# FINANCIAL STATEMENT AUDIT REPORT OF CLEVELAND COUNTY PARTNERSHIP FOR CHILDREN, INC.

SHELBY, NORTH CAROLINA FOR THE YEAR ENDED JUNE 30, 2002

PERFORMED UNDER CONTRACT WITH THE NORTH CAROLINA OFFICE OF STATE AUDITOR RALPH CAMPBELL, JR.

# FINANCIAL STATEMENT AUDIT REPORT OF

## CLEVELAND COUNTY PARTNERSHIP FOR CHILDREN, INC.

SHELBY, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2002

**BOARD OF DIRECTORS** 

**EDWARD BAILES, CHAIRMAN** 

**ADMINISTRATIVE OFFICER** 

CATHY PATTERSON, EXECUTIVE DIRECTOR



#### STATE OF NORTH CAROLINA

# Office of the State Auditor

2 S. Salisbury Street 20601 Mail Service Center Raleigh, NC 27699-0601 Telephone: (919) 807-7500 Fax: (919) 807-7647 Internet http://www.osa.state.nc.us

#### **AUDITOR'S TRANSMITTAL**

The Honorable Michael F. Easley, Governor The General Assembly of North Carolina Board of Directors, Cleveland County Partnership for Children, Inc.

This report presents the results of the financial statement audit of the Cleveland County Partnership for Children, Inc. for the year ended June 30, 2002. Crisp Hughes Evans LLP performed the audit under contract with the Office of the State Auditor, and their report is submitted herewith.

The audit of the Cleveland County Partnership for Children, Inc. was made in conjunction with the Early Childhood Initiatives (Smart Start) program authorized by G.S. 143B-168.10-.16. This statute created the North Carolina Partnership for Children, Inc. and required the implementation of local partnerships. The Cleveland County Partnership for Children, Inc. is one of these local partnerships. As such, the Cleveland County Partnership for Children, Inc. is a private nonprofit 501(c)(3) organization and is required by G.S. 143B-168.14 to have an annual financial and compliance audit conducted by the State Auditor. The State Auditor's authority to perform or coordinate all audit functions for state government is set forth in Article 5 of Chapter 147 of the North Carolina General Statutes.

The significant Smart Start expansion authorized in the 1998 fiscal year almost doubled the related audit burden placed on the Office of the State Auditor. Therefore, the General Assembly, in its 1998-99 Expansion Budget, gave recognition to the resources needed to provide the audit oversight required by statute. Those resources incorporated a combination of permanent positions and contract funding to make the Smart Start audit effort self-sustaining.

North Carolina General Statutes require the State Auditor to make audit reports available to the public. Copies of all audit reports issued by the Office of the State Auditor may be obtained through one of the options listed in the back of this report.

Ralph Campbell, Jr.

appr Campbell, J.

State Auditor

## **TABLE OF CONTENTS**

	PAGE
INDEPENDENT AUDITORS' REPORT	1
FINANCIAL STATEMENTS	
EXHIBITS	
A - Statement of Receipts, Expenditures, and Net Assets - Regulatory Basis	3
B - Statement of Functional Expenditures - Regulatory Basis	4
Notes to the Financial Statements	5
SUPPLEMENTARY SCHEDULES	
1 Schedule of Contract and Grant Expenditures - Regulatory Basis	10
2 Schedule of State Level Service Provider Contracts	11
3 Schedule of Federal and State Awards - Regulatory Basis	12
4 Schedule of Property and Equipment	13
5 Schedule of Qualifying Match (Non-GAAP)	14
Independent Auditors' Report on Compliance and on Internal Control Over Financial Reporting Based on an Audit of the Financial Statements Performed in Accordance With Government Auditing Standards	15
DISTRIBUTION OF AUDIT REPORT	



#### INDEPENDENT AUDITORS' REPORT

Board of Directors Cleveland County Partnership for Children, Inc. Shelby, North Carolina

We have audited the accompanying Statement of Receipts, Expenditures, and Net Assets--Regulatory Basis of the Cleveland County Partnership for Children, Inc. (Cleveland Partnership) as of June 30, 2002, and the related Statement of Functional Expenditures--Regulatory Basis for the year then ended. These financial statements are the responsibility of the Cleveland Partnership's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the accompanying financial statements were prepared on the regulatory basis of accounting as prescribed by the North Carolina Partnership for Children, Inc., which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets of the Cleveland County Partnership for Children, Inc. as of June 30, 2002, and the results of its operations for the year then ended, on the basis of accounting described in Note 1.

1

#### **INDEPENDENT AUDITORS' REPORT (CONCLUDED)**

In accordance with *Government Auditing Standards*, we have also issued our report dated April 2, 2003 on our consideration of the Cleveland Partnership's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with the independent auditors' report in considering the results of our audit.

Our audit was made for the purpose of forming an opinion on the basic financial statements of the Cleveland County Partnership for Children, Inc. taken as a whole. The accompanying supplementary schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The information in these schedules has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

This report is intended solely for the information and use of the management of the partnership, the North Carolina Partnership for Children, Inc., the Governor, and the General Assembly and is not intended to be, and should not be, used by anyone other than these specified parties.

April 2, 2003

Crisp Hughes Evans LLP

## CLEVELAND COUNTY PARTNERSHIP FOR CHILDREN, INC. STATEMENT OF RECEIPTS, EXPENDITURES, AND NET ASSETS--REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2002 EXHIBIT A

		Unrestric			
	5	Smart Start Fund	 Other Funds		Total Funds
Receipts:					
State Awards (less refunds of \$163,827)	\$	1,738,666	\$ -	\$	1,738,666
Federal Awards		-	4,052		4,052
Private Contributions		-	7,792		7,792
Interest and Investment Earnings		-	2,707		2,707
Sales Tax Refunds		-	8,218		8,218
Other Receipts		<u> </u>	 255		255
Total Receipts		1,738,666	 23,024		1,761,690
Expenditures:					
Programs:					
Child Care and Education Quality		387,803	2,508		390,311
Child Care and Education Affordability		540,352	8,432		548,784
Health and Safety		144,443	-		144,443
Family Support		477,184	-		477,184
Support:					
Management and General		242,539	2,549		245,088
Program Evaluation		18,144	-		18,144
Program Coordination		72,039	-		72,039
Other:					
Sales Tax Paid			 24		24
Total Expenditures		1,882,504	 13,513		1,896,017
<b>Excess of Receipts Over (Under)</b>					
Expenditures		(143,838)	9,511		(134,327)
Net Assets at Beginning of Year		163,827	 (8,738)	-	155,089
Net Assets at End of Year	\$	19,989	\$ 773	\$	20,762
Net Assets Consisted of:					
Petty Cash	\$	-	\$ 300	\$	300
Cash on Deposit		6,458	384		6,842
Refunds Due from Contractors		13,531	 95		13,626
		19,989	779		20,768
Less: Funds Held for Others		<u>-</u>	 <u>(6</u> )		<u>(6)</u>
	\$	19,989	\$ 773	\$	20,762

The accompanying notes are an integral part of these statements.

### CLEVELAND COUNTY PARTNERSHIP FOR CHILDREN, INC. STATEMENT OF FUNCTIONAL EXPENDITURES--REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2002

EXHIBIT B

	Total		Personnel	(	Contracted Services	Supplies and Materials	C	Other Operating	Fixed Charges nd Other	Ec	Property and quipment Outlay	C	ervices/ ontracts/ Grants
Smart Start Fund:													
Programs:													
Child Care and Education Quality	\$ 387,803	\$	-	\$	-	\$ -	\$	-	\$ -	\$	-	\$	387,803
Child Care and Education Affordability	540,352		-		-	-		-	-		-		540,352
Health and Safety	144,443		-		-	-		-	-		-		144,443
Family Support	477,184		=		-	-		-	=		=		477,184
Support:		•		•									
Management and General	242,539		173,480		11,698	18,541		31,178	6,355		1,287		=
Program Evaluation	18,144		-		15,387	51		1,655	631		420		-
Program Coordination	72,039		43,751		54	1,262		5,918	920		-		20,134
<b>Total Smart Start Fund Expenditures</b>	\$ 1,882,504	\$	217,231	\$	27,139	\$ 19,854	\$	38,751	\$ 7,906	\$	1,707	\$ 1,	569,916
Other Funds: Programs:													
Child Care and Education Quality	\$ 2,508	\$	-	\$	1,033	\$ 1,263	\$	-	\$ 212	\$	-	\$	-
Child Care and Education Affordability	8,432		-		800	-		-	-		-		7,632
Support:													
Management and General	2,549		-		-	1,818		24	-		707		-
Other:													
Sales Tax Paid	24		-		-	24		-	-		-		-
<b>Total Other Funds Expenditures</b>	\$ 13,513	\$	_	\$	1,833	\$ 3,105	\$	24	\$ 212	\$	707	\$	7,632

The accompanying notes are an integral part of these statements.

# CLEVELAND COUNTY PARTNERSHIP FOR CHILDREN, INC. NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2002

#### NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

- **A. Organization and Purpose** The Cleveland County Partnership for Children, Inc. (Cleveland Partnership) is a legally separate nonprofit organization incorporated on May 20, 1994. The Cleveland Partnership was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. The Cleveland Partnership is tax-exempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.
- **B.** Basis of Presentation The accompanying financial statements present all funds for which the Cleveland Partnership's Board of Directors is responsible. In accordance with Statement of Financial Accounting Standards (SFAS) No. 117, "Financial Statements of Not-For-Profit Organizations," the accompanying financial statements present information according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As permitted by this Statement, temporarily restricted contributions received and expended in the same year are reported as unrestricted receipts rather than as temporarily restricted receipts.

The Cleveland Partnership did not have any temporarily or permanently restricted net assets at June 30, 2002.

C. Basis of Accounting - The accompanying financial statements were prepared on the regulatory basis of accounting as prescribed by the North Carolina Partnership for Children, Inc. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long lived assets and other costs which benefit more than one period as expended in the year purchased; it recognizes revenue when received rather than when earned; and it recognizes expenditures when paid rather than when incurred.

However, unexpended advances to contractors that revert back to the State are recognized as a reduction to expenditures and an increase to net assets.

**D. Refunds Due From Contractors** - Refunds due from contractors represent the unexpended amount of advances to contractors, including refunds of program income, at year end which are to be refunded back to the State. As recoveries are collected, the receivable balance is reduced. Payments to the

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

State for the recovered advances are recorded as a reduction to the state awards balance

**E. Funds Held For Others -** Funds held for others includes amounts received that are fiduciary in nature in which the Partnership acts in an agency capacity. For the year ended, the Cleveland Partnership was holding amounts withheld from employee paychecks for distribution to taxing authorities.

#### NOTE 2 - DEPOSITS

All funds of the Cleveland Partnership are deposited with one commercial bank and insured by the Federal Deposit Insurance Corporation (FDIC) up to \$100,000. Deposits over the amount subject the Cleveland Partnership to a concentration of credit risk. The Cleveland Partnership has an Automated Investment Plan to invest excess balances over an established target amount. The investment is in the bank's U.S. Government Agency Obligations and is not insured by the FDIC. Consequently, the Cleveland Partnership's bank deposits in excess of the FDIC insured limit totaled \$99,410 at June 30, 2002.

#### NOTE 3 - FUNDING FROM GRANT AWARDS

**Smart Start Program** - The Cleveland Partnership's major source of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with the North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start Program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Cleveland Partnership and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, the Cleveland Partnership is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, the Department of Health and Human Services (DHHS) entered into contracts with and made payments to service providers selected by the Cleveland Partnership. These service provider contracts are not reflected on the accompanying financial statement. However, a summary of the service provider contracts entered into by DHHS is presented on Schedule 2 accompanying the financial statements.

The Cleveland Partnership was awarded and has received \$1,902,493 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. The Partnership has returned \$19,989 of this contract to the State based on financial status reports submitted to NCPC subsequent to June 30, 2002.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

The Partnership expects to receive continued funding through new Smart Start contracts with the State

#### NOTE 4 - RELATED PARTY TRANSACTIONS

Service Provider Contracts with Board Member Organizations - The board members of the Cleveland Partnership are representative of various organizations that benefit from actions taken by the Board. It is the policy of the Cleveland Partnership that board members not be involved with decisions regarding organizations they represent. During the year, the Partnership entered into contracts with board member organizations for program activities as identified on Schedule 1 accompanying the financial statements. In addition, Schedule 2 identifies contracts entered into by DHHS with board member organizations for activities funded by the Partnership's Smart Start Allocation.

#### NOTE 5 - FUNCTIONAL EXPENDITURES

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets - Regulatory Basis. Also, the Statement of Functional Expenditures - Regulatory Basis provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements:

#### A. Program Functions

Child Care and Education Quality - Used to account for service activities including quality enhancement grants, child care resource and referral, and professional development.

Child Care and Education Affordability - Used to account for service activities including public pre-K classes, child care subsidy, and Head Start classrooms.

**Health and Safety** - Used to account for service activities including comprehensive dental services, comprehensive screenings, child care health consultant/outreach nurses and comprehensive health support.

**Family Support** - Used to account for service activities including ongoing parent education, literacy projects, and community outreach.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### **B.** Support Functions

**Management and General** - Expenditures that are not identifiable with a single program or fund-raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general board activities, business management, general recordkeeping, budgeting, and related purposes.

**Program Evaluation** - Expenditures that are incurred to monitor the performance of service providers as to the delivery of services and adherence to the specific terms and conditions of the contracts.

**Program Coordination** - Expenditures that are incurred to coordinate the policies, procedures, and daily practices of service delivery. Also, cost associated with monitoring in-house and direct service provider activities.

#### NOTE 6 - COMMITMENTS AND CONTINGENCIES

The following is a schedule by years of future minimum rental payments required under leases that have noncancelable lease terms as of June 30, 2002:

Fiscal Year	(	Operating Leases
2003	\$	2,280

Total rental expenditure for all operating leases was \$2,736 for the year ended June 30, 2002.

#### NOTE 7 - DEFERRED COMPENSATION PLAN

The Cleveland Partnership offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan permits each participating employee to defer a portion of his or her salary until future years. An employee may participate in the plan after six months of full-time employment; however, an employee must contribute to the plan in order to participate. The Cleveland County Partnership matches employee contributions dollar for dollar up to 5% of each employee's gross wages. All costs of administering and funding the plan are the responsibility of the plan participants.

#### NOTES TO THE FINANCIAL STATEMENTS (CONCLUDED)

For the year ended June 30, 2002, employee contributions totaled \$8,702 and the Partnership's matching contribution totaled \$7,640.

#### NOTE 8 - POST EMPLOYMENT HEALTH PLAN

The Cleveland Partnership offers its employees a post employment health plan which is designed to set aside resources for the payment of qualified medical expenses that employees incur after they leave employment. The eligibility criteria for employees is the same as noted above. The Cleveland Partnership provides 1% of each participating employee's gross wages to fund a post-employment health plan reimbursement account for unreimbursed qualifying medical care expenses. No reimbursements may be received prior to an employee's separation of service from the Partnership.

# CLEVELAND COUNTY PARTNERSHIP FOR CHILDREN, INC. SCHEDULE OF CONTRACT AND GRANT EXPENDITURES--REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2002 SCHEDULE 1

**Smart Start Fund Other Funds** Refund Refund Amount Amount **Organization Name** Advanced Due Advanced Due 348,963 (2,734)7,727 Child Care Connections \$ (95)Cleveland Community College 41,574 Cleveland Community Health Department 173,991 (2,479)Cleveland County Schools 133,236 (468)Cleveland Memorial Library 29,580 Communities in Schools 433,107 348,145 Kings Mountain District Schools (7,850)Mauney Memorial Library 7,560 Shelby City Schools 67,291 1,583,447 (13,531)7,727 (95)

<sup>\*</sup> These organizations are represented on the Partnership's Board as described in Note 4--Service Provider Contracts with Board Member Organizations.

### CLEVELAND COUNTY PARTNERSHIP FOR CHILDREN, INC. SCHEDULE OF STATE LEVEL SERVICE PROVIDER CONTRACTS FOR THE YEAR ENDED JUNE 30, 2002

**SCHEDULE 2** 

Organization Name		 DHHS Contracts
Child Care Services AssociationWAGE\$ Program Cleveland County Department of Social ServicesSubsidized Care	*	\$ 77,007 993,246
		\$ 1,070,253

\* This organization is represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

The information on this schedule provides a listing of service provider contracts entered into by the Department of Health and Human Services (DHHS) as described in Note 3 - Funding From Grant Awards.

## CLEVELAND COUNTY PARTNERSHIP FOR CHILDREN, INC. SCHEDULE OF FEDERAL AND STATE AWARDS--REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2002

**SCHEDULE 3** 

Federal/State Grantor/Pass-through Grantor/Program	Federal CFDA Number		Contract #	Receipts	Expenditures
Federal Awards: U.S. Department of Health and Human Services: Pass-through from the North Carolina Department of Health and Human Services: Division of Child Development: Child Care Development Block Grant	93.575		5857	\$ <u>4,052</u>	\$
State Awards:  N.C. Department of Health and Human Services: Division of Child Development: Pass-through from the North Carolina Partnership for Children, Inc.: Early Childhood Initiatives Program					
(prior year) Early Childhood Initiatives Program	N/A	*	Various	(163,827)	-
(current year)  Total State Awards	N/A	*	1-12-1-03-001	1,902,493 1,738,666	1,882,504 1,882,504
<b>Total Federal and State Awards</b>				\$ <u>1,742,718</u>	\$ <u>1,882,504</u>

<sup>\*</sup> Programs with compliance requirements that have a direct and material effect on the financial statements.

# CLEVELAND COUNTY PARTNERSHIP FOR CHILDREN, INC. SCHEDULE OF PROPERTY AND EQUIPMENT FOR THE YEAR ENDED JUNE 30, 2002

SCHEDULE 4

Furniture and Non-Computer Equipment	\$ 29,598
Computer Equipment/Printers	25,141
Leasehold Improvements	 98,288
Total Property and Equipment	\$ 153,027

Note: The information on this schedule provides a summary of property and equipment with acquisition or donated cost of \$500 or more which were held by the Partnership at year-end. On the regulatory basis of accounting, these items are expensed in the year purchased.

# CLEVELAND COUNTY PARTNERSHIP FOR CHILDREN, INC. SCHEDULE OF QUALIFYING MATCH (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2002

#### **SCHEDULE 5**

Match Provided at the Partnership Level:	
Cash In-Kind Goods and Services	\$ 7,792 33,498
	\$ <u>41,290</u>
Match Provided at the Contractor Level:	
Cash In-Kind Goods and Services	\$ 491,329 144,709
	\$ <u>636,038</u>

Note: This schedule is presented in accordance with the program match requirement as provided for by North Carolina Session Law 1999-237, Section 11.48(l). The law allows for volunteer services to be valued for match purposes, a concept that deviates from accounting principles generally accepted in the United States of America.



# INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Cleveland County Partnership for Children, Inc. Shelby, North Carolina

We have audited the financial statements of the Cleveland County Partnership for Children, Inc. (Cleveland Partnership) as of and for the year ended June 30, 2002, and have issued our report thereon dated April 2, 2003. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Compliance

As part of obtaining reasonable assurance about whether the Cleveland Partnership's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests, which are reported in the Audit Findings and Recommendations section of this report, disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

#### Internal Control over Financial Reporting

In planning and performing our audit, we considered the Cleveland Partnership's internal control over financial reporting in order to determine our auditing procedures for the purposes of expressing our opinion on the financial statements and not to provide

15

# INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONCLUDED)

assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of the management of the partnership, the North Carolina Partnership for Children, the Governor, and the General Assembly and is not intended to be, and should not be, used by anyone other than these specified parties.

April 2, 2003

Crisp Hughes Evans LLP

#### **DISTRIBUTION OF AUDIT REPORT**

In accordance with General Statutes 147-64.5 and 147-64.6(c)(14), copies of this report have been distributed to the public officials listed below. Additional copies are provided to other legislators, state officials, the press, and the general public upon request.

#### **EXECUTIVE BRANCH**

The Honorable Michael F. Easley Governor of North Carolina

The Honorable Beverly M. Perdue Lieutenant Governor of North Carolina

The Honorable Richard H. Moore
The Honorable Roy A. Cooper, III
Mr. David T. McCoy
State Budget Officer
Mr. Robert L. Powell
State Controller

Ms. Carmen Hooker Odom Secretary, Department of Health and Human Services

Mr. Ashley Thrift Chairman, Board of Directors

North Carolina Partnership for Children, Inc.

Ms. Karen Ponder Executive Director

North Carolina Partnership for Children, Inc.

#### LEGISLATIVE BRANCH

Appointees to the Joint Legislative Commission on Governmental Operations

Senator Marc Basnight, Co-Chairman Representative James B. Black, Co-Chairman

Senator Charlie Albertson

Senator Kever M. Clark

Senator Daniel G. Clodfelter

Senator Walter H. Dalton

Senator James Forrester

Senator Linda Garrou

Senator Wilbur P. Gulley

Senator Walter H. Dalton

Representative William T. Culpepper, III

Representative W. Pete Cunningham

Representative Beverly M. Earle

Representative Stanley H. Fox

Representative R. Phillip Haire

Senator Wilbur P. Gulley
Senator Kay R. Hagan
Senator David W. Hoyle
Senator Ellie Kinnaird
Senator Jeanne H. Lucas
Representative Stanley H. Fox
Representative R. Phillip Haire
Representative Dewey L. Hill
Representative Maggie Jeffus
Representative Edd Nye

Senator William N. Martin

Senator Stephen M. Metcalf

Senator Eric M. Reeves

Senator Larry Shaw

Senator R. C. Soles, Jr.

Senator David F. Weinstein

Representative William C. Owens, Jr.

Representative Drew P. Saunders

Representative Wilma M. Sherrill

Representative Joe P. Tolson

Representative Thomas E. Wright

Representative Douglas Y. Yongue

#### **Other Legislative Officials**

Senator Anthony E. Rand Majority Leader of the N. C. Senate Senator Patrick J. Ballantine Minority Leader of the N. C. Senate

Representative N. Leo Daughtry Minority Leader of the N. C. House of Representatives

Representative Joe Hackney
Mr. James D. Johnson
N. C. House Speaker Pro-Tem
Director, Fiscal Research Division

### **ORDERING INFORMATION**

Copies of this report may be obtained by contacting the:

Office of the State Auditor State of North Carolina 2 South Salisbury Street 20601 Mail Service Center Raleigh, North Carolina 27699-0601

Internet: <a href="http://www.ncauditor.net">http://www.ncauditor.net</a>

Telephone: 919/807-7500

Facsimile: 919/807-7647