# FINANCIAL STATEMENT AUDIT REPORT OF POLK COUNTY PARTNERSHIP FOR CHILDREN, INC. MILL SPRING, NORTH CAROLINA FOR THE YEAR ENDED JUNE 30, 2001

PERFORMED UNDER CONTRACT WITH THE NORTH CAROLINA OFFICE OF STATE AUDITOR RALPH CAMPBELL, JR.

### FINANCIAL STATEMENT AUDIT REPORT OF

POLK COUNTY PARTNERSHIP FOR CHILDREN, INC.

MILL SPRING, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2001

#### **BOARD OF DIRECTORS**

DR. MARY MARGARET INGLE, CHAIRPERSON

**ADMINISTRATIVE OFFICER** 

CATHY BROOKS, EXECUTIVE DIRECTOR

#### STATE OF NORTH CAROLINA



# Office of the State Auditor

2 S. Salisbury Street
20601 Mail Service Center
Raleigh, NC 27699-0601
Telephone: (919) 807-7500
Fax: (919) 807-7647
Internet http://www.osa.state.nc.us

#### **AUDITOR'S TRANSMITTAL**

The Honorable Michael F. Easley, Governor The General Assembly of North Carolina Board of Directors, Polk County Partnership for Children, Inc.

This report presents the results of the financial statement audit of the Polk County Partnership for Children, Inc. for the year ended June 30, 2001. Crisp Hughes Evans LLP performed the audit under contract with the Office of the State Auditor, and their report is submitted herewith.

The audit of the Polk County Partnership for Children, Inc. was made in conjunction with the Early Childhood Initiatives (Smart Start) program authorized by G.S. 143B-168.10-.16. This statute created the North Carolina Partnership for Children, Inc. and required the implementation of local partnerships. The Polk County Partnership for Children, Inc. is one of these local partnerships. As such, the Polk County Partnership for Children, Inc. is a private nonprofit 501(c)(3) organization and is required by G.S. 143B-168.14 to have an annual financial and compliance audit conducted by the State Auditor. The State Auditor's authority to perform or coordinate all audit functions for state government is set forth in Article 5 of Chapter 147 of the North Carolina General Statutes.

The significant Smart Start expansion authorized in the 1998 fiscal year almost doubled the related audit burden placed on the Office of the State Auditor. Therefore, the General Assembly, in its 1998-99 Expansion Budget, gave recognition to the resources needed to provide the audit oversight required by statute. Those resources incorporated a combination of permanent positions and contract funding to make the Smart Start audit effort self-sustaining.

North Carolina General Statutes require the State Auditor to make audit reports available to the public. Copies of all audit reports issued by the Office of the State Auditor may be obtained through one of the options listed in the back of this report.

Ralph Campbell, Jr.

aph Campbell, f.

State Auditor

### **TABLE OF CONTENTS**

	PAGE
INDEPENDENT AUDITORS' REPORT	1
FINANCIAL STATEMENTS	
EXHIBITS	
A - Statement of Receipts, Expenditures, and Net Assets - Regulatory Basis	3
B - Statement of Functional Expenditures - Regulatory Basis	4
Notes to the Financial Statements	5
SUPPLEMENTARY SCHEDULES	
1 Schedule of Contract and Grant Expenditures - Regulatory Basis	10
2 Schedule of State Level Service Provider Contracts	11
3 Schedule of State Awards - Regulatory Basis	12
4 Schedule of Property and Equipment	13
5 Schedule of Qualifying Match (Non-GAAP)	14
INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING	
STANDARDS	15
DISTRIBUTION OF AUDIT REPORT	17



#### INDEPENDENT AUDITORS' REPORT

Board of Directors Polk County Partnership for Children, Inc. Mill Spring, North Carolina

We have audited the accompanying Statement of Receipts, Expenditures, and Net Assets - Regulatory Basis of the Polk County Partnership for Children, Inc. (Polk Partnership) as of June 30, 2001, and the related Statement of Functional Expenditures - Regulatory Basis for the year then ended. These financial statements are the responsibility of the Polk Partnership's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statement is free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the accompanying financial statements were prepared on the regulatory basis of accounting as prescribed by the North Carolina Partnership for Children, Inc., which is a comprehensive basis of accounting other than generally accepted accounting principles.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets of the Polk County Partnership for Children, Inc. as of June 30, 2001, and the results of its operations for the year then ended, on the basis of accounting described in Note 1.

1

#### **INDEPENDENT AUDITORS' REPORT (CONCLUDED)**

In accordance with *Government Auditing Standards*, we have also issued our report dated February 13, 2002 on our consideration of the Polk Partnership's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with the independent auditors' report in considering the results of our audit.

Our audit was made for the purpose of forming an opinion on the basic financial statements of the Polk County Partnership for Children, Inc. taken as a whole. The accompanying supplementary schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The information in these schedules has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

This report is intended solely for the information and use of the management of the partnership, the North Carolina Partnership for Children, Inc., the Governor, and the General Assembly and is not intended to be, and should not be, used by anyone other than these specified parties.

February 13, 2002

Crisp Hughes Evans LLP

Polk County Partnership for Children, Inc.

Statement of Receipts, Expenditures, and Net Assets - Regulatory Basis
For the Year Ended June 30, 2001

Exhibit A

	Unrestricted Funds				
	S	mart Start Fund		Other Funds	Total Funds
Receipts:					
State Awards (less refunds of \$16,704)	\$	257,516	\$	12,000	\$ 269,516
Private Contributions Interest and Investment Earnings		_		51,065 608	51,065 608
Sales Tax Refunds		<u>-</u>		187_	 187_
Total Receipts		257,516		63,860	 321,376
Expenditures:					
Programs:		50.700		17.000	77.500
Child Care and Education Quality Child Care and Education Affordability		59,762 63,404		17,800	77,562 63,404
Health and Safety		914		-	914
Family Support ´ Support:		34,699		-	34,699
Management and General		82,000		22,729	104,729
Program Evaluation		23,977		· -	23,977
Program Coordination		8,750		-	8,750
Other: Sales Tax Paid				176_	176
Total Expenditures		273,506		40,705	314,211
Excess of Receipts Over (Under)					
Expenditures		(15,990)		23,155	7,165
Net Assets at Beginning of Year		16,704		14,977	 31,681
Net Assets at End of Year	\$	714	\$	38,132	\$ 38,846
Net Assets Consisted of:					
Cash on Deposit	\$	320	\$	38,132	\$ 38,452
Refunds Due From Contractors		394_			 394_
	\$	714	\$	38,132	\$ 38,846

The accompanying notes are an integral part of these statements.

## Polk County Partnership for Children, Inc. Statement of Functional Expenditures - Regulatory Basis For the Year Ended June 30, 2001

Exhibit B

	Total	Per	sonnel	 ntracted rvices	Supplies and Materials		Other perating	Cł	ixed arges Other	E	perty and quipment Outlay	Со		ticipant aining
Smart Start Fund:											-			
Programs:		_												
Child Care and Education Quality	\$ 59,762	\$	3,638	\$ -	\$ 987	\$	1,935	\$	-	\$	1,547	\$	44,540	\$ 7,115
Child Care and Education Affordability	63,404		-	-	-		-		-		-		63,404	-
Health and Safety	914		914	-	-		-		-		-		-	-
Family Support	34,699		-	-	-		-		-		-		34,699	-
Support:		•								_				 
Management and General	82,000		60,530	870	683		11,202		6,835		1,880		-	-
Program Evaluation	23,977		18,730	-	726		2,622		-		1,899		-	
Program Coordination	8,750		8,500	-	-		250		-		-		-	-
Total Smart Start Fund Expenditures	\$273,506	\$	92,312	\$ 870	\$ 2,396	\$	16,009	\$	6,835	\$	5,326	\$	142,643	\$ 7,115
Other Funds:														
Programs:														
Child Care and Education Quality	\$ 17,800	\$	15,534	\$ 100	\$ 663	\$	848	\$	110	1\$	545	\$		\$ -
Support:			<u>'</u>							<u> </u>				 
Management and General	22,729	1	1,612	14,281	1,014		2,617		2,623	Ι	582		_	-
Other:	,			 	 .,		_,		-,					 
Sales Tax Paid	176		-	-	176		-		-		-		_	-
T-1-1-044	- A 40		45 446	 44.501	 4 4 5 5 1	_	- 15-				4 40- 1	_		
Total Other Funds Expenditures	\$ 40,705	\$	17,146	\$ 14,381	\$ 1,853	\$	3,465	\$	2,733	\$	1,127	\$	-	\$ -

The accompanying notes are an integral part of these statements.

#### POLK COUNTY PARTNERSHIP FOR CHILDREN, INC. NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2001

#### NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

- A. Organization and Purpose The Polk County Partnership for Children, Inc. (Polk Partnership) is a legally separate nonprofit organization incorporated on April 3, 1996. The Polk Partnership was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. The Polk Partnership is tax-exempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.
- **B. Basis of Presentation** The accompanying financial statements present all funds for which the Polk Partnership's Board of Directors is responsible. In accordance with Statement of Financial Accounting Standards (SFAS) No. 117, "Financial Statements of Not-For-Profit Organizations," the accompanying financial statements present information according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As permitted by this Statement, temporarily restricted contributions received and expended in the same year are reported as unrestricted receipts rather than as temporarily restricted receipts.

The Polk Partnership did not have any temporarily or permanently restricted net assets at June 30, 2001.

C. Basis of Accounting - The accompanying financial statements were prepared on the regulatory basis of accounting as prescribed by the North Carolina Partnership for Children, Inc. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long lived assets and other costs which benefit more than one period as expended in the year purchased; it recognizes revenue when received rather than when earned; and it recognizes expenditures when paid rather than when incurred.

However, unexpended advances to contractors that revert back to the State are recognized as a reduction to expenditures and an increase to net assets.

**D. Refunds Due From Contractors** - Refunds due from contractors represent the unexpended amount of advances to contractors at year end which are to be refunded back to the State. As recoveries are collected, the receivable balance is reduced. Payments to the State for the recovered advances are recorded as a reduction to the state awards balance.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**E.** Use of Estimates - The financial statements include estimates and assumptions made by management for the allocation of joint costs. It is management's belief that these estimates are reasonable and fair.

#### NOTE 2 - DEPOSITS

All funds of the Polk Partnership are deposited with commercial banks and insured by the Federal Deposit Insurance Corporation (FDIC) up to \$100,000. Deposits over this amount subject the Polk Partnership to a concentration of credit risk.

#### NOTE 3 - FUNDING FROM GRANT AWARDS

**Smart Start Program** - The Polk Partnership's major source of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with the North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start Program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Polk Partnership and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, the Polk Partnership is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, NCPC and the Department of Health and Human Services (DHHS) entered into contracts with and made payments to service providers selected by the Polk Partnership. These service provider contracts are not reflected on the accompanying financial statements. However, a summary of the service provider contracts entered into by NCPC and DHHS are presented on Schedule 2 accompanying the financial statements.

The Polk Partnership was awarded and has received \$274,220 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. The Partnership has returned \$714 of this contract to the State based on financial status reports submitted to NCPC subsequent to June 30, 2001.

The Partnership expects to receive continued funding through new Smart Start contracts with the State.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### NOTE 4 - RELATED PARTY TRANSACTIONS

Service Provider Contracts with Board Member Organizations - The board members of the Polk Partnership are representative of various organizations that benefit from actions taken by the Board. It is the policy of the Polk Partnership that board members not be involved with decisions regarding organizations they represent. During the year, the Partnership entered into contracts with board member organizations for program activities as identified on Schedule 1 accompanying the financial statements. In addition, Schedule 2 identifies contracts entered into by NCPC and/or DHHS with board member organizations for activities funded by the Partnership's Smart Start Allocation.

#### NOTE 5 - FUNCTIONAL EXPENDITURES

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets - Regulatory Basis. Also, the Statement of Functional Expenditures - Regulatory Basis provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements and the methods utilized to allocate joint cost:

#### A. Program Functions

Child Care and Education Quality - Used to account for service activities including quality enhancement grants, professional development, child care substitutes, child care provider support.

Child Care and Education Affordability - Used to account for service activities including public preschool classes and comprehensive child care cost supports.

**Health and Safety** - Used to account for service activities associated with comprehensive dental services.

**Family Support** - Used to account for service activities associated with ongoing parent education.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### **B.** Support Functions

**Management and General** - Expenditures that are not identifiable with a single program or fund-raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general board activities, business management, general recordkeeping, budgeting, and related purposes.

**Program Evaluation** - Expenditures that are incurred to monitor the performance of service providers as to the delivery of services and adherence to the specific terms and conditions of the contracts.

**Program Coordination** - Expenditures that are incurred to coordinate the policies, procedures, and daily practices of service delivery. Also, costs associated with monitoring in-house and direct service provider activities.

#### C. Allocation of Joint Costs

Expenditures benefiting more than one purpose were allocated as follows:

**Salaries and Benefits** - Allocated based on estimated time spent by employees for each function.

**Other Costs** - Other costs associated with the leased copier were allocated based on estimates of utilization.

#### NOTE 6 - PENSION PLAN

All permanent employees who are at least half-time can participate in a tax sheltered annuity plan created under Internal Revenue Code Section 403(b). The employee's eligible contributions, made through salary reduction agreements, are exempt from federal and state income taxes until the annuity is received or the contributions are withdrawn. All costs of administering and funding this plan are the responsibility of the plan. The Polk Partnership contributed \$4,403 for pension benefits during the year ended June 30, 2001. The voluntary contributions by employees totaled \$2,650 during the year ended June 30, 2001.

### NOTES TO THE FINANCIAL STATEMENTS (CONCLUDED)

#### NOTE 7 - COMMITMENTS AND CONTINGENCIES

**Leases** - The following is a schedule by years of future minimum rental payments required under leases that have noncancelable lease terms as of June 30, 2001:

Fiscal Year	 Operating Leases
2002	\$ 5,886
2003	5,886
2004	4,500
2005	4,500
2006	4,500
<b>Total Minimum Lease Payments</b>	\$ 25,272

Total rental expenditure for all operating leases was \$4,500 for the year ended June 30, 2001.

# Polk County Partnership for Children, Inc. Schedule of Contract and Grant Expenditures - Regulatory Basis For the Year Ended June 30, 2001

Schedule 1

art Start Fund Other Fun	ıds
unt Refund Amount Re	efund
ced Due Advanced	Due
2,503   \$ (394)   \$ -   \$	-
3,404	-
2,039	-
4,700	-
0,391	-
2037   \$ (394)   \$ -   \$	_
	3,037   \$ (394)

\* These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

# Polk County Partnership for Children, Inc. Schedule of State Level Service Provider Contracts For the Year Ended June 30, 2001

Schedule 2

Organization Name	-	DHHS Contracts
Polk County Department of Social Services - Subsidized Care	*	\$ 35,904

\* These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

The information on this schedule provides a listing of service provider contracts entered into by the Department of Health and Human Services (DHHS) as described in Note 3 - Funding From Grant Awards.

# Polk County Partnership for Children, Inc. Schedule of State Awards - Regulatory Basis For the Year Ended June 30, 2001

Schedule 3

State Grantor/Pass-through Grantor/Program	_	Contract #	Receipts	Ex	penditures
State Awards:  North Carolina Department of Health and Human Service Division of Child Development Pass-through from the North Carolina Partnership for Children, Inc. Early Childhood Initiatives Program (Prior Year) Early Childhood Initiatives Program (Current Year) Multi-County Accounting and Contracting Grant	es *	1-90-5-27-001 1-01-5-24-001 -	\$ (16,704) 274,220 12,000	\$	- 273,506 12,000
Total State Awards			\$ 269,516	\$	285,506

<sup>\*</sup> Programs with compliance requirements that have a direct and material effect on the financial statements

# Polk County Partnership for Children, Inc. Schedule of Property and Equipment For the Year Ended June 30, 2001

Schedule 4

Furniture and Non-Computer Equipment Computer Equipment/Printers	\$ 13,290 6,428
Total Property and Equipment	\$ 19,718

Note: The information on this schedule provides a summary of property and equipment with acquisition or donated cost of \$500 or more which were held by the Partnership at year end. On the regulatory basis of accounting, these items are expensed in the year purchased.

# Polk County Partnership for Children, Inc. Schedule of Qualifying Match (Non-GAAP) For the Year Ended June 30, 2001

Schedule 5

51,065 4,634

	-		
Cash			
In-Kind Goods and Services			

\$ 55,699

\$

#### Match Provided at the Contractor Level:

Match Provided at the Partnership Level:

Cash In-Kind Goods and Services	\$ 155,169 30,135
	\$ 185,304

Note: This schedule is presented in accordance with the program match requirement as provided for by North Carolina Session Law 1999-237, Section 11.48(I). The law allows for volunteer services to be valued for match purposes, a concept that deviates from accounting principles generally accepted in the United States of America.



# INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Polk County Partnership for Children, Inc. Mill Spring, North Carolina

We have audited the financial statements of the Polk County Partnership for Children, Inc. (Polk Partnership) as of and for the year ended June 30, 2001, and have issued our report thereon dated February 13, 2002. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Compliance

As part of obtaining reasonable assurance about whether the Polk Partnership's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Polk Partnership's internal control over financial reporting in order to determine our auditing procedures for the purposes of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one

15

# INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONCLUDED)

or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of the management of the partnership, the North Carolina Partnership for Children, the Governor, and the General Assembly and is not intended to be, and should not be, used by anyone other than these specified parties.

February 13, 2002

Crisp Hughes Evans LLP

#### DISTRIBUTION OF AUDIT REPORT

In accordance with G.S. §147-64.5 and G.S. §147-64.6(c)(14), copies of this report have been distributed to the public officials listed below. Additional copies are provided to other legislators, state officials, the press, and the general public upon request.

#### **EXECUTIVE BRANCH**

Governor of North Carolina The Honorable Michael F. Easley

The Honorable Beverly M. Perdue Lieutenant Governor of North Carolina

The Honorable Richard H. Moore State Treasurer The Honorable Roy A. Cooper, III Attorney General Mr. David T. McCoy State Budget Officer

Mr. Robert L. Powell State Controller

Ms. Karen Ponder

Mr. James D. Johnson

Secretary, Department of Health and Human Services Ms. Carmen Hooker Odom

Mr. Ashley Thrift Chairman, Board of Directors

North Carolina Partnership for Children, Inc.

**Executive Director** 

North Carolina Partnership for Children, Inc.

#### LEGISLATIVE BRANCH

#### Appointees to the Joint Legislative Commission on Governmental Operations

Senator Aaron W. Plyler Representative R. Phillip Haire Senator Marc Basnight, Co-Chairman Senator Charlie Albertson Senator Eric M. Reeves Representative Dewey L. Hill Representative Mary L. Jarrell Senator Frank W. Ballance, Jr. Senator Dan Robinson Representative Maggie Jeffus Senator Charles Carter Senator Larry Shaw Representative Larry T. Justus Senator Robert G. Shaw Senator Daniel G. Clodfelter Representative Edd Nye Senator Walter H. Dalton Senator R. C. Soles, Jr. Representative Warren C. Oldham Senator James Forrester Senator Ed N. Warren Senator Linda Garrou Senator David F. Weinstein Representative William C. Owens, Jr. Senator Wilbur P. Gulley Representative E. David Redwine Senator Allen H. Wellons Representative R. Eugene Rogers Senator Kay R. Hagan Representative James B. Black, Co-Chairman Senator David W. Hoyle Representative Drew P. Saunders Representative Martha B. Alexander Representative Flossie Boyd-McIntyre Representative Wilma M. Sherrill Senator Luther H. Jordan, Jr. Senator Ellie Kinnaird Representative E. Nelson Cole Representative Ronald L. Smith Representative James W. Crawford, Jr. Representative Joe P. Tolson Senator Howard N. Lee Senator Jeanne H. Lucas Representative William T. Culpepper, III Representative Gregg Thompson Representative W. Pete Cunningham Representative Russell E. Tucker Senator R. L. Martin Senator William N. Martin Representative Beverly M. Earle Representative Thomas E. Wright Senator Stephen M. Metcalf Representative Ruth M. Easterling Representative Douglas Y. Yongue Senator Fountain Odom Representative Stanley H. Fox

#### **Other Legislative Officials**

Majority Leader of the N.C. House of Representatives Representative Philip A. Baddour, Jr.

Majority Leader or the N.C. Senate Senator Anthony E. Rand Senator Patrick J. Ballantine Minority Leader of the N.C. Senate Representative N. Leo Daughtry

Minority Leader of the N.C. House of Representatives Representative Joe Hackney

N. C. House Speaker Pro-Tem Director, Fiscal Research Division

#### **ORDERING INFORMATION**

Copies of this report may be obtained by contacting the:

Office of the State Auditor State of North Carolina 2 South Salisbury Street 20601 Mail Service Center Raleigh, North Carolina 27699-0601

Internet: <a href="http://www.ncauditor.net">http://www.ncauditor.net</a>

Telephone: 919/807-7500

Facsimile: 919/807-7647