# FINANCIAL STATEMENT AUDIT REPORT OF CASWELL COUNTY PARTNERSHIP FOR CHILDREN YANCEYVILLE, NORTH CAROLINA FOR THE YEAR ENDED JUNE 30, 2002

PERFORMED UNDER CONTRACT WITH THE NORTH CAROLINA OFFICE OF STATE AUDITOR RALPH CAMPBELL, JR.

# FINANCIAL STATEMENT AUDIT REPORT OF

# **CASWELL COUNTY PARTNERSHIP FOR CHILDREN**

YANCEYVILLE, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2002

# **BOARD OF DIRECTORS**

PATRICIA WARREN, CHAIRPERSON

**ADMINISTRATIVE OFFICER** 

SANDRA HUDSPETH, EXECUTIVE DIRECTOR



Ralph Campbell, Jr. State Auditor

# state of North Carolina Office of the State Auditor

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# AUDITOR'S TRANSMITTAL

The Honorable Michael F. Easley, Governor The General Assembly of North Carolina Board of Directors, Caswell County Partnership for Children

This report presents the results of the financial statement audit of the Caswell County Partnership for Children for the year ended June 30, 2002. Crisp Hughes Evans LLP performed the audit under contract with the Office of the State Auditor, and their report is submitted herewith.

The audit of the Caswell County Partnership for Children was made in conjunction with the Early Childhood Initiatives (Smart Start) program authorized by G.S. 143B-168.10-.16. This statute created the North Carolina Partnership for Children, Inc. and required the implementation of local partnerships. The Caswell County Partnership for Children is one of these local partnerships. As such, the Caswell County Partnership for Children is a private nonprofit 501(c)(3) organization and is required by G.S. 143B-168.14 to have an annual financial and compliance audit conducted by the State Auditor. The State Auditor's authority to perform or coordinate all audit functions for state government is set forth in Article 5 of Chapter 147 of the North Carolina General Statutes.

The significant Smart Start expansion authorized in the 1998 fiscal year almost doubled the related audit burden placed on the Office of the State Auditor. Therefore, the General Assembly, in its 1998-99 Expansion Budget, gave recognition to the resources needed to provide the audit oversight required by statute. Those resources incorporated a combination of permanent positions and contract funding to make the Smart Start audit effort self-sustaining.

North Carolina General Statutes require the State Auditor to make audit reports available to the public. Copies of all audit reports issued by the Office of the State Auditor may be obtained through one of the options listed in the back of this report.

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Ralph Campbell, Jr. State Auditor

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# **INDEPENDENT AUDITORS' REPORT**

Board of Directors Caswell County Partnership for Children Yanceyville, North Carolina

We have audited the accompanying Statement of Receipts, Expenditures, and Net Assets--Regulatory Basis of the Caswell County Partnership for Children (Caswell Partnership) as of June 30, 2002, and the related Statement of Functional Expenditures--Regulatory Basis for the year then ended. These financial statements are the responsibility of the Caswell Partnership's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the accompanying financial statements were prepared on the regulatory basis of accounting as prescribed by the North Carolina Partnership for Children, Inc., which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets of the Caswell County Partnership for Children as of June 30, 2002, and the results of its operations for the year then ended, on the basis of accounting described in Note 1.

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AFFILIATED WORLDWIDE THROUGH AGN INTERNATIONAL In accordance with *Government Auditing Standards*, we have also issued our report dated March 19, 2003 on our consideration of the Caswell Partnership's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with the independent auditors' report in considering the results of our audit.

Our audit was made for the purpose of forming an opinion on the basic financial statements of the Caswell County Partnership for Children taken as a whole. The accompanying supplementary schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The information in these schedules has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

This report is intended solely for the information and use of the management of the partnership, the North Carolina Partnership for Children, Inc., the Governor, and the General Assembly and is not intended to be, and should not be, used by anyone other than these specified parties.

March 19, 2003

Crisp Hughes Evans LLP

# CASWELL COUNTY PARTNERSHIP FOR CHILDREN STATEMENT OF RECEIPTS, EXPENDITURES, AND NET ASSETS--REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2002 EXHIBIT A

	Unrestri	cted Funds	Temporarily		
	Smart Start	Other	Restricted	Total	
	Fund	Funds	Funds	Funds	
Receipts:					
State Awards (less refunds of \$6,353)	\$ 326,095	\$ 77,202	\$ -	\$ 403,297	
Federal Awards	-	58,794	-	58,794	
Private Contributions	-	7,967	188	8,155	
Interest and Investment Earnings	-	172	-	172	
Sales Tax Refunds		1,239	<u> </u>	1,239	
Total Receipts	326,095	145,374	188	471,657	
Expenditures:					
Programs:					
Adolescent Pregnancy Prevention					
Program	-	61,190	-	61,190	
Child Care and Education Quality	68,591	4,632	-	73,223	
Child Care and Education Accessibility					
and Availability	78,073	300	-	78,373	
Family Support	27,246	4,070	-	31,316	
Support Our Students	-	57,023	-	57,023	
Support:					
Management and General	88,375	12,045	-	100,420	
Program Evaluation	37,386	-	-	37,386	
Other:					
Sales Tax Paid		1,314		1,314	
<b>Total Expenditures</b>	299,671	140,574		440,245	
Excess of Receipts Over Expenditures	26,424	4,800	188	31,412	
Net Assets at Beginning of Year	6,353	(1,346)		5,007	
Net Assets at End of Year	\$ <u>32,777</u>	\$ <u>3,454</u>	\$ <u>188</u>	\$ <u>36,419</u>	
Net Assets Consisted of:					
Cash on Deposit	\$ 32,698	\$ 3,454	\$ 188	\$ 36,340	
Refunds Due from Contractors	79	<u> </u>	<u> </u>	79	
	\$ <u>32,777</u>	\$ <u>3,454</u>	\$ <u>188</u>	\$ <u>36,419</u>	

The accompanying notes are an integral part of these statements.

# CASWELL COUNTY PARTNERSHIP FOR CHILDREN STATEMENT OF FUNCTIONAL EXPENDITURES--REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2002

	Total	Personnel	Contracted Services	Supplies and Materials	Other Operating	Fixed Charges and Other	Property and Equipment Outlay	Services/ Contracts/ Grants	Participant Training
Smart Start Fund:							·		<u> </u>
Programs:									
Child Care and Education Quality	\$ 68,591	\$ -	\$ 10,990	\$ 1,265	\$ 1,074	\$ 21	\$ 4,085	\$ 51,156	\$ -
Child Care and Education Accessibility									
and Availability	78,073	-	-	-	-	-	-	78,073	-
Family Support	27,246	-	12,985	5,175	903	1,439	-	6,744	-
Support:									
Management and General	88,375	42,704	2,215	7,389	19,472	10,166	6,429	-	-
Program Evaluation	37,386	15,042	-	-	-	-	-	22,344	-
Total Smart Start Fund Expenditures	\$ 299,671	\$ 57,746	\$ 26,190	\$ 13,829	\$ 21,449	\$ 11,626	\$ 10,514	\$ 158,317	<b>\$</b> -
Other Funds: Programs:									
Adolescent Pregnancy Prevention Program	\$ 61,190	\$ 6,126	\$ 28,677	\$ 3,583	\$ 4,535	\$ 472	\$ -	\$ 9,606	\$ 8,191
Child Care and Education Quality	4,632	-	260	775	837	-	750	1,450	560
Child Care and Education Accessibility				-	•		<u>.</u>		
and Availability	300	-	-	-	-	-	-	300	-
Family Support	4,070	-	-	-	55	-	-	2,822	1,193
Support Our Students	57,023	4,238	27,351	1,442	2,635	472	168	14,539	6,178
Support:				-	•		<u>.</u>		
Management and General	12,045	2,552	9,069	140	147	137	-	-	-
Other:						-	-	1	
Sales Tax Paid	1,314	-	-	1,314	-	-	-	-	-
Total Other Funds Expenditures	\$ 140,574	\$ 12,916	\$ 65,357	\$ 7,254	\$ 8,209	\$ 1,081	<b>\$</b> 918	\$ 28,717	\$ 16,122

The accompanying notes are an integral part of these statements.

#### **NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES**

- **A. Organization and Purpose** The Caswell County Partnership for Children (Caswell Partnership) is a legally separate nonprofit organization incorporated on March 26, 1998. The Caswell Partnership was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. The Caswell Partnership is tax-exempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.
- **B.** Basis of Presentation The accompanying financial statements present all funds for which the Caswell Partnership's Board of Directors is responsible. In accordance with Statement of Financial Accounting Standards (SFAS) No. 117, "Financial Statements of Not-For-Profit Organizations," the accompanying financial statements present information according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As permitted by this Statement, temporarily restricted contributions received and expended in the same year are reported as unrestricted receipts rather than as temporarily restricted receipts.

Contributions that are temporarily restricted and not expended within the year received are reported as an increase in temporarily restricted net assets. When the restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of receipts, expenditures, and net assets as net assets released from restrictions.

The Caswell Partnership did not have any permanently restricted net assets at June 30, 2002.

**C. Basis of Accounting** - The accompanying financial statements were prepared on the regulatory basis of accounting as prescribed by the North Carolina Partnership for Children, Inc. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long lived assets and other costs which benefit more than one period as expended in the year purchased; it recognizes revenue when received rather than when earned; and it recognizes expenditures when paid rather than when incurred.

However, unexpended advances to contractors that revert back to the State are recognized as a reduction to expenditures and an increase to net assets.

- **D. Refunds Due From Contractors** Refunds due from contractors represent the unexpended amount of advances to contractors at year end which are to be refunded back to the State. As recoveries are collected, the receivable balance is reduced. Payments to the State for the recovered advances are recorded as a reduction to the state awards balance.
- **E.** Use of Estimates The financial statements include estimates and assumptions made by management for the allocation of joint costs. It is management's belief that these estimates are reasonable and fair.

# NOTE 2 - DEPOSITS

All funds of the Caswell Partnership are deposited with one commercial bank and insured by the Federal Deposit Insurance Corporation (FDIC) up to \$100,000. Deposits over this amount subject the Caswell Partnership to a concentration of credit risk.

# **NOTE 3 - FUNDING FROM GRANT AWARDS**

**Smart Start Program** - The Caswell Partnership's major source of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with the North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start Program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Caswell Partnership and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, the Caswell Partnership is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, the Department of Health and Human Services (DHHS) entered into contracts with and made payments to service providers selected by the Caswell Partnership. These service provider contracts are not reflected on the accompanying financial statements. However, a summary of the service provider contacts entered into by DHHS is presented on Schedule 2 accompanying the financial statements.

The Caswell Partnership was awarded and has received \$332,448 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. The Partnership has returned \$32,777 of this contract to the State based on financial status reports submitted to NCPC subsequent to June 30, 2002.

The Partnership expects to receive continued funding through new Smart Start contracts with the State.

Adolescent Pregnancy Prevention (APP) Program - The Caswell Partnership also received revenue and support from the U.S. Department of Health and Human Services, passed through the State of North Carolina, based on a costreimbursement contract with DHHS for the Adolescent Pregnancy Prevention Program.

The Caswell Partnership was awarded \$75,000 and received \$58,794 under a current year APP contract with DHHS. The unexpended balance of this contract is subject to reversion to the State. The Partnership expects to receive continued funding through new APP Program contracts with the State.

**Support our Students (SOS) Program** - The Caswell Partnership also received revenue and support from the State of North Carolina based on a cost-reimbursement contract with Department of Juvenile Justice (DJJ) for the Support our Students Program.

The Caswell Partnership was awarded \$75,000 and received \$65,202 under a current year SOS contract with DJJ. The unexpended balance of this contract is subject to reversion to the State. The Partnership expects to receive continued funding through new SOS Program contracts with the State.

#### **NOTE 4** - **RELATED PARTY TRANSACTIONS**

**Service Provider Contracts with Board Member Organizations** - The board members of the Caswell Partnership are representative of various organizations that benefit from actions taken by the Board. It is the policy of the Caswell Partnership that board members not be involved with decisions regarding organizations they represent. During the year, the Partnership entered into contracts with board member organizations for program activities as identified on Schedule 1 accompanying the financial statements. In addition, Schedule 2 identifies contracts entered into by DHHS with board member organizations for activities funded by the Partnership's Smart Start allocation.

### **NOTE 5 - FUNCTIONAL EXPENDITURES**

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets -Regulatory Basis. Also, the Statement of Functional Expenditures - Regulatory Basis provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements and the methods utilized to allocate joint costs:

### A. Program Functions

Adolescent Pregnancy Prevention Program - Used to account for service activities associated with the reduction and prevention of adolescent pregnancies through abstinence based training curriculum, service learning projects, and family values workshops.

**Child Care and Education Quality** - Used to account for service activities including: quality enhancement (UPGRADE) grants, child care resource and referral, and professional development.

**Child Care and Education Accessibility and Availability** - Used to account for service activities associated with inclusion support and increase child care availability.

**Family Support** - Used to account for service activities including: parent education and skills training, general family support, and community outreach.

**Support our Students** - Used to account for service activities associated with the providing of high quality after-school activities for school-aged children.

# **B.** Support Functions

**Management and General** - Expenditures that are not identifiable with a single program or fund-raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general board activities, business management, general recordkeeping, budgeting, and related purposes.

# NOTES TO THE FINANCIAL STATEMENTS (CONCLUDED)

**Program Evaluation** - Expenditures that are incurred to monitor the performance of service providers as to the delivery of services and adherence to the specific terms and conditions of the contracts.

#### C. Allocation of Joint Costs

Expenditures benefiting more than one program were allocated as follows:

Salaries and Benefits - Allocated based on employee time cards.

#### **NOTE 6** - **PENSION PLAN**

**IRC Section 403(b)** - All permanent employees who are at least half-time can participate in a tax sheltered annuity plan created under Internal Revenue Code Section 403(b). The employee's eligible contributions, made through salary reduction agreements, are exempt from federal and state income taxes until the annuity is received or the contributions are withdrawn. All costs of administering and funding this plan are the responsibility of the plan. No costs are incurred by the Caswell Partnership. The Caswell County Partnership contributed \$1,800 for pension benefits during the year ended June 30, 2002. The voluntary contributions by employees amounted to \$1,800 for the year ended June 30, 2002.

#### **NOTE 7** - **RESTRICTIONS ON NET ASSETS**

**Temporarily Restricted Net Assets** - All temporarily restricted net assets at June 30, 2002 are available for Child Care Resource and Referral.

# CASWELL COUNTY PARTNERSHIP FOR CHILDREN SCHEDULE OF CONTRACT AND GRANT EXPENDITURES--REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2002

**SCHEDULE 1** 

			Smart Start Fund				Other	Fun	ds
Organization Name		-	Amount dvanced	R	Refund Due	-	Amount dvanced	]	Refund Due
C.A. Wheeler Association		\$	22,344	\$	-	\$	-	\$	-
Caswell County Cooperative Extension	*		30,844		-		-		-
Caswell County Division of Transportation	*		-		-		27,008		-
Children's Development Services	*		49,667		(79)		-		-
Piedmont Community College Foundation	*		4,579		-		-		-
Volunteer Families for Children			2,500		-		-		-
Individuals:									
Stipends			48,462		-		1,709		-
		\$	158,396	\$	(79)	\$	28,717	\$	

\* These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

See Independent Auditors' Report.

# CASWELL COUNTY PARTNERSHIP FOR CHILDREN SCHEDULE OF STATE LEVEL SERVICE PROVIDER CONTRACTS FOR THE YEAR ENDED JUNE 30, 2002

**SCHEDULE 2** 

Organization Name		(	DHHS Contracts	NCPC Contracts	Total Contracts
Caswell County Department of Social Services	*	\$	110,855	\$ -	\$ 110,855
National Society to Prevent Blindness - NC			-	8,422	8,422
	Г	\$	110,855	\$ 8,422	\$ 119,277

\* This organization is represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

The information on this schedule provides a listing of service provider contracts entered into by either the Department of Health and Human Services (DHHS) or the North Carolina Partnership for Children, Inc. (NCPC) as described in Note 3 - Funding From Grant Awards.

See Independent Auditors' Report.

# CASWELL COUNTY PARTNERSHIP FOR CHILDREN SCHEDULE OF FEDERAL AND STATE AWARDS--REGULATORY BASIS FOR THE YEAR ENDED JUNE 30, 2002

**SCHEDULE 3** 

Federal/State Grantor/Pass-through Grantor/Program	Federal CFDA Number	Contract #	Receipts	Expenditures
Federal Awards: Administration for Children and FamiliesDepartment of Health and Human Services: Pass-through from the North Carolina Department of				
Health and Human Services:				
Division of Public Health Adolescent Pregnancy Prevention Program	93.558	00395-02	\$ <u>58,794</u>	\$ <u>61,190</u>
State Awards: North Carolina Department of Health and Human Services: Division of Child Development: Pass-through from the North Carolina Partnership for Children, Inc.:				
Early Childhood Initiatives Program (prior year)	N/A	*1-01-5-07-001	(6,353)	-
Early Childhood Initiatives Program (current year) Multi-County Accounting and Contract Grant	N/A N/A	*1-12-5-07-001	332,448 <u>12,000</u> 338,095	299,671 <u>12,000</u> 311,671
North Carolina Department of Juvenile Justice and Delinquency Prevention:			,	
Support Our Students	N/A	-	65,202	57,023
Total State Awards			403,297	368,694
Total Federal and State Awards			\$ <u>462,091</u>	\$ <u>429,884</u>

\* Programs with compliance requirements that have a direct and material effect on the financial statements.

See Independent Auditors' Report.

### CASWELL COUNTY PARTNERSHIP FOR CHILDREN SCHEDULE OF PROPERTY AND EQUIPMENT FOR THE YEAR ENDED JUNE 30, 2002

Furniture and Non-Computer Equipment Computer Equipment/Printers	\$ 11,031 10,320
Total Property and Equipment	\$ 21,351

Note: The information on this schedule provides a summary of property and equipment with acquisition or donated cost of \$500 or more which were held by the Partnership at yearend. On the regulatory basis of accounting, these items are expensed in the year purchased.

See Independent Auditors' Report.

### CASWELL COUNTY PARTNERSHIP FOR CHILDREN SCHEDULE OF QUALIFYING MATCH (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2002

Match Provided at the Partnership Level:		
Cash In-Kind Goods and Services	\$	8,155 10,192
	\$ <u></u>	18,347
Match Provided at the Contractor Level:		
Cash In-Kind Goods and Services	\$	27,523 9,568
	\$	37,091

Note: This schedule is presented in accordance with the program match requirement as provided for by North Carolina Session Law 1999-237, Section 11.48(l). The law allows for volunteer services to be valued for match purposes, a concept that deviates from accounting principles generally accepted in the United States of America.

See Independent Auditors' Report.



### INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Caswell County Partnership for Children Yanceyville, North Carolina

We have audited the financial statements of the Caswell County Partnership for Children (Caswell Partnership) as of and for the year ended June 30, 2002, and have issued our report thereon dated March 19, 2003. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Compliance

As part of obtaining reasonable assurance about whether the Caswell Partnership's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

#### Internal Control over Financial Reporting

In planning and performing our audit, we considered the Caswell Partnership's internal control over financial reporting in order to determine our auditing procedures for the purposes of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the

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# INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONCLUDED)

internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of the management of the partnership, the North Carolina Partnership for Children, the Governor, and the General Assembly and is not intended to be, and should not be, used by anyone other than these specified parties.

March 19, 2003

Crisp Hughes Evans LLP

#### DISTRIBUTION OF AUDIT REPORT

In accordance with General Statutes 147-64.5 and 147-64.6(c)(14), copies of this report have been distributed to the public officials listed below. Additional copies are provided to other legislators, state officials, the press, and the general public upon request.

#### **EXECUTIVE BRANCH**

The Honorable Michael F. Easley The Honorable Beverly M. Perdue The Honorable Richard H. Moore The Honorable Roy A. Cooper, III Mr. David T. McCoy Mr. Robert L. Powell Ms. Carmen Hooker Odom Mr. Ashley Thrift

Ms. Karen Ponder

Governor of North Carolina Lieutenant Governor of North Carolina State Treasurer Attorney General State Budget Officer State Controller Secretary, Department of Health and Human Services Chairman, Board of Directors North Carolina Partnership for Children, Inc. Executive Director North Carolina Partnership for Children, Inc.

#### **LEGISLATIVE BRANCH**

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