

STATE OF NORTH CAROLINA

FINANCIAL STATEMENT AUDIT REPORT OF

WAKE COUNTY SMARTSTART

RALEIGH, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2003

OFFICE OF THE STATE AUDITOR

RALPH CAMPBELL, JR.

STATE AUDITOR

FINANCIAL STATEMENT AUDIT REPORT OF

WAKE COUNTY SMARTSTART

RALEIGH, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2003

BOARD OF DIRECTORS

PETER MORRIS, CHAIRMAN

ADMINISTRATIVE OFFICER

PAMELA J. DOWDY, EXECUTIVE DIRECTOR



Office of the State Auditor

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AUDITOR'S TRANSMITTAL

The Honorable Michael F. Easley, Governor The General Assembly of North Carolina Board of Directors, Wake County SmartStart

This report presents the results of our financial statement audit of the Wake County SmartStart (Wake Partnership) for the year ended June 30, 2003. Our audit was made by authority of Article 5A of Chapter 147 of the *North Carolina General Statutes*.

The accounts and operations of the Wake Partnership were subject to audit procedures, as we considered necessary for us to report on the accompanying financial statements and supplementary information. The audit procedures were conducted in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States.

The audit of the Wake Partnership was made in conjunction with the Early Childhood Initiatives (Smart Start) program authorized by General Statutes 143B-168.10-.16. These statutes created the North Carolina Partnership for Children, Inc. and required the implementation of local demonstration projects (local partnerships). The Wake Partnership is one of these local partnerships. As such, the Wake Partnership is a private nonprofit 501(c)(3) organization and is required by General Statute 143B-168.14(b) to have a financial and compliance audit conducted by the Office of the State Auditor.

The purpose of this report is to present the results of our audit on the accompanying financial statements. A summary of our reporting objectives and audit results are:

1. Objective – To express an opinion on the accompanying financial statements.

Results – The accompanying financial statements present fairly, in all material respects, the amounts and disclosures made in accordance with the modified cash basis of accounting, a comprehensive basis of accounting other than generally accepted accounting principles.

AUDITOR'S TRANSMITTAL (CONCLUDED)

2. Objective – To present significant deficiencies, if any, in internal control over financial reporting which could adversely affect the Wake Partnership's ability to record, process, summarize, and report financial data in the financial statements and present instances of noncompliance, if any, with laws, regulations, contracts, or grants.

Results - Our tests disclosed no material weaknesses in the internal control over financial reporting and no instances of noncompliance that require disclosure herein under *Government Auditing Standards*.

North Carolina General Statutes require the State Auditor to make audit reports available to the public. Copies of audit reports issued by the Office of the State Auditor may be obtained through one of the options listed in the back of this report.

Ralph Campbell, Jr.

apple Campbell, J.

State Auditor

TABLE OF CONTENTS

		PAGE
INDEPEN	DENT AUDITOR'S REPORT	1
FINANCIA	AL STATEMENTS	
Ехнів	BITS	
A	Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis	3
В	Statement of Functional Expenditures – Modified Cash Basis	4
Notes t	o the Financial Statements	5
SUPPLEM	IENTARY SCHEDULES	
1	Schedule of Contract and Grant Expenditures – Modified Cash Basis	12
2	Schedule of State Level Service Provider Contracts	13
3	Schedule of State Awards – Modified Cash Basis	14
4	Schedule of Property and Equipment – Modified Cash Basis	15
5	Schedule of Qualifying Match (Non-GAAP)	16
CONTROI STATEME	DENT AUDITOR'S REPORT ON COMPLIANCE AND ON INTERNAL LOVER FINANCIAL REPORTING BASED ON AN AUDIT OF THE FINANCIAL ENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING	
	JTION OF AUDIT REPORT	



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INDEPENDENT AUDITOR'S REPORT

Board of Directors Wake County SmartStart Raleigh, North Carolina

We have audited the accompanying Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis of the Wake County SmartStart (Wake Partnership) as of June 30, 2003, and the related Statement of Functional Expenditures – Modified Cash Basis for the year then ended. These financial statements are the responsibility of the Wake Partnership's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the accompanying financial statements were prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets of the Wake County SmartStart as of June 30, 2003, and the results of its operations arising from modified cash basis transactions for the year then ended, on the basis of accounting described in Note 1.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 10, 2003 on our consideration of the Wake Partnership's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with the independent auditor's report in considering the results of our audit.

INDEPENDENT AUDITOR'S REPORT (CONCLUDED)

Our audit was made for the purpose of forming an opinion on the basic financial statements of the Wake County SmartStart taken as a whole. The accompanying supplementary schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The information in Schedules 1, 3, 4, and 5 has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole. The information in Schedule 2 has not been subjected to the auditing procedures applied in the audit of the basic financial statements and accordingly, we express no opinion on Schedule 2.

This report is intended solely for the information and use of the management of the Partnership, the North Carolina Partnership for Children, Inc., the Governor, and the General Assembly and is not intended to be, and should not be, used by anyone other than these specified parties.

Ralph Campbell, Jr.

app Campbell, J.

State Auditor

December 10, 2003

Wake County SmartStart Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis For the Year Ended June 30, 2003

Exhibit A

Receipts:	Smart Start Fund		Other	Temporarily Restricted	Total
Documen	Гыла				
Jacointe:	 Funa		Funds	Funds	Funds
State Awards (less refunds of \$78,840)	\$ 6,135,327	\$	591,547	\$ 0	\$ 6,726,874
Private Contributions			58,662		58,662
Interest and Investment Earnings			4,723		 4,723
Sales Tax Refunds			29,450		29,450
Other Receipts			502		 502
Total Receipts	6,135,327		684,884		 6,820,211
Net Assets Released from Restrictions:				 	
Expiration of Time Restrictions			173	(173)	
	6,135,327		685,057	(173)	 6,820,211
Expenditures:					
Programs:					
Child Care and Education Quality	2,520,886		7,469		2,528,355
Health and Safety	1,038,299				1,038,299
Family Support	840,102		12,980		853,082
More at Four	731,456		585,931		1,317,387
Support:					
Management and General	517,430		3,034		520,464
Program Evaluation	174,830				174,830
Program Coordination	324,587		5,970		330,557
Other:					
Sales Tax Paid			27,862		27,862
Refund of Prior Year Grant			52,613		52,613
Total Expenditures	6,147,590		695,859		6,843,449
Excess of Receipts Over Expenditures	(12,263)		(10,802)	 (173)	(23,238
Net Assets at Beginning of Year	77,198		32,325	5,173	 114,696
Net Assets at End of Year	\$ 64,935	\$	21,523	\$ 5,000	\$ 91,458
Net Assets Consisted of:	 				
Cash and Cash Equivalents	\$ 13,259	\$	11,523	\$ 5,000	\$ 29,782
Refunds Due From Contractors	 54,442		10,000	 0,000	 64,442
Treating Day From Contractors	 67,701		21,523	5,000	94,224
Less: Funds Held for Others	2,766		21,020	3,000	2,768
	\$ 64,935	\$	21,523	\$ 5,000	\$ 91,458

Wake County SmartStart Statement of Functional Expenditures - Modified Cash Basis For the Year Ended June 30, 2003

Exhibit B

	Total		Personnel		ntracted ervices	a	pplies and terials	Other Operating Expenditure		Fixed Charges and Other xpenditures	Eq	perty and uipment Outlay	Con	rvices/ ntracts/ rants	Tr	ticipant aining enditures
Smart Start Fund:										-						
Programs:																
Child Care and Education Quality	\$ 2,520,8	386	625,126		7,740		19,387	51,23	9	47,095		8,105	1,7	752,617		9,577
Health and Safety	\$ 1,038,2	299											1,0	038,299		
Family Support	\$ 840,1	102											8	840,102		
More at Four	\$ 731,4	456	31,156				1,484	82	1				(697,795		200
	\$ 5,130,7	743	\$ 656,282	\$	7,740	\$	20,871	\$ 52,06) \$	47,095	\$	8,105	\$ 4,3	328,813	\$	9,777
Support:		•	·						•							•
Management and General	\$ 517,4	130	372,525		26,909		9,457	30,67	1	65,566		12,302				
Program Evaluation	\$ 174,8	330	159,228				571	4,96	1	10,070						
Program Coordination	\$ 324,5	587	243,634		33,894		2,448	13,16	2	29,348		2,078		23		
	\$ 1,016,8	347	\$ 775,387	\$	60,803	\$	12,476	\$ 48,79	_		\$	14,380	\$	23	\$	0
	,,-		, , , , , , , , , , , , , , , , , , , ,	<u> </u>	,		,			,		,				
otal Smart Start Fund Expenditures	\$ 6,147,5	590	\$ 1,431,669	\$	68,543	\$	33,347	\$ 100,85	4 \$	152,079	\$	22,485	\$ 4,3	328,836	\$	9,777
ther Funds: Programs: Child Care and Education Quality	\$ 7,4	469	\$ 1,431,669	\$	68,543 1,544	\$	33,347 5,775	\$ 100,85		152,079	\$	22,485	\$ 4,3		\$	9,777
Family Support	\$ 7,4 \$ 12,9	469 980	\$ 1,431,669	\$		\$				152,079	\$	22,485		12,980	\$	9,777
other Funds: Programs: Child Care and Education Quality	\$ 7,4 \$ 12,9 \$ 585,9	469 980 931			1,544		5,775	15	0					12,980 585,931		
ther Funds: Programs: Child Care and Education Quality Family Support More at Four	\$ 7,4 \$ 12,9	469 980 931		\$				15		152,079	\$	22,485		12,980		
ther Funds: Programs: Child Care and Education Quality Family Support More at Four Support:	\$ 7,4 \$ 12,9 \$ 585,9 \$ 606,3	469 980 931 380			1,544 1,544		5,775 5,775	15 \$ 15	0 \$	0		0		12,980 585,931		
ther Funds: Programs: Child Care and Education Quality Family Support More at Four Support: Management and General	\$ 7,4 \$ 12,9 \$ 585,9 \$ 606,3	469 980 931 380			1,544		5,775	\$ 15))) (7					12,980 585,931		0
ther Funds: Programs: Child Care and Education Quality Family Support More at Four Support:	\$ 7,4 \$ 12,9 \$ 585,9 \$ 606,3 \$ 3,0 \$ 5,9	469 980 931 931 380	\$ 0	\$	1,544 1,544 594	\$	5,775 5,775	\$ 15 \$ 15	D \$	0	\$	0	\$ 5	12,980 585,931 598,911	\$	0 5,159
ther Funds: Programs: Child Care and Education Quality Family Support More at Four Support: Management and General Program Coordination	\$ 7,4 \$ 12,9 \$ 585,9 \$ 606,3 \$ 3,0 \$ 5,9	469 980 931 380	\$ 0		1,544 1,544	\$	5,775 5,775	\$ 15 \$ 15))) (7	0		0	\$ 5	12,980 585,931	\$	0
Ither Funds: Programs: Child Care and Education Quality Family Support More at Four Support: Management and General Program Coordination	\$ 7,4 \$ 12,9 \$ 585,9 \$ 606,3 \$ 3,0 \$ 5,9 \$ 9,0	469 980 931 380 034 970	\$ 0	\$	1,544 1,544 594	\$	5,775 5,775	\$ 15 \$ 15	D \$	0	\$	0	\$ 5	12,980 585,931 598,911	\$	0 5,159
ther Funds: Programs: Child Care and Education Quality Family Support More at Four Support: Management and General Program Coordination	\$ 7,4 \$ 12,9 \$ 585,9 \$ 606,3 \$ 3,0 \$ 5,9 \$ 9,0	469 980 931 380 034 970 004	\$ 0	\$	1,544 1,544 594	\$	5,775 5,775 16	\$ 15 \$ 15	D \$	0	\$	0	\$ 5	12,980 585,931 598,911	\$	0 5,159
Ither Funds: Programs: Child Care and Education Quality Family Support More at Four Support: Management and General Program Coordination Other: Sales Tax Paid	\$ 7,4 \$ 12,9 \$ 585,9 \$ 606,3 \$ 3,0 \$ 5,9 \$ 9,0	469 980 931 380 034 970 004	\$ 0	\$	1,544 1,544 594	\$	5,775 5,775 16	\$ 15 \$ 15 \$ 15 \$ 1,36	D \$	119 119 52,613	\$	0	\$ \$	12,980 585,931 598,911	\$	0 5,159
Ither Funds: Programs: Child Care and Education Quality Family Support More at Four Support: Management and General Program Coordination Other: Sales Tax Paid	\$ 7,4 \$ 12,9 \$ 585,9 \$ 606,3 \$ 5,9 \$ 9,0 \$ 27,8 \$ 52,6 \$ 80,4	469 980 931 380 034 970 004 862 613 475	\$ 0 \$ 0	\$	1,544 1,544 594 594	\$	5,775 5,775 16 16 27,862 27,862	\$ 15 \$ 55 81 \$ 1,36	0 \$ 7 1	0 119 119 52,613 52,613	\$	0 1,748 1,748	\$ \$	12,980 585,931 598,911 0	\$	5,159 5,159
Other: Sales Tax Paid	\$ 7,4 \$ 12,9 \$ 585,9 \$ 606,3 \$ 3,0 \$ 5,9 \$ 9,0	469 980 931 380 034 970 004 862 613 475	\$ 0 \$ 0	\$	1,544 1,544 594	\$	5,775 5,775 16 16 27,862	\$ 15 \$ 55 81 \$ 1,36	0 \$ 7 1	0 119 119 52,613 52,613	\$	0 1,748 1,748	\$ \$	12,980 585,931 598,911	\$	5,159 5,159

WAKE COUNTY SMARTSTART NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2003

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

- **A. Organization and Purpose** The Wake County SmartStart (Wake Partnership) is a legally separate nonprofit organization incorporated on January 5, 1996. The Wake Partnership was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. The Wake Partnership is tax-exempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.
- **B.** Basis of Presentation The accompanying financial statements present all funds for which the Wake Partnership's Board of Directors is responsible. Pursuant to the provisions of Statement of Financial Accounting Standards (SFAS) No. 117, Financial Statements of Not-For-Profit Organizations, the accompanying financial statements present information according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As permitted by this Statement, temporarily restricted contributions received and expended in the same year are reported as unrestricted receipts rather than as temporarily restricted receipts.

Contributions that are temporarily restricted and not expended within the year received are reported as an increase in temporarily restricted net assets. When the restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Receipts, Expenditures, and Net Assets as net assets released from restrictions.

The Wake Partnership did not have any permanently restricted net assets at June 30, 2003.

C. Basis of Accounting - The accompanying financial statements were prepared on the modified cash basis of accounting. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long lived assets and other costs which benefit more than one period as expended in the year purchased; it recognizes revenue when received rather than when earned; and it recognizes expenditures when paid rather than when incurred.

However, unexpended advances to contractors that revert back to the State are recognized as a reduction to expenditures and an increase to net assets. In addition, amounts withheld from employee paychecks or other amounts received in an agency capacity are recorded as funds held for others.

- **D.** Cash and Cash Equivalents This classification appears on the Statement of Receipts, Expenditures, and Net Assets Modified Cash Basis and consists of petty cash, cash on deposit with a private bank account, and a money market account.
- **E. Refunds Due From Contractors** Refunds due from contractors represent the unexpended amount of advances to contractors at year-end that are to be refunded back to the State. As recoveries are collected, the receivable balance is reduced. Payments to the State for the recovered advances are recorded as a reduction to the State awards balance.
- **F. Funds Held For Others -** Funds held for others includes amounts received that are fiduciary in nature in which the Partnership acts in an agency capacity. For the year ended, the Wake Partnership was holding amounts withheld from employee paychecks for benefits and insurance payments.
- **G.** Compensated Absences As a result of the use of the modified cash basis of accounting, liabilities related to accrued compensated absences are not recorded in the financial statements. Expenditures related to compensated absences are recorded when paid. The amount of accrued compensated absences for accumulated, unpaid leave and compensatory time, along with the related employer costs that would be due to employees upon termination is reported as a commitment in Note 9.
- **H.** Use of Estimates The preparation of financial statements in conformity with the other comprehensive basis of accounting used by the Wake Partnership requires management to make estimates and assumptions that affect certain reported amounts and disclosures (such as allocation of joint costs); accordingly, actual results could differ from those estimates. It is management's belief that these estimates are reasonable and fair.

NOTE 2 - DEPOSITS

All funds of the Wake Partnership are deposited with a commercial bank and insured by the Federal Deposit Insurance Corporation (FDIC) up to \$100,000. Deposits over this amount subjects the Wake Partnership to a concentration of credit risk. At June 30, 2003, the Wake Partnership's bank deposits in excess of the FDIC insured limit was \$295,496.

NOTE 3 - FUNDING FROM GRANT AWARDS

Smart Start Program - The Wake Partnership's major source of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with the North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start Program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Wake Partnership and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, the Wake Partnership is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, the North Carolina Department of Health and Human Services (DHHS) entered into contracts with and made payments to service providers selected by the Wake Partnership. These service provider contracts are not reflected on the accompanying financial statements. However, a summary of the service provider contracts entered into by DHHS is presented on Schedule 2 accompanying the financial statements.

The Wake Partnership was awarded and has received \$6,212,525 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. The Partnership has returned \$64,900 of this contract to the State based on financial status reports submitted to NCPC subsequent to June 30, 2003.

The Partnership expects to receive continued funding through new Smart Start contracts with the State.

More at Four – The Wake Partnership also received revenue and support from the State of North Carolina for the More at Four Program. The Wake Partnership was awarded \$722,642 under a current year cost-reimbursement contract and has received \$581,189 of this amount. The unexpended balance of this contract is subject to reversion to the State. The Wake Partnership expects to receive continued funding through new More at Four contracts with the State.

NOTE 4 - RELATED PARTY TRANSACTIONS

Service Provider Contracts with Board Member Organizations - The board members of the Wake Partnership are representative of various organizations that benefit from actions taken by the Board. It is the policy of the Wake Partnership that board members not be involved with decisions regarding organizations they represent. During the year, the Partnership entered into contracts with board member organizations for program activities

as identified on Schedule 1 accompanying the financial statements. In addition, Schedule 2 identifies contracts entered into by DHHS with board member organizations for activities funded by the Partnership's Smart Start Allocation.

NOTE 5 - FUNCTIONAL EXPENDITURES

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis. Also, the Statement of Functional Expenditures – Modified Cash Basis, provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements and the methods utilized to allocate joint cost:

A. Program Functions

Child Care and Education Quality - Used to account for service activities including quality enhancement grants for upgrades, professional development, child care substitutes, provider training, special needs – support for child care professionals, curriculum enhancements, and, kindergarten orientation/transition.

Health and Safety - Used to account for service activities including oral health services, speech and hearing screenings, child care health consultants, special needs – early intervention services/special education, and developmental screenings.

Family Support - Used to account for service activities including teen parent/child programs, ongoing parenting education, general family support, family crisis intervention, and community outreach information and resources.

More at Four – Used to account for development and implementation of More at Four prekindergarten program for at-risk four-year-olds who are at risk of failure in kindergarten. The goal is to provide quality prekindergarten services in order to enhance kindergarten readiness.

B. Support Functions

Management and General - Expenditures that are not identifiable with a single program or fund-raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

board activities, business management, general recordkeeping, budgeting, and related purposes.

Program Evaluation - Expenditures that are incurred to monitor the performance of service providers as to the delivery of services and adherence to the specific terms and conditions of the contracts.

Program Coordination - Expenditures that are incurred to coordinate the policies, procedures, and daily practices of service delivery. Also, costs associated with monitoring in-house and direct service provider activities.

C. Allocation of Joint Costs

Expenditures benefiting more than one purpose were allocated as follows:

Salaries and Benefits - Allocated based on employee time reports.

Other Costs - Other costs including occupancy cost (rent, utilities and maintenance), supplies and materials, office equipment, and communication costs (telephone, internet and postage) were allocated based on utilization data.

NOTE 6 - LEASE OBLIGATIONS

Future minimum lease payments under noncancelable operating leases consist of the following at June 30, 2003:

Fiscal Year	 Operating Leases
2004	\$ 114,524
2005	108,934
2006	109,877
2007	9,186
Total Minimum Lease Payments	\$ 342,521

Rental expense for all operating leases during the year was \$123,094.

NOTE 7 - PENSION PLAN

Deferred Compensation and Supplemental Retirement Income Plans - IRC Section 401(k) Plan – The Wake Partnership has an IRC Section 401(k) plan (Plan). All costs of administering the Plan are the responsibility of the

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Plan participants. The Wake Partnership contributed up to 5% of gross wages for the year ended June 30, 2003. Employees may make voluntary contributions to the Plan. For the year ended June 30, 2003, the Wake Partnership contributed \$39,801.

NOTE 8 - RISK MANAGEMENT

The Wake Partnership is exposed to various risks of loss related to torts, theft of, damage to, or destruction of assets; errors and omissions; injuries to employees; employees' health and life; and natural disasters. The Wake Partnership manages these various risks of loss as follows:

Type of Loss	Method Managed	Risk of Loss Retained
Torts, errors and omissions, health and life	Purchased commercial insurance	None
Workers Compensation – Employee injuries	Purchased commercial insurance	None
Physical property loss and natural disasters	Purchased commercial insurance	None

Management believes such coverage is sufficient to preclude any significant losses to the Wake Partnership. Settled claims have not exceeded this insurance coverage in any of the past three fiscal years.

NOTE 9 - COMMITMENTS AND CONTINGENCIES

Compensated Absences – As a result of the Wake Partnership's use of the modified cash basis of accounting, accrued liabilities related to compensated absences (vacation only; sick leave does not vest) and any employer-related costs earned and unpaid, are not reflected in the financial statements. The compensated absences commitment for vacation leave at June 30, 2003, is \$34,475. No funds or reservation of net assets has been made for this commitment.

NOTE 10 - RESTRICTIONS ON NET ASSETS

A. Temporarily Restricted Net Assets - Temporarily restricted net assets at June 30, 2003 are available for the following purposes:

Purpose	Amount
Wake Children Special Needs Assessment	\$ 5,000

NOTES TO THE FINANCIAL STATEMENTS (CONCLUDED)

В.	Net Assets Released From I	Onor Restrictions	- Net assets were
	released from donor restrict	tions during the	fiscal year ended
	June 30, 2003, by the time period	d of restrictions expir	ring as follows:
	Purpose		Amount
	More At Four Program	\$	173

Wake County SmartStart Schedule of Contract and Grant Expenditures - Modified Cash Basis For the Year Ended June 30, 2003

Schedule 1

		Amount	Refund	Amount	
		701100110	ixeiuiiu	Amount	Refund
Organization Name		Advanced	Due	Advanced	Due
ABC Land II		18,269		21,995	
Athens Drive Child Development Center		10,211		9,848	
Chapel Hill Training Outreach Project, Inc Fuquay Early Learning Center		150,005		100,951	
Child Care Network - Brentwood Center		162,820		111,561	
Community Partnerships, Inc.		424,864	(1,441)		
Early Preschool and Learning Center		15,441		12,059	
East Wake Education Foundation		144,493	(20)		
Easter Seals of North Carolina		72,917	(314)	10,000	(10,000
Family Service Network, Inc.	* [491,270	(1,853)		
Family Support Network of Wake County		27,900			
Healthy Mothers, Healthy Babies		48,527	(183)		
Heather Park Center		51,660		44,572	
ucy Daniels Center for Early Childhood		30,802	(3,026)		
Method Child Development Center, Inc.		30,253		24,519	
Methodist Home for Children - Jordan Center		87,824		56,584	
Motheread, Inc.	*	272,598			
Raleigh Nursery School, Inc.		119,178		35,173	
SafeChild, Inc.		33,669			
The Raleigh Rescue Mission, Inc.				12,980	
Triangle United Way		56,250			
Upper Room Children's Center		109,082		89,172	
Various Daycare Providers		281,560		72	
Volunteer Families for Children of NC, Inc.		54,955			
Wake County Human Services	*	764,328	(15,600)		
Wake County Public School System - Lynn Road Elementary	* [63,973	
Wake County Public School System - Project Enlightenment	*	751,582	(16,646)		
Wake Technical Community College	*	47,212	(640)		
WakeMed		111,443	(14,719)		
Walnut Terrace Child Development Center		14,165		15,452	
		\$ 4,383,278	\$ (54,442)	\$ 608,911	\$ (10,000

Wake County SmartStart Schedule of State Level Service Provider Contracts For the Year Ended June 30, 2003

Schedule 2

Organization Name		DHHS Contracts
Child Care Services Association - WAGES Program		1,154,531
Wake County Human Services	*	9,096,043
		\$ 10,250,574
These organizations are represented on the Partnership's Board as described in Note 4 - Serv with Board Member Organizations.	rice F	rovider Contracts
Will Dourd Worldon Organizations.		
The information on this schedule provides a listing of service provider contracts entered into Department of Health and Human Services (DHHS) as described in Note 3 - Funding from Grant		

ris					
					Schedule 3
	Contract #		Receipts		Expenditures
	1-12-3-09-001	S	(77.198)	S	
*	N/A				6,147,590
	N/A				•••••••••••••••••••••••••••••••••••••••
	N/A		12,000		1,748
*	2090002891		581,189		581,189
		\$	6,726,874	\$	6,730,527
erial effe	ect on the financial s	tateme	nts.		
e More	at Four program are	includ			
	* erial eff	Contract # 1-12-3-09-001 * N/A N/A N/A * 2090002891 erial effect on the financial s	Contract # 1-12-3-09-001 \$ * N/A N/A N/A * 2090002891 * 2090002891 \$ erial effect on the financial statements of the statements of th	Contract # Receipts 1-12-3-09-001 \$ (77,198) * N/A 6,212,525 N/A (1,642) N/A 12,000 * 2090002891 581,189	Contract # Receipts 1-12-3-09-001 \$ (77,198) \$ * N/A 6,212,525 N/A (1,642) N/A 12,000 * 2090002891 581,189 * 3 6,726,874 \$ erial effect on the financial statements.

Wake County SmartStart			
Schedule of Property and Equipment - Modified Cash Basis			
or the Year Ended June 30, 2003		Sched	lule 4
Furniture and Noncomputer Equipment	\$	66,026	
Computer Equipment/Printers		114,201	
Total Property and Equipment	\$	180,227	
Note: The information on this schedule provides a summary of property and or donated cost of \$500 or more which were held by the Partnership at represent historical cost. On the modified basis of accounting, these item of purchase.	year end. Th	ne valuations	

edule of Qualifying Match (Non-GAAP) the Year Ended June 30, 2003		Schea	lule
Match	Provided at the Partnership Level:		
Cash		\$ 58,662	
In-Kind	Goods and Services	229,362	
		\$ 288,024	
Match	Provided at the Contractor Level:		
Cash		\$ 2,120,345	
In-Kind	Goods and Services	443,063	
		\$ 2,563,408	
	This schedule is presented in accordance with the program match requirement a Carolina Session Law 2001-424, Section 21.72(c). The law allows for volunteer se		

Ralph Campbell, Jr. State Auditor

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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Wake County SmartStart Raleigh, North Carolina

We have audited the financial statements of the Wake County SmartStart (Wake Partnership) as of and for the year ended June 30, 2003, and have issued our report thereon dated December 10, 2003. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the Wake Partnership's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Wake Partnership's internal control over financial reporting in order to determine our auditing procedures for the purposes of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONCLUDED)

in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of the management of the Partnership, the North Carolina Partnership for Children, Inc., the Governor, and the General Assembly and is not intended to be, and should not be, used by anyone other than these specified parties.

Ralph Campbell, Jr.

aph Campbell. J.

State Auditor

December 10, 2003

DISTRIBUTION OF AUDIT REPORT

In accordance with General Statutes 147-64.5 and 147-64.6(c)(14), copies of this report have been distributed to the public officials listed below. Additional copies are provided to other legislators, state officials, the press, and the general public upon request.

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Ms. Karen Ponder Executive Director

The North Carolina Partnership for Children, Inc.

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March 5, 2004

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