FINANCIAL STATEMENT AUDIT REPORT OF ALAMANCE PARTNERSHIP FOR CHILDREN BURLINGTON, NORTH CAROLINA FOR THE YEAR ENDED JUNE 30, 2002

PERFORMED UNDER CONTRACT WITH THE NORTH CAROLINA OFFICE OF STATE AUDITOR RALPH CAMPBELL, JR.

FINANCIAL STATEMENT AUDIT REPORT OF

ALAMANCE PARTNERSHIP FOR CHILDREN

BURLINGTON, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2002

BOARD OF DIRECTORS

SUE RICH, CHAIRPERSON

ADMINISTRATIVE OFFICER

PEGGY TEAGUE, EXECUTIVE DIRECTOR



STATE OF NORTH CAROLINA

Office of the State Auditor

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AUDITOR'S TRANSMITTAL

The Honorable Michael F. Easley, Governor The General Assembly of North Carolina Board of Directors, Alamance Partnership for Children

This report presents the results of the financial statement audit of the Alamance Partnership for Children for the year ended June 30, 2002. Crisp Hughes Evans LLP performed the audit under contract with the Office of the State Auditor, and their report is submitted herewith.

The audit of the Alamance Partnership for Children was made in conjunction with the Early Childhood Initiatives (Smart Start) program authorized by G.S. 143B-168.10-.16. This statute created the North Carolina Partnership for Children, Inc. and required the implementation of local partnerships. The Alamance Partnership for Children is one of these local partnerships. As such, the Alamance Partnership for Children is a private nonprofit 501(c)(3) organization and is required by G.S. 143B-168.14 to have an annual financial and compliance audit conducted by the State Auditor. The State Auditor's authority to perform or coordinate all audit functions for state government is set forth in Article 5 of Chapter 147 of the North Carolina General Statutes.

The significant Smart Start expansion authorized in the 1998 fiscal year almost doubled the related audit burden placed on the Office of the State Auditor. Therefore, the General Assembly, in its 1998-99 Expansion Budget, gave recognition to the resources needed to provide the audit oversight required by statute. Those resources incorporated a combination of permanent positions and contract funding to make the Smart Start audit effort self-sustaining.

North Carolina General Statutes require the State Auditor to make audit reports available to the public. Copies of all audit reports issued by the Office of the State Auditor may be obtained through one of the options listed in the back of this report.

Ralph Campbell, Jr.

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State Auditor

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INDEPENDENT AUDITORS' REPORT

Board of Directors Alamance Partnership for Children Burlington, North Carolina

We have audited the accompanying Statement of Receipts, Expenditures, and Net Assets--Regulatory Basis of the Alamance Partnership for Children (Alamance Partnership) as of June 30, 2002, and the related Statement of Functional Expenditures--Regulatory Basis for the year then ended. These financial statements are the responsibility of the Alamance Partnership's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statement is free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the accompanying financial statements were prepared on the regulatory basis of accounting as prescribed by the North Carolina Partnership for Children, Inc., which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets of the Alamance Partnership for Children as of June 30, 2002, and the results of its operations for the year then ended, on the basis of accounting described in Note 1

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INDEPENDENT AUDITORS' REPORT (CONCLUDED)

In accordance with *Government Auditing Standards*, we have also issued our report dated February 26, 2003 on our consideration of the Alamance Partnership's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with the independent auditors' report in considering the results of our audit.

Our audit was made for the purpose of forming an opinion on the basic financial statements of the Alamance Partnership for Children taken as a whole. The accompanying supplementary schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The information in these schedules has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

This report is intended solely for the information and use of the management of the partnership, the North Carolina Partnership for Children, Inc., the Governor, and the General Assembly and is not intended to be, and should not be, used by anyone other than these specified parties.

February 26, 2003

Crisp Hughes Evans LLP

ALAMANCE PARTNERSHIP FOR CHILDREN STATEMENT OF RECEIPTS, EXPENDITURES, AND NET ASSETS--REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2002 EXHIBIT A

	Unrestri	cted Funds	Temporarily		
	Smart Start Fund	Other Funds	Restricted Funds	Total Funds	
Receipts:					
State Awards (Less Refunds of \$95,494)	\$ 1,368,834	\$ 12,000	\$ -	\$ 1,380,834	
Private Contributions	-	8,400	-	8,400	
Interest and Investment Earnings	-	2,986	-	2,986	
Sales Tax Refunds	-	8,521	-	8,521	
Other Receipts	_	35	_	35	
Total Receipts	1,368,834	<u>31,942</u>	-	1,400,776	
Net Assets Released from Restrictions:					
Satisfaction of Program Restrictions	_	<u> 175</u>	<u>(175</u>)		
	1,368,834	32,117	<u>(175</u>)	1,400,776	
Expenditures: Programs:					
Child Care and Education Quality	639,006	4,653	-	643,659	
Child Care and Education Accessibility	,	,		,	
and Availability	71,793	-	-	71,793	
Child Care and Education Affordability	236,032	-	-	236,032	
Health and Safety	185,350	-	-	185,350	
Family Support	114,626	8,385	-	123,011	
Support:					
Management and General	127,794	18,495	-	146,289	
Program Evaluation	56,211	-	-	56,211	
Other:					
Sales Tax Paid	_	<u>8,758</u>		8,758	
Total Expenditures	1,430,812	40,291	-	1,471,103	
Excess of Receipts Under Expenditures	(61,978)	(8,174)	(175)	(70,327)	
Net Assets at Beginning of Year	95,494	4,341	<u> </u>	100,010	
Net Assets at End of Year	\$ <u>33,516</u>	\$ <u>(3,833)</u>	\$ <u>-</u>	\$29,683	
Net Assets Consisted of:					
Cash on Deposit	\$ 29,079	\$ (3,833)	\$ -	\$ 25,246	
Refunds Due from Contractors	4,437		_	4,437	
	\$ <u>33,516</u>	\$ <u>(3,833)</u>	\$ <u>-</u>	\$ <u>29,683</u>	

The accompanying notes are an integral part of these statements.

ALAMANCE PARTNERSHIP FOR CHILDREN STATEMENT OF FUNCTIONAL EXPENDITURES--REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2002

EXHIBIT B

	Total	Personnel	Contracted Services	Supplies and Materials	Other Operating	Fixed Charges and Other	Property and Equipment Outlay	Services/ Contracts/ Grants	Participant Training
Smart Start Fund:					1 5		·		
Programs:									
Child Care and Education Quality	\$ 639,006	\$ 78,992	\$ 28,294	\$ 7,423	\$ 16,521	\$ 190	\$ 560	\$ 489,109	\$ 17,917
Child Care and Education Accessibility									
and Availability	71,793	-	-	-	-	_	-	71,793	-
Child Care and Education Affordability	236,032	-	-	-	-	_	-	236,032	-
Health and Safety	185,350	-	-	-	-	_	-	185,350	-
Family Support	114,626	-	-	-	-	-	-	114,626	-
Support: Management and General	127,794	98,876	6,683	3,762	13,890	3,713	133	_	737
Program Evaluation	56,211	38,901	11,900	388	3,248	_	1,774	-	-
				•		•		•	
Total Smart Start Fund Expenditures	\$1,430,812	\$ 216,769	\$ 46,877	\$ 11,573	\$ 33,659	\$ 3,903	\$ 2,467	\$1,096,910	\$ 18,654
Other Funds: Programs:									
Child Care and Education Quality	\$ 4,653	\$ -	\$ 2,551	\$ -	\$ -	\$ 400	-	\$ 365	1,337
Family Support	8,385	-	-	-	14	8,371	-	-	-
Support:				1				T	
Management and General	18,495	6,682	8,906	1,678	257	972	-	-	-
Other:				1				T	
Sales Tax Paid	8,758	-	-	8,758	-	-	-	-	-
Total Other Funds Expenditures	\$ 40,291	\$ 6,682	\$ 11,457	\$ 10,436	\$ 271	\$ 9,743	-	\$ 365	1,337

The accompanying notes are an integral part of these statements.

ALAMANCE PARTNERSHIP FOR CHILDREN NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2002

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

- A. Organization and Purpose The Alamance Partnership for Children (Alamance Partnership) is a legally separate nonprofit organization incorporated on September 16, 1994. The Alamance Partnership was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. The Alamance Partnership is tax-exempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.
- **B. Basis of Presentation** The accompanying financial statements present all funds for which the Alamance Partnership's Board of Directors is responsible. In accordance with Statement of Financial Accounting Standards (SFAS) No. 117, "Financial Statements of Not-For-Profit Organizations," the accompanying financial statements present information according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As permitted by this Statement, temporarily restricted contributions received and expended in the same year are reported as unrestricted receipts rather than as temporarily restricted receipts.

Contributions that are temporarily restricted and not expended within the year received are reported as an increase in temporarily restricted net assets. When the restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of receipts, expenditures, and net assets as net assets released from restrictions.

The Alamance Partnership did not have any temporarily or permanently restricted net assets at June 30, 2002.

C. Basis of Accounting - The accompanying financial statements were prepared on the regulatory basis of accounting as prescribed by the North Carolina Partnership for Children, Inc. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long lived assets and other costs which benefit more than one period as expended in the year purchased; it recognizes revenue when received rather than when earned; and it recognizes expenditures when paid rather than when incurred.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

However, unexpended advances to contractors that revert back to the State are recognized as a reduction to expenditures and an increase to net assets.

- **D. Refunds Due From Contractors** Refunds due from contractors represent the unexpended amount of advances to contractors at year end which are to be refunded back to the State. As recoveries are collected, the receivable balance is reduced. Payments to the State for the recovered advances are recorded as a reduction to the state awards balance.
- **E.** Use of Estimates The financial statements include estimates and assumptions made by management for the allocation of joint costs. It is management's belief that these estimates are reasonable and fair.

NOTE 2 - DEPOSITS

All funds of the Alamance Partnership are deposited with one commercial bank and insured by the Federal Deposit Insurance Corporation (FDIC) up to \$100,000. Deposits over this amount subject the Alamance Partnership to a concentration of credit risk.

NOTE 3 - FUNDING FROM GRANT AWARDS

Smart Start Program - The Alamance Partnership's major source of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with the North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start Program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Alamance Partnership and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, the Alamance Partnership is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, NCPC and the Department of Health and Human Services (DHHS) entered into contracts with and made payments to service providers selected by the Alamance Partnership. These service provider contracts are not reflected on the accompanying financial statement. However, a summary of the service provider contracts entered into by NCPC and DHHS are represented on Schedule 2 accompanying the financial statements

The Alamance Partnership was awarded and has received \$1,464,328 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. The Partnership has returned \$33,516

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

of this contract to the State based on financial status reports submitted to NCPC subsequent to June 30, 2002.

The Partnership expects to receive continued funding through new Smart Start contracts with the State.

NOTE 4 - RELATED PARTY TRANSACTIONS

Service Provider Contracts with Board Member Organizations - The board members of the Alamance Partnership are representative of various organizations that benefit from actions taken by the Board. It is the policy of the Alamance Partnership that board members not be involved with decisions regarding organizations they represent. During the year, the Partnership entered into contracts with board member organizations for program activities as identified on Schedule 1 accompanying the financial statements. In addition, Schedule 2 identifies contracts entered into by NCPC and DHHS with board member organizations for activities funded by the Partnership's Smart Start allocation.

NOTE 5 - FUNCTIONAL EXPENDITURES

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets - Regulatory Basis. Also, the Statement of Functional Expenditures - Regulatory Basis provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements and the methods utilized to allocate joint costs:

A. Program Functions

Child Care and Education Quality - Used to account for service activities including: quality enhancement (UPGRADE) grants, salary supplements, TEACH support, mentoring programs, curriculum enhancement, community planning for school readiness, and health insurance benefits for child care providers.

Child Care and Education Accessibility and Availability - Used to account for service activities associated with inclusion support.

Child Care and Education Affordability - Used to account for service activities including: child care subsidy administration, public Pre-K classes, subsidy, supplement for quality and transportation to child care.

Health and Safety - Used to account for service activities including: dental screenings, vision screenings, prenatal/newborn services, child care health consultants/outreach nurses and comprehensive health support.

Family Support - Used to account for service activities including: teen parent/child program, general family support, support services for children and families in crisis and community outreach.

B. Support Functions

Management and General - Expenditures that are not identifiable with a single program or fund-raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general board activities, business management, general recordkeeping, budgeting, and related purposes.

Program Evaluation - Expenditures that are incurred to monitor the performance of service providers as to the delivery of services and adherence to the specific terms and conditions of the contracts.

C. Allocation of Joint Costs

Expenditures benefiting more than one program were allocated as follows:

Communication Costs and Payroll Service Charges - Allocated based on the number of full time employees.

NOTE 6 - PENSION PLAN

The Alamance Partnership has a Simplified Employee Pension (SEP) plan covering employees. Each employee of the Alamance Partnership, as a condition of employment, is provided an Individual Retirement Account through an outside insurance company. The Almance Partnership does not own the accounts nor is liable for any other cost other than the required contribution.

From July 1, 2001 to June 30, 2002, the Alamance Partnership had a total payroll of \$186,727, all of which was covered under the plan. The Partnership contributed \$17,275 for pension benefits during the year.

IRC Section 403(b) - All permanent employees who are at least half-time can participate in a tax sheltered annuity plan created under Internal Revenue Code Section 403(b). The employee's eligible contributions, made through salary

NOTES TO THE FINANCIAL STATEMENTS (CONCLUDED)

reduction agreements, are exempt from federal and state income taxes until the annuity is received or the contributions are withdrawn. All costs of administering and funding this plan are the responsibility of the plan. No costs are incurred by the Alamance Partnership. The voluntary contributions by employees amounted to \$20,579 during the year ended June 30, 2002.

NOTE 7 - RESTRICTIONS ON NET ASSETS

Net Assets Released from Donor Restrictions - All net assets were released from donor restrictions during the fiscal year end June 30, 2002, by incurring expenditures satisfying the restricted purposes for the Family Literacy Project.

ALAMANCE PARTNERSHIP FOR CHILDREN SCHEDULE OF CONTRACT AND GRANT EXPENDITURES--REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2002

SCHEDULE 1

		Smart S	tart Fund	Other	Funds
Organization Name		Amount Advanced	Refund Due	Amount Advanced	Refund Due
Alamance City Transportation Services	*	\$ 14,180	\$ (189)	\$ -	\$ -
Alamance Community College	*	11,816	-	-	-
Alamance County Health Department	*	124,750	-	-	-
Alamance County Library System	*	47,155	-	_	_
Alamance County School System	*	142,000	-	_	_
Alamance Developmental Center	*	72,126	(25)	_	_
Catholic Social Ministries		40,351	(1,851)	_	_
Child Care Resource and Referral of Alamance County	*	110,268	(2,331)	_	_
Family Center of Alamance		67,176	(24)	_	_
Love-A-Lot	*	2,160	-	_	_
Various Day Care Providers		105,135	-	365	_
Volunteer Families for Children		38,816	(17)	_	_
Wee Care	*	12,075	-	_	_
Women's Resource Center		22,100	-	_	_
Individuals:					•
Scholarships/Bonus Awards		291,239	-	-	-
		\$ 1,101,347	\$ (4,437)	\$ 365	\$ -

These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

ALAMANCE COUNTY PARTNERSHIP FOR CHILDREN SCHEDULE OF STATE LEVEL SERVICE PROVIDER CONTRACTS FOR THE YEAR ENDED JUNE 30, 2002

SCHEDULE 2

Organization Name		 DHHS Contracts	NCPC Contracts	(Total Contracts
Alamance County Department of Social Services Child Care Services Association WAGE\$ program	*	\$ 583,876 147,094	\$ -	\$	583,876 147,094
National Society to Prevent Blindness - NC	*	-	38,122		38,122
		\$ 730,970	\$ 38,122	\$	769,092

The information on this schedule provides a listing of service provider contracts entered into by either the Department of Health and Human Services (DHHS) or the North Carolina Partnership for Children, Inc. (NCPC) as described in Note 3 - Funding From Grant Awards.

^{*} These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

ALAMANCE PARTNERSHIP FOR CHILDREN SCHEDULE OF STATE AWARDS--REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2002

SCHEDULE 3

State Grantor/Pass-through Grantor/Program	Contract #	Receipts	Expenditures
State Awards:			
North Carolina Department of Health and Human Services:			
Division of Child Development:			
Pass-through from the North Carolina Partnership			
for Children, Inc.:			
Early Childhood Initiatives Program (prior year)	*1-01-5-01-001	\$ (95,494)	\$ -
Early Childhood Initiatives Program (current year)	*1-12-5-01-001	1,464,328	1,430,812
Multi-County Accounting and Contract Grant	-	12,000	12,000
Total State Awards		\$ <u>1,380,834</u>	\$ <u>1,442,812</u>

^{*} Programs with compliance requirements that have a direct and material effect on the financial statements.

ALAMANCE PARTNERSHIP FOR CHILDREN SCHEDULE OF PROPERTY AND EQUIPMENT FOR THE YEAR ENDED JUNE 30, 2002

SCHEDULE 4

Furniture and Non-Computer Equipment Computer Equipment/Printers	\$ 8,868 11,174	
Total Property and Equipment	\$\$	

Note: The information on this schedule provides a summary of property and equipment with acquisition or donated cost of \$500 or more which were held by the Partnership at year-end. On the regulatory basis of accounting, these items are expensed in the year purchased.

ALAMANCE PARTNERSHIP FOR CHILDREN SCHEDULE OF QUALIFYING MATCH (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2002

SCHEDULE 5

Match Provided at the Partnership Level:	
Cash In-Kind Goods and Services	\$ 8,400 55,540
	\$ <u>63,940</u>
Match Provided at the Contractor Level:	
Cash In-Kind Goods and Services	\$ 304,455 <u>82,560</u>
	\$ <u>387,015</u>

Note: This schedule is presented in accordance with the program match requirement as provided for by North Carolina Session Law 1999-237, Section 11.48(l). The law allows for volunteer services to be valued for match purposes, a concept that deviates from accounting principles generally accepted in the United States of America.



INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Alamance Partnership for Children Burlington, North Carolina

We have audited the financial statements of the Alamance Partnership for Children (Alamance Partnership) as of and for the year ended June 30, 2002, and have issued our report thereon dated February 26, 2003. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the Alamance Partnership's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

Internal Control over Financial Reporting

In planning and performing our audit, we considered the Alamance Partnership's internal control over financial reporting in order to determine our auditing procedures for the purposes of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the

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INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONCLUDED)

internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of the management of the partnership, the North Carolina Partnership for Children, the Governor, and the General Assembly and is not intended to be, and should not be, used by anyone other than these specified parties.

February 26, 2003

Crisp Hughes Evans LLP

DISTRIBUTION OF AUDIT REPORT

In accordance with General Statutes 147-64.5 and 147-64.6(c)(14), copies of this report have been distributed to the public officials listed below. Additional copies are provided to other legislators, state officials, the press, and the general public upon request.

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The Honorable Roy A. Cooper, III
Mr. David T. McCoy
State Budget Officer
Mr. Robert L. Powell
State Controller

Ms. Carmen Hooker Odom Secretary, Department of Health and Human Services

Mr. Ashley Thrift Chairman, Board of Directors

North Carolina Partnership for Children, Inc.

Ms. Karen Ponder Executive Director

North Carolina Partnership for Children, Inc.

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