enhancing current offerings and future expansion. The College hired additional faculty members, renovated instructional facilities and purchased equipment intended to facilitate teaching and learning.

MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

Operating revenues increased from \$6,927,450.81 in 2004 to \$7,308,284.64 in 2005. The increase was driven by increased Student Tuition and Fees.

Total operating expenses increased from \$25,956,541.82 in 2004 to \$26,902,885.58 in 2005. The bulk of the increase was due to increased spending for Services.

Condensed Financial Information

The Statement of Net Assets presents the financial position of the College at the end of the fiscal year and includes all assets and liabilities of the College. The following table summarizes the College's assets, liabilities and net assets as of June 30, 2005.

**Condensed Statement of Net Assets
June 30, 2005**

	<u>2005</u>	<u>2004</u>	Increase (Decrease)
Assets			
Current Assets	\$ 8,027,076.78	\$ 2,421,076.05	\$ 5,606,000.73
Capital Assets, Net	26,841,698.95	25,243,986.51	1,597,712.44
Other Noncurrent Assets	<u>993,025.13</u>	<u>894,302.70</u>	<u>98,722.43</u>
Total Assets	<u>35,861,800.86</u>	<u>28,559,365.26</u>	<u>7,302,435.60</u>
Liabilities			
Current Liabilities	1,096,987.81	813,034.12	283,953.69
Noncurrent Liabilities	<u>1,022,939.55</u>	<u>1,156,679.18</u>	<u>(133,739.63)</u>
Total Liabilities	<u>2,119,927.36</u>	<u>1,969,713.30</u>	<u>150,214.06</u>
Net Assets			
Invested in Capital Assets	26,841,698.95	25,243,986.51	1,597,712.44
Restricted			
Nonexpendable	206,353.85	217,711.32	(11,357.47)
Expendable	6,442,559.48	958,181.30	5,484,378.18
Unrestricted	<u>251,261.22</u>	<u>169,772.83</u>	<u>81,488.39</u>
Total Net Assets	<u>\$ 33,741,873.50</u>	<u>\$ 26,589,651.96</u>	<u>\$ 7,152,221.54</u>

MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

The Statement of Revenues, Expenses, and Changes in Net Assets presents the results of the College's operations for the report period. The following table summarizes the College's revenues, expenses, and changes in net assets for the year ended June 30, 2005.

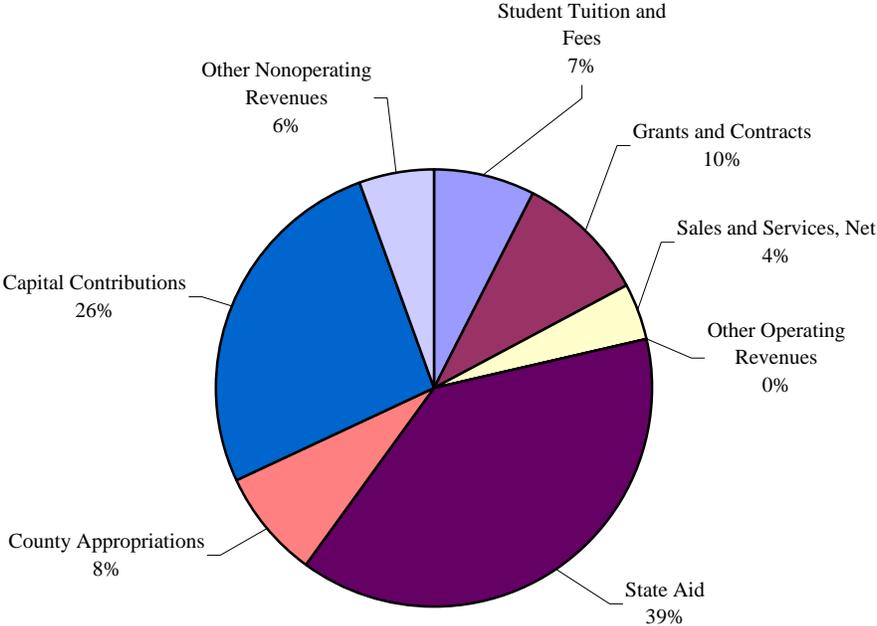
Condensed Statement of Revenues, Expenses, and Changes in Net Assets For the Fiscal Year Ended June 30, 2005

	2005	2004	Increase (Decrease)
Operating Revenues			
Student Tuition and Fees, Net	\$ 2,528,478.28	\$ 2,001,963.83	\$ 526,514.45
Grants and Contracts	3,329,596.06	3,410,946.48	(81,350.42)
Sales and Services, Net	1,384,037.82	1,476,940.11	(92,902.29)
Other Operating Revenues	66,172.48	37,600.39	28,572.09
Total Operating Revenues	7,308,284.64	6,927,450.81	380,833.83
Operating Expenses	26,902,885.58	25,956,541.82	946,343.76
Operating Loss	(19,594,600.94)	(19,029,091.01)	(565,509.93)
Nonoperating Revenues			
State Aid	13,123,758.63	11,644,763.63	1,478,995.00
County Appropriations	2,716,446.00	2,536,197.00	180,249.00
Other Nonoperating Revenues	1,905,677.33	2,081,866.78	(176,189.45)
Total Nonoperating Revenues	17,745,881.96	16,262,827.41	1,483,054.55
Loss Before Other Revenues	(1,848,718.98)	(2,766,263.60)	917,544.62
Capital Contributions	9,000,940.52	2,335,554.66	6,665,385.86
Increase (Decrease) in Net Assets	7,152,221.54	(430,708.94)	7,582,930.48
Net Assets Beginning of Year, as Restated	26,589,651.96	27,020,360.90	(430,708.94)
Net Assets End of Year	\$ 33,741,873.50	\$ 26,589,651.96	\$ 7,152,221.54

Total revenues for June 30, 2005, increased \$8,529,274.24 to total \$34,055,107.12. This is a 33% increase over the June 30, 2004, revenues of \$25,525,832.88. The largest increase occurred in the capital contributions and is related to the funds received for construction of the ASU Center discussed previously.

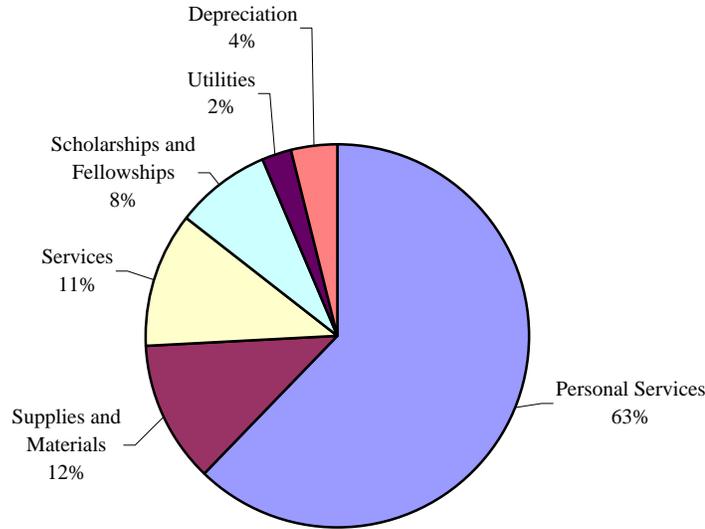
MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

The following is a graphic illustration of revenues by source (operating and nonoperating).



MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

The following chart summarizes the College's expenses (operating and nonoperating) for the reporting period.



Capital Assets and Long-Term Debt Activities

Capital Assets

With the passage of the Higher Education Improvement Bond Referendum by North Carolina voters on November 7, 2000, the College is in excellent position to improve and modernize its facilities. The Referendum provided \$7,031,341 in State funds to the College over a six-year period beginning in fiscal year 2001.

Long-Term Debt

The College has no long-term debt.

Economic Forecast

Even though growth in the College's State support has been limited by economic factors, management believes the College is well positioned to continue to provide excellent service to students, the community and governmental agencies. The College's financial position remains sound, as evidenced by its continued growth in enrollment, acquisition of grant funding from the federal government and other sources. The College's access to capital construction funding from the North Carolina bond issue provides sufficient flexibility to support expected growth in the future. This flexibility, along with the College's ongoing

MANAGEMENT'S DISCUSSION AND ANALYSIS (CONCLUDED)

efforts toward revenue enhancement and cost containment, will enable the College to provide the necessary resources to support this level of excellence.

While it is not possible to predict all future events, management believes that the College's financial condition is strong enough to weather any foreseeable economic uncertainties.

Caldwell Community College & Technical Institute
Statement of Net Assets
June 30, 2005

Exhibit A-1

ASSETS

Current Assets:

Cash and Cash Equivalents	\$ 1,352,992.65
Restricted Cash and Cash Equivalents	252,622.82
Restricted Short-Term Investments	175,000.00
Receivables, Net (Note 3)	5,933,718.68
Due from State of North Carolina Component Units	29,812.11
Inventories	282,930.52
	<hr/>
Total Current Assets	8,027,076.78

Noncurrent Assets:

Restricted Cash and Cash Equivalents	212,921.08
Restricted Due from Primary Government	586,104.05
Endowment Investments	194,000.00
Capital Assets - Nondepreciable (Note 4)	6,949,139.64
Capital Assets - Depreciable, Net (Note 4)	19,892,559.31
	<hr/>
Total Noncurrent Assets	27,834,724.08

Total Assets

35,861,800.86

LIABILITIES

Current Liabilities:

Accounts Payable and Accrued Liabilities (Note 5)	560,435.53
Due to State of North Carolina Component Units	2,887.52
Funds Held for Others	167,349.35
Long-Term Liabilities - Current Portion (Note 6)	366,315.41
	<hr/>

Total Current Liabilities

1,096,987.81

Noncurrent Liabilities:

Long-Term Liabilities (Note 6)	1,022,939.55
	<hr/>

Total Liabilities

2,119,927.36

NET ASSETS

Invested in Capital Assets

26,841,698.95

Restricted for:

Nonexpendable:

Scholarships and Fellowships	101,353.85
Other	105,000.00

Expendable:

Scholarships and Fellowships	221,241.32
Capital Projects	5,800,479.78
Other	420,838.38

Unrestricted

251,261.22

Total Net Assets

\$ 33,741,873.50

The accompanying notes to the financial statements are an integral part of this statement.

***Caldwell Community College & Technical Institute
Statement of Revenues, Expenses, and
Changes in Net Assets
For the Fiscal Year Ended June 30, 2005***

Exhibit A-2

REVENUES

Operating Revenues:

Student Tuition and Fees, Net (Note 8)	\$ 2,528,478.28
Federal Grants and Contracts	3,043,659.16
State and Local Grants and Contracts	285,936.90
Sales and Services, Net (Note 8)	1,384,037.82
Other Operating Revenues	66,172.48
	<hr/>
Total Operating Revenues	7,308,284.64
	<hr/>

EXPENSES

Operating Expenses:

Personal Services	13,892,895.76
Supplies and Materials	3,007,363.11
Services	3,060,023.19
Scholarships and Fellowships	2,202,320.09
Utilities	658,494.89
Depreciation	1,081,788.54
	<hr/>
Total Operating Expenses	26,902,885.58
	<hr/>

Operating Loss (19,594,600.94)

NONOPERATING REVENUES (EXPENSES)

State Aid	13,123,758.63
County Appropriations	2,716,446.00
Noncapital Grants	1,614,367.56
Noncapital Gifts, Net (Note 8)	255,728.97
Investment Income, Net	36,167.67
Other Nonoperating Expenses	(586.87)
	<hr/>

Net Nonoperating Revenues 17,745,881.96

Income Before Other Revenues (1,848,718.98)

State Capital Aid	484,610.67
County Capital Appropriations	566,661.40
Capital Grants	7,549,668.45
Capital Gifts, Net (Note 8)	400,000.00
	<hr/>

Increase in Net Assets 7,152,221.54

NET ASSETS

Net Assets, July 1, 2004 as Restated (Note 15)	<u>26,589,651.96</u>
Net Assets, June 30, 2005	<u>\$ 33,741,873.50</u>

The accompanying notes to the financial statements are an integral part of this statement.

Caldwell Community College & Technical Institute
Statement of Cash Flows
For the Fiscal Year Ended June 30, 2005

Exhibit A-3

CASH FLOWS FROM OPERATING ACTIVITIES

Received from Customers	\$ 7,078,192.51
Payments to Employees and Fringe Benefits	(16,812,286.14)
Payments to Vendors and Suppliers	(6,768,507.06)
Payments for Scholarships and Fellowships	(2,202,320.09)
Other Receipts	27,026.63
	<u>27,026.63</u>
Net Cash Used by Operating Activities	<u>(18,677,894.15)</u>

CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES

State Aid Received	13,123,758.63
County Appropriations	2,716,446.00
Noncapital Grants Received	1,531,089.80
Noncapital Gifts	255,728.97
	<u>255,728.97</u>
Net Cash Provided by Noncapital Financing Activities	<u>17,627,023.40</u>

CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES

State Capital Aid Received	654,862.72
County Capital Appropriations	566,661.40
Capital Grants Received	2,436,574.22
Capital Gifts Received	400,000.00
Proceeds from Sale of Capital Assets	22,450.17
Proceeds from Insurance on Capital Assets	26,033.95
Acquisition and Construction of Capital Assets	(2,648,048.14)
	<u>(2,648,048.14)</u>
Net Cash Provided by Capital and Related Financing Activities	<u>1,458,534.32</u>

CASH FLOWS FROM INVESTING ACTIVITIES

Investment Income	35,872.94
Purchase of Investments and Related Fees	(54,000.00)
	<u>(54,000.00)</u>
Net Cash Used by Investing Activities	<u>(18,127.06)</u>

Net Increase in Cash and Cash Equivalents	389,536.51
Cash and Cash Equivalents, July 1, 2004	<u>1,429,000.04</u>
Cash and Cash Equivalents, June 30, 2005	<u>\$ 1,818,536.55</u>

**RECONCILIATION OF OPERATING LOSS
TO NET CASH USED BY OPERATING ACTIVITIES**

Operating Loss	\$ (19,594,600.94)
Adjustments to Reconcile Operating Loss to Net Cash Used by Operating Activities:	
Depreciation Expense	1,081,788.54
Changes in Assets and Liabilities:	
Receivables, Net	(230,092.13)
Inventories	(11,638.81)
Accounts Payable and Accrued Liabilities	(33,874.58)
Dut to State of North Carolina Component Units	2,887.52
Funds Held for Others	27,026.63
Compensated Absences	80,609.62
	<u>80,609.62</u>
Net Cash Used by Operating Activities	<u>\$ (18,677,894.15)</u>

Caldwell Community College & Technical Institute
Statement of Cash Flows
For the Fiscal Year Ended June 30, 2005

Exhibit A-3
Page 2

RECONCILIATION OF CASH AND CASH EQUIVALENTS

Current Assets:	
Cash and Cash Equivalents	\$ 1,352,992.65
Restricted Cash and Cash Equivalents	252,622.82
Noncurrent Assets:	
Restricted Cash and Cash Equivalents	<u>212,921.08</u>
Total Cash and Cash Equivalents - June 30, 2005	<u>\$ 1,818,536.55</u>

NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES

Assets Acquired through Assumption of a Liability	\$ 80,523.83
Increase in Receivables Related to Nonoperating Income	5,189,707.76

The accompanying notes to the financial statements are an integral part of this statement.

***The Foundation of Caldwell Community College
and Technical Institute, Inc.
Statement of Financial Position
June 30, 2005***

Exhibit B-1

ASSETS

Current Assets:

Cash and Cash Equivalents	\$ 575,059
Short-Term Investments:	
Certificates of Deposit	1,153,133
Unconditional Promises to Give	7,799
Conditional Promises to Give	5,901
Accounts Receivable	200,000
Accrued Interest Receivable	16,342

Total Current Assets	<u>1,958,234</u>
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Noncurrent Assets:

Long-Term Investments:	
Mutual Funds, Stocks and Bonds	<u>2,351,464</u>

Total Noncurrent Assets	<u>2,351,464</u>
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Total Assets	4,309,698
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LIABILITIES

Current Liabilities:

Scholarships and Accounts Payable	<u>205,565</u>
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Total Liabilities	<u>205,565</u>
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NET ASSETS

Unrestricted	567,362
Permanently Restricted	<u>3,536,771</u>

Total Net Assets	<u>\$ 4,104,133</u>
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See Note 1 in the Notes to the Financial Statements

***The Foundation of Caldwell Community College
and Technical Institute, Inc.***

Statement of Activities

For the Fiscal Year Ended June 30, 2005

Exhibit B-2

CHANGES IN UNRESTRICTED NET ASSETS

Support and Revenue:

Donations	\$ 160,443
Investment Earnings	4,310
In-kind Administration	63,806
	<hr/>
Total Support and Revenue	228,559
	<hr/>

Net Assets Released from Restrictions:

Satisfaction of Program Restrictions	518,039
	<hr/>
Total Support and Revenue and Assets Released from Restrictions	746,599
	<hr/>

Expenses:

Program Services:

Scholarships and Special Institutional Requests	812,273
Student Aid	438
Annual Fund Drive	2,258
Printing	1,576
Insurance	326
Professional Fees	1,945
Postage	753
Awards and Service Pins	1,057
Operating and Other Miscellaneous	33,665
Depreciation	28
In-Kind Administration	63,806
Other Expenses	840
	<hr/>
Total Expenses	918,966
	<hr/>

Decrease in Unrestricted Net Assets	(172,368)
	<hr/>

CHANGES IN TEMPORARILY RESTRICTED NET ASSETS

Donations	400,000
Net Assets Released from Restrictions:	
Satisfaction of Program Restrictions	(400,000)
	<hr/>

CHANGES IN PERMANENTLY RESTRICTED NET ASSETS

Donations	472,921
Investment Earnings	118,039
Unrealized Gain on Investments	228,008
Net Assets Released from Restrictions:	
Satisfaction of Program Restrictions	(118,039)
	<hr/>

Increase in Permanently Restricted Net Assets	700,929
	<hr/>

Increase in Net Assets	528,561
Net Assets at Beginning of Year	3,575,572
	<hr/>
Net Assets at End of Year	\$ 4,104,133
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See Note 1 in the Notes to the Financial Statements

CALDWELL COMMUNITY COLLEGE AND TECHNICAL INSTITUTE
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2005

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

- A. Financial Reporting Entity** - The concept underlying the definition of the financial reporting entity is that elected officials are accountable to their constituents for their actions. As required by accounting principles generally accepted in the United States of America, the financial reporting entity includes both the primary government and all of its component units. An organization other than a primary government serves as a nucleus for a reporting entity when it issues separate financial statements. Caldwell Community College and Technical Institute is a component unit of the State of North Carolina and an integral part of the State's *Comprehensive Annual Financial Report*.

The accompanying financial statements present all funds of the College and the component unit for which the College's Board of Trustees is financially accountable. The College's component unit is discretely presented in the financial statements. The discretely presented component unit's financial data is reported in separate financial statements because of its use of different GAAP reporting models and to emphasize their legal separateness.

Discretely Presented Component Unit - The Foundation of Caldwell Community College and Technical Institute is a legally separate not-for-profit corporation and is reported as a discretely presented component unit based on the nature and significance of its relationship to the College.

The Foundation of Caldwell Community College and Technical Institute is a legally separate, tax-exempt component unit of the College. The Foundation acts primarily as a fund-raising organization to supplement the resources that are available to the College in support of its programs. The Foundation board consists of 25 persons. Although the College does not control the timing or amount of receipts from the Foundation, the majority of resources, or income thereon, that the Foundation holds and invests are restricted to the activities of the College by the donors. Because these restricted resources held by the Foundation can only be used by, or for the benefit of the College, the Foundation is considered a component unit of the College and is reported in separate financial statements because of the difference in its reporting model, as described below.

The Foundation of Caldwell Community College and Technical Institute is a private not-for-profit organization that reports its financial results

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

under Financial Accounting Standards Board (FASB) Statements. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the Foundation's financial information in the College's financial reporting entity for these differences.

During the year ended June 30, 2005, the Foundation distributed \$813,768.00 to the College for both restricted and unrestricted purposes. Complete financial statements for the Foundation can be obtained from the College finance office by calling (828) 726-2222 or by calling the Foundation directly at (828) 726-2260.

- B. Basis of Presentation** - The accompanying financial statements are presented in accordance with accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board (GASB).

Pursuant to the provisions of GASB Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments*, as amended by GASB Statement No. 35, *Basic Financial Statements – and Management's Discussion and Analysis – for Public Colleges and Universities*, the full scope of the College's activities is considered to be a single business-type activity and accordingly, is reported within a single column in the basic financial statements.

In accordance with GASB Statement No. 20, *Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting*, the College does not apply Financial Accounting Standards Board (FASB) pronouncements issued after November 30, 1989, for proprietary activities, unless the GASB amends its pronouncements to specifically adopt FASB pronouncements issued after that date.

- C. Basis of Accounting** - The financial statements of the College have been prepared using the economic resource measurement focus and the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned, and expenses are recorded when an obligation has been incurred. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.
- D. Cash and Cash Equivalents** - This classification includes petty cash, cash on deposit with private bank accounts, and deposits held by the State Treasurer in the short-term investment portfolio. The short-term investment portfolio maintained by the State Treasurer has the general

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

characteristics of a demand deposit account in that participants may deposit and withdraw cash at any time without prior notice or penalty.

- E. Investments** - This classification consists of certificates of deposit held by the College. Certificates of deposit are reported at cost, if purchased, or at fair value or appraised value at date of gift, if donated.
- F. Receivables** - Receivables consist of tuition and fees charged to students and charges for auxiliary enterprises' sales and services. Receivables also include amounts due from the federal government, State and local governments, private sources in connection with reimbursement of allowable expenditures made pursuant to contracts and grants. Receivables are recorded net of estimated uncollectible amounts.
- G. Inventories** - Inventories, consisting of expendable supplies, fuel oil held for consumption, and merchandize for resale are valued at the lower of cost or market using the first-in, first-out method.
- H. Capital Assets** - Capital assets are stated at cost at date of acquisition or fair value at date of donation in the case of gifts. The College capitalizes assets that have a value or cost in excess of \$5,000 at the date of acquisition and an expected useful life of more than one year. Library books are generally not considered to have a useful life of more than one year unless part of a collection and are expensed in the year of acquisition.

Depreciation is computed using the straight-line method over the estimated useful lives of the assets, generally 10 to 25 years for general infrastructure, 10 to 40 years for buildings, and 3 to 15 years for equipment.

- I. Restricted Assets** - Unexpended capital contributions are classified as restricted assets because their use is limited by donor/grantor agreements. Certain other assets are classified as restricted because their use is limited by external parties or statute.
- J. Noncurrent Long-Term Liabilities** - Noncurrent long-term liabilities include compensated absences that will not be paid within the next fiscal year.
- K. Compensated Absences** - The College's policy is to record the cost of vacation leave when earned. The policy provides for a maximum accumulation of unused vacation leave of 30 days which can be carried forward each January 1 or for which an employee can be paid upon termination of employment. Also, any accumulated vacation leave in excess of 30 days at year end is converted to sick leave. Under this policy, the accumulated vacation leave for each employee at June 30

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

equals the leave carried forward at the previous December 31 plus the leave earned, less the leave taken between January 1 and June 30.

In addition to the vacation leave described above, compensated absences includes the accumulated unused portion of the special annual leave bonuses awarded by the College to all full-time permanent employees as of September 30, 2002, and as of July 1, 2003. The unused portion of this leave remains available until used, notwithstanding the limitation on annual leave carried forward described above.

When classifying compensated absences into current and noncurrent, leave is considered taken using a last-in, first-out method.

L. Net Assets - The College's net assets are classified as follows:

Invested in Capital Assets - This represents the College's total investment in capital assets.

Restricted Net Assets – Nonexpendable - Nonexpendable restricted net assets include endowments and similar type assets whose use is limited by donors or other outside sources, and, as a condition of the gift, the principal is to be maintained in perpetuity.

Restricted Net Assets – Expendable - Expendable restricted net assets include resources for which the College is legally or contractually obligated to spend in accordance with restrictions imposed by external parties.

Unrestricted Net Assets - Unrestricted net assets include resources derived from student tuition and fees, sales and services, unrestricted gifts, and interest income.

Restricted and unrestricted resources are tracked using a fund accounting system and are spent in accordance with established fund authorities. Fund authorities provide rules for the fund activity and are separately established for restricted and unrestricted activities. When both restricted and unrestricted funds are available for expenditure, the decision for funding is transactional based within the departmental management system in place at the College.

M. Scholarship Discounts - Student tuition and fees revenues and certain other revenues from College charges are reported net of scholarship discounts in the accompanying Statement of Revenues, Expenses, and Changes in Net Assets. The scholarship discount is the difference

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

between the actual charge for goods and services provided by the College and the amount that is paid by students or by third parties on the students' behalf. Student financial assistance grants, such as Pell grants, and other federal, State, or nongovernmental programs, are recorded as either operating or nonoperating revenues in the accompanying Statement of Revenues, Expenses, and Changes in Net Assets. To the extent that revenues from these programs are used to satisfy tuition, fees, and other charges, the College has recorded a scholarship discount.

- N. Revenue and Expense Recognition** - The College classifies its revenues and expenses as operating or nonoperating in the accompanying Statement of Revenues, Expenses, and Changes in Net Assets. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the College's principal ongoing operations. Operating revenues include activities that have characteristics of exchange transactions, such as (1) student tuition and fees, (2) sales and services of auxiliary enterprises, and (3) certain federal, State and local grants and contracts. Operating expenses are all expense transactions incurred other than those related to capital and noncapital financing or investing activities as defined by GASB Statement No. 9, *Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting*.

Nonoperating revenues include activities that have the characteristics of nonexchange transactions. Revenues from nonexchange transactions and State aid that represent subsidies or gifts to the College, as well as investment income, are considered nonoperating since these are either investing, capital or noncapital financing activities. Capital contributions are presented separately after nonoperating revenues and expenses.

- O. County Appropriations** - County appropriations are provided to the College primarily to fund its plant operation and maintenance function and to fund construction projects, motor vehicle purchases, and maintenance of equipment. Unexpended county current appropriation and county capital appropriation do not revert and are available for future use by the College.

NOTE 2 - DEPOSITS AND INVESTMENTS

All funds of the College are deposited in board-designated official depositories and are required to be collateralized in accordance with *North Carolina General Statute* 115D-58.7. Official depositories may be established with any bank or savings and loan association whose principal office is located in North Carolina. Also, the College may establish time deposit accounts, money market accounts, and certificates of deposit. The amount shown on the

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Statement of Net Assets as cash and cash equivalents includes cash on hand totaling \$3,000.00, and deposits in private financial institutions with a carrying value of \$1,811,021.66 and a bank balance of \$2,008,163.18. The amount shown on the Statement of Net Assets as Restricted Short-Term Investments of \$175,000.00 and Endowment Investments of \$194,000.00 includes certificates of deposit with private financial institutions

The North Carolina Administrative Code (20 NCAC 7) requires all depositories to collateralize public deposits in excess of federal depository insurance coverage by using one of two methods, dedicated or pooled. Under the dedicated method, a separate escrow account is established by each depository in the name of each local governmental unit and the responsibility of monitoring collateralization rests with the local unit. Under the pooling method, each depository establishes an escrow account in the name of the State Treasurer to secure all of its public deposits. This method shifts the monitoring responsibility from the local unit to the State Treasurer.

Custodial credit risk is the risk that in the event of a bank failure, the College's deposits may not be returned to it. As of June 30, 2005, the College's bank balance in excess of federal depository insurance coverage was covered under the pooling method.

The College is authorized to invest idle funds as provided by G.S. 115D-58.6. In accordance with this statute, the College and the Board of Trustees manage investments to ensure they can be converted into cash when needed.

Generally, funds belonging to the College may be invested in the form of investments pursuant to G.S. 159-30(c), as follows: a commingled investment pool established and administered by the State Treasurer pursuant to G.S. 147-69.3, obligations of or fully guaranteed by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain nonguaranteed federal agencies; prime quality commercial paper bearing specified ratings and banker's acceptances; The North Carolina Capital Management Trust, an SEC registered mutual fund; repurchase agreements; and evidences of ownership of, or fractional undivided interests in, future interest and principal payments on either direct obligations of or fully guaranteed by the United States government, which are held by a specified bank or trust company or any state in the capacity.

At June 30, 2005, the amount shown on the Statement of Net Assets as cash and cash equivalents includes \$4,514.89 which represents the College's equity position in the State's Treasurer's Short-Term Investment Fund. The Short-Term Investment Fund (a portfolio within the State Treasurer's Investment Pool, an external investment that is not registered with the Securities and Exchange Commission and does not have a credit rating) had a

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

weighted average maturity of 1.41 years as of June 30, 2005. Assets and shares of the Short-Term Investment Fund are valued at amortized cost, which approximates fair value. Deposit and investment risks associated with the State Treasurer's Investment Pool (which includes the State Treasurer's Short-Term Investment Fund) are included in the State of North Carolina's *Comprehensive Annual Financial Report*. An electronic version of this report is available by accessing the North Carolina Office of the State Controller's Internet home page <http://www.ncosc.netstate.nc.us/> and clicking on "Financial Reports", or by calling the State Controller's Financial Reporting Section at (919) 981-5454.

NOTE 3 - RECEIVABLES

Receivables at June 30, 2005, were as follows:

	Gross Receivables	Less Allowance for Doubtful Accounts	Net Receivables
Current Receivables:			
Students	\$ 306,978.78	\$ 40,527.47	\$ 266,451.31
Accounts	33,721.80		33,721.80
Intergovernmental	5,633,064.99		5,633,064.99
Investment Earnings	480.58		480.58
Total Current Receivables	\$ 5,974,246.15	\$ 40,527.47	\$ 5,933,718.68

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

NOTE 4 - CAPITAL ASSETS

A summary of changes in the capital assets for the year ended June 30, 2005, is presented as follows:

	Balance July 1, 2004	Increases	Decreases	Balance June 30, 2005
Capital Assets, Nondepreciable:				
Land	\$ 4,362,706.54	\$ 247,398.80	\$ 0.00	\$ 4,610,105.34
Construction in Progress	115,761.73	2,223,272.57		2,339,034.30
Total Capital Assets, Nondepreciable	<u>4,478,468.27</u>	<u>2,470,671.37</u>		<u>6,949,139.64</u>
Capital Assets, Depreciable:				
Buildings	26,122,726.07			26,122,726.07
Machinery and Equipment	4,440,351.19	257,900.60	181,295.96	4,516,955.83
General Infrastructure	652,251.33			652,251.33
Total Capital Assets, Depreciable	<u>31,215,328.59</u>	<u>257,900.60</u>	<u>181,295.96</u>	<u>31,291,933.23</u>
Less Accumulated Depreciation:				
Buildings	7,036,347.51	664,060.44		7,700,407.95
Machinery and Equipment	3,011,752.15	382,509.64	132,224.97	3,262,036.82
General Infrastructure	401,710.69	35,218.46		436,929.15
Total Accumulated Depreciation	<u>10,449,810.35</u>	<u>1,081,788.54</u>	<u>132,224.97</u>	<u>11,399,373.92</u>
Total Capital Assets, Depreciable, Net	<u>20,765,518.24</u>	<u>(823,887.94)</u>	<u>49,070.99</u>	<u>19,892,559.31</u>
Capital Assets, Net	<u>\$ 25,243,986.51</u>	<u>\$ 1,646,783.43</u>	<u>\$ 49,070.99</u>	<u>\$ 26,841,698.95</u>

NOTE 5 - ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities at June 30, 2005, were as follows:

	Amount
Accounts Payable	\$ 415,877.15
Contract Retainage	144,558.38
Total Accounts Payable and Accrued Liabilities	<u>\$ 560,435.53</u>

NOTE 6 - LONG-TERM LIABILITIES

A summary of changes in the long-term liabilities is presented as follows:

	Balance July 1, 2004	Additions	Reductions	Balance June 30, 2005	Current Portion
Compensated Absences	\$ 1,308,645.34	\$ 841,929.68	\$ 761,320.06	\$ 1,389,254.96	\$ 366,315.41

NOTE 7 - LEASE OBLIGATIONS

Rental expense for all operating leases during the year was \$104,083.24.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

NOTE 8 - REVENUES

A summary of eliminations and allowances by revenue classification is presented as follows:

	Gross Revenues	Less Scholarship Discounts	Less Allowance for Uncollectibles	Net Revenues
Operating Revenues:				
Student Tuition and Fees	\$ 3,370,762.02	\$ 837,638.18	\$ 4,645.56	\$ 2,528,478.28
Sales and Services:				
Sales and Services of Auxiliary Enterprises:				
Bookstore	\$ 1,504,534.26	\$ 504,567.41	\$ 631.30	\$ 999,335.55
Civic Center	254,616.04			254,616.04
Other	100,218.20		145.00	100,073.20
Sales and Services of Education and Related Activities	30,013.03			30,013.03
Total Sales and Services	\$ 1,889,381.53	\$ 504,567.41	\$ 776.30	\$ 1,384,037.82

NOTE 9 - OPERATING EXPENSES BY FUNCTION

The College's operating expenses by functional classification are presented as follows:

	Personal Services	Supplies and Materials	Services	Scholarships and Fellowships	Utilities	Depreciation	Total
Instruction	\$ 9,795,938.31	\$ 611,408.86	\$ 642,773.75	\$ 16,875.00	\$ 0.00	\$ 0.00	\$ 11,066,995.92
Academic Support	1,253,561.89	177,215.59	155,683.74				1,586,461.22
Student Services	1,667,925.48	76,705.03	125,908.26	94,535.67			1,965,074.44
Institutional Support	3,165,115.03	450,138.96	883,987.16	22,114.80			4,521,355.95
Operations and Maintenance of Plant	860,313.53	367,275.47	904,619.09		658,494.89		2,790,702.98
Student Financial Aid			4,838.74	2,068,794.62			2,073,633.36
Auxiliary Enterprises	150,041.52	1,324,619.20	342,212.45				1,816,873.17
Depreciation						1,081,788.54	1,081,788.54
Total Operating Expenses	\$ 16,892,895.76	\$ 3,007,363.11	\$ 3,060,023.19	\$ 2,202,320.09	\$ 658,494.89	\$ 1,081,788.54	\$ 26,902,885.58

NOTE 10 - PENSION PLANS

A. Retirement Plans - Each permanent full-time employee, as a condition of employment, is a member of the Teachers' and State Employees' Retirement System. The Teachers' and State Employees' Retirement System (System), is a cost sharing multiple-employer defined benefit pension plan administered by the North Carolina State Treasurer.

Benefit and contribution provisions for the Teachers' and State Employees' Retirement System are established by *North Carolina*

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

General Statutes 135-5 and 135-8 and may be amended only by the North Carolina General Assembly. Employer and member contribution rates are set each year by the North Carolina General Assembly based on annual actuarial valuations. For the year ended June 30, 2005, these rates were set at 2.17% of covered payroll for employers and 6% of covered payroll for members.

For the year ended June 30, 2005, the College had a total payroll of \$14,149,544.54, of which \$11,650,279.14 was covered under the Teachers' and State Employees' Retirement System. Total employee and employer contributions for pension benefits for the year were \$699,016.75 and \$252,811.06, respectively. The College made 100% of its annual required contributions for the years ended June 30, 2005, 2004, and 2003, which were \$252,811.06, \$23,477.94, and \$0.00, respectively.

The Teachers' and State Employees' Retirement System's financial information is included in the State of North Carolina's *Comprehensive Annual Financial Report*. An electronic version of this report is available by accessing the North Carolina Office of the State Controller's Internet home page <http://www.osc.state.nc.us/> and clicking on "Financial Reports", or by calling the State Controller's Financial Reporting Section at (919) 981-5454.

- B. Deferred Compensation and Supplemental Retirement Income Plans** - IRC Section 401(k) Plan - All members of the Teachers' and State Employees' Retirement System are eligible to enroll in the Supplemental Retirement Income Plan, a defined contribution plan, created under Internal Revenue Code Section 401(k). All costs of administering the Plan are the responsibility of the Plan participants. No costs are incurred by the College. The voluntary contributions by employees amounted to \$193,324.00 for the year ended June 30, 2005.

IRC Section 403(b) and 403(b)(7) Plans - Eligible College employees can participate in tax sheltered annuity plans created under Internal Revenue Code Sections 403(b) and 403(b)(7). The employee's eligible contributions, made through salary reduction agreements, are exempt from federal and State income taxes until the annuity is received or the contributions are withdrawn. These plans are exclusively for employees of colleges and certain charitable and other nonprofit institutions. All costs of administering and funding these plans are the responsibility of the Plan participants. No costs are incurred by the College. The voluntary contributions by employees amounted to \$57,710.16 for the year ended June 30, 2005.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

NOTE 11 - OTHER POSTEMPLOYMENT BENEFITS

- A. Health Care for Long-Term Disability Beneficiaries and Retirees -** The College participates in State-administered programs which provide postemployment health insurance to eligible former employees. Eligible former employees include long-term disability beneficiaries of the Disability Income Plan of North Carolina and retirees of the Teachers' and State Employees' Retirement System. These benefits were established by Chapter 135, Article 3, Part 3, of the General Statutes and may be amended only by the North Carolina General Assembly. Funding for the health care benefit for long-term disability beneficiaries and retirees is financed on a pay-as-you-go basis. The College contributed 3.2% of the covered payroll under the Teachers' and State Employees' Retirement System for these health care benefits. For the fiscal year ended June 30, 2005, the College's total contribution to the Plan was \$372,808.93. The College assumes no liability for retiree health care benefits provided by the programs other than its required contribution. Additional detailed information about these programs can be located in the State of North Carolina's *Comprehensive Annual Financial Report*.
- B. Long-Term Disability -** The College participates in the Disability Income Plan of North Carolina (DIPNC). Established by Chapter 135, Article 6, of the General Statutes, DIPNC provides short-term and long-term disability benefits to eligible members of the Teachers' and State Employees' Retirement System. Long-term disability income benefits are advance funded on an actuarially determined basis using the one year term cost method. The College contributes .445% of covered payroll under the Teachers' and State Employees' Retirement System to the DIPNC. For the year ended June 30, 2005, the College's total contribution to the DIPNC was \$51,843.74. The College assumes no liability for long-term disability benefits under the Plan other than its contribution. Additional detailed information about the DIPNC is disclosed in the State of North Carolina's *Comprehensive Annual Financial Report*.

NOTE 12 - RISK MANAGEMENT

The College is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. These exposures to loss are handled via a combination of methods, and can include participation in State-administered insurance programs, purchase of commercial insurance, and self-retention of certain risks. There have been no significant reductions in insurance coverage from the previous year and settled claims have not exceeded coverage in any of the past three fiscal years.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Tort claims of up to \$500,000 are self-insured under the authority of the State Tort Claims Act. In addition, the State provides excess public officers' and employees' liability insurance up to \$5,000,000 via contract with a private insurance company. The premium, based on a composite rate, is paid by the North Carolina Community College System Office directly to the private insurer.

Fire and other property losses are covered by contracts with private insurance companies. There have been no significant reductions in insurance coverage from the previous year and settled claims have not exceeded coverage in any of the past three fiscal years.

State-owned vehicles used for instructional purposes are covered by liability insurance handled by the State Department of Insurance. Liability insurance for other College-owned vehicles is covered by contracts with private insurance companies.

The College is protected for losses from employee dishonesty and computer fraud for employees paid in whole or in part from State funds. The blanket honesty bond is with a private insurance company and is handled by the North Carolina Department of Insurance with coverage of \$5,000,000 per occurrence and a \$50,000 deductible. All employees are covered by a contract with a private insurance company with coverage of \$100,000 per occurrence and a \$1,000 deductible.

Employees and retirees are provided health care coverage by the Comprehensive Major Medical Plan (Plan), a component unit of the State. The Plan is funded by employer and employee contributions and is administered by a third-party contractor.

The State Board of Community Colleges makes the necessary arrangements to carry out the provisions of the Workers' Compensation Act which are applicable to employees whose wages are paid in whole or in part from State funds. The College purchases workers' compensation insurance for employees whose salaries or wages are paid by the Board entirely from county or institutional funds.

Term life insurance of \$25,000 to \$50,000 is provided to eligible workers. This self-insured death benefit program is administered by the State Treasurer and funded via employer contributions. There were no employer contributions required for the current fiscal year.

Additional details on the State-administered risk management programs are disclosed in the State's *Comprehensive Annual Financial Report*, issued by the Office of the State Controller.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

NOTE 13 - COMMITMENTS AND CONTINGENCIES

- A. Commitments** - The College has established an encumbrance system to track its outstanding commitments on construction projects and other purchases. Outstanding commitments on construction contracts were \$5,654,842.30 at June 30, 2005.
- B. Community College General Obligation Bonds** - The 1999-2000 Session of the General Assembly of North Carolina authorized the issuance of \$600 million of general obligation bonds of the State, as subsequently approved by a vote of qualified voters of the State, to provide funds for capital improvements for the North Carolina Community College System. The funds authorized are to be used solely to construct new buildings and to renovate and modernize existing buildings on the North Carolina Community College System campuses. The bond legislation specifies the amount of bond funding for each College campus as well as the intended amount for new construction and repair and replacement. The legislation further provides that the State Board of Community Colleges shall be responsible for the approval of projects in accordance with provisions of the legislation. The bonds were authorized for issuance over a six-year period beginning in 2001 at a level not to exceed amounts provided in the legislation. Using a cash flow financing approach, The Community College System's Office (CCSO) establishes annual amounts not to exceed for each approved project. The amounts not to exceed are subject to change due to actual cash availability and needs during the year. Subsequent to the bond sales and the availability of bond proceeds, CCSO notifies the Office of State Budget and Management (OSBM) of the amount not to exceed for the total of the approved projects. Within this amount, based on an official request of cash needs from the State Board of Community Colleges, OSBM authorizes allotments. These allotments are then recorded to specific community college allotment accounts by the CCSO. The College records the allotments as revenue on the accompanying financial statements. The College's remaining authorization of \$3,793,791.00 is contingent on future bond sales and CCSO allotment approval. Because of uncertainty and time restrictions the remaining authorization is not recorded as an asset or revenue on the accompanying financial statements.

NOTE 14 - CHANGE IN FINANCIAL ACCOUNTING AND REPORTING

For the fiscal year ended June 30, 2005, the College implemented Governmental Accounting Standards Board Statement No. 40, *Deposit and Investment Risk Disclosures*. This Statement establishes and modifies disclosure requirements related to investment risks: credit risk, interest rate risk, and foreign currency risk. This statement also establishes and modifies

NOTES TO THE FINANCIAL STATEMENTS (CONCLUDED)

disclosure requirements for deposit risks: custodial credit risk and foreign currency risk.

NOTE 15 - NET ASSET RESTATEMENT(S)

As of July 1, 2004, net assets as previously reported was restated as follows:

	<u>Amount</u>
July 1, 2004, Net Assets as Previously Reported	\$ 26,638,729.46
Transfer Endowments to Foundation	(164,839.23)
Watauga Campus Modular Classrooms - CIP	18,649.23
Broyhill Teaching Center - CIP	72,100.00
Pedestrian Bridge - CIP	<u>25,012.50</u>
July 1, 2004, Net Assets as Restated	<u>\$ 26,589,651.96</u>



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**INDEPENDENT AUDITOR'S REPORT
ON INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN
AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS**

Board of Trustees
Caldwell Community College and Technical Institute
Hudson, North Carolina

We have audited the financial statements of Caldwell Community College and Technical Institute, a component unit of the State of North Carolina, and its discretely presented component unit, as of and for the year ended June 30, 2005, which collectively comprise the College's basic financial statements and have issued our report thereon dated December 16, 2005. We did not audit the financial statements of the Foundation of Caldwell Community College and Technical Institute, Inc., which represents 100% of the College's discretely presented component unit. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Foundation of Caldwell Community College and Technical Institute, Inc., is based on the report of the other auditors.

As discussed in Note 14 to the financial statements, the College implemented Governmental Accounting Standards Board Statement No. 40, *Deposit and Investment Risk Disclosures*, during the year ended June 30, 2005.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. The financial statements of the discretely presented component unit was not audited in accordance with *Government Auditing Standards*, and accordingly, this report does not extend to the discretely presented component unit.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the College's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinions on the financial statements and not to provide an opinion on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions.

**INDEPENDENT AUDITOR'S REPORT
ON INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN
AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS (CONCLUDED)**

Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect the College's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. Reportable conditions are described in the Audit Findings and Recommendations section of this report.

Finding

LACK OF INTERNAL CONTROLS OVER PAYROLL CONTRACTS

A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe the reportable condition described above is a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the College's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion.

This report is intended solely for the information and use of the Board of Trustees, the State Board of Community Colleges, management of the College, the Governor, the State Controller, the General Assembly, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Leslie W. Merritt, Jr.

Leslie W. Merritt, Jr., CPA, CFP
State Auditor

December 16, 2005

AUDIT FINDINGS AND RECOMMENDATIONS

Matter Related to Financial Reporting

The following finding was identified during the current audit and describes a condition that represents a significant deficiency in internal control.

LACK OF INTERNAL CONTROLS OVER PAYROLL CONTRACTS

The College requires Curriculum and Continuing Education instructors to sign contracts. The contracts are signed by the employee and approved by the Supervisor and President or his designee. Three Continuing Education instructors, with a total of eleven contracts, did not sign their contracts, and the contracts had not been approved by the appropriate Supervisor or the President/Designee. Two contracts for one of the employees had Supervisor approval only. In addition, the College documents changes in employee status or salary by completing an Employee Contract Data form and obtaining approval by the Administrator/Supervisor, Vice President, Finance and Administration, and President. Two new employees did not have approving signatures on the Employee Contract Data form.

Recommendation: The College should strengthen internal controls over the payroll process by implementing a review and approval process prior to payment to ensure that all employees are paid correctly and that required contracts are properly signed and approved.

Auditee's Response: Procedures have been implemented to ensure that all contracts have the appropriate signatures. Contracts will be reviewed by appropriate supervisors to ensure that procedures are being followed. All Contract Data forms, either for new employees or changes to existing employees, will be reviewed by the Vice President, Finance and Administration. The Vice President will also review salary calculations for new employees, changes in existing employees and payouts for terminating employees.

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Mr. Lynn Muchmore	Director, Fiscal Research Division
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March 8, 2006

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