

# STATE OF NORTH CAROLINA

## FINANCIAL STATEMENT AUDIT REPORT OF

## MECKLENBURG PARTNERSHIP FOR CHILDREN

CHARLOTTE, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2004

### **OFFICE OF THE STATE AUDITOR**

LESLIE W. MERRITT, JR., CPA, CFP

**STATE AUDITOR** 

## FINANCIAL STATEMENT AUDIT REPORT OF

### MECKLENBURG PARTNERSHIP FOR CHILDREN

**CHARLOTTE, NORTH CAROLINA** 

FOR THE YEAR ENDED JUNE 30, 2004

### **BOARD OF DIRECTORS**

NANCY M. CROWN, BOARD CHAIRMAN

**ADMINISTRATIVE OFFICER** 

JANE MEYER, EXECUTIVE DIRECTOR



## Office of the State Auditor

2 S. Salisbury Street 20601 Mail Service Center Raleigh, NC 27699-0601 Telephone: (919) 807-7500 Fax: (919) 807-7647 Internet http://www.ncauditor.net

Leslie W. Merritt, Jr., CPA, CFP State Auditor

#### AUDITOR'S TRANSMITTAL

The Honorable Michael F. Easley, Governor The General Assembly of North Carolina Board of Directors, Mecklenburg Partnership for Children

This report presents the results of our financial statement audit of the Mecklenburg Partnership for Children (Mecklenburg Partnership) for the year ended June 30, 2004. Our audit was made by authority of Article 5A of Chapter 147 of the *North Carolina General Statutes*.

The accounts and operations of the Mecklenburg Partnership were subject to audit procedures as we considered necessary for us to report on the accompanying financial statements and supplementary information. The audit procedures were conducted in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States.

The audit of the Mecklenburg Partnership was made in conjunction with the Early Childhood Initiatives (Smart Start) program authorized by General Statutes 143B-168.10-.16. These statutes created The North Carolina Partnership for Children, Inc., and required the implementation of local demonstration projects (local partnerships). The Mecklenburg Partnership is one of these local partnerships. As such, the Mecklenburg Partnership is a private nonprofit 501(c)(3) organization and is required by General Statute 143B-168.14(b) to have a financial and compliance audit conducted by the Office of the State Auditor.

The purpose of this report is to present the results of our audit on the accompanying financial statements. A summary of our reporting objectives and audit results are:

1. **Objective** – To express an opinion on the accompanying financial statements.

**Results** – The accompanying financial statements present fairly, in all material respects, the amounts and disclosures made in accordance with the modified cash basis of accounting, a comprehensive basis of accounting other than generally accepted accounting principles.

2. Objective – To present significant deficiencies, if any, in internal control over financial reporting which could adversely affect the Mecklenburg Partnership's ability to record, process, summarize, and report financial data in the financial statements and present instances of noncompliance or other matters, if any, with laws, regulations, contracts, or grant agreements.

**Results** - Our tests disclosed no significant deficiencies in the internal control over financial reporting and no instances of noncompliance or other matters that require disclosure herein under *Government Auditing Standards*.

*North Carolina General Statutes* require the State Auditor to make audit reports available to the public. Copies of audit reports issued by the Office of the State Auditor may be obtained through one of the options listed in the back of this report.

Leslie W. Merritt, pr.

Leslie W. Merritt, Jr., CPA, CFP State Auditor

## TABLE OF CONTENTS

	PAGE
INDEPENDENT AUDITOR'S REPORT	1
FINANCIAL STATEMENTS	
Exhibits	
A Statement of Receipts, Expenditures, and Net Ass	ets – Modified Cash Basis3
B Statement of Functional Expenditures – Modified	Cash Basis4
Notes to the Financial Statements	5
SUPPLEMENTARY SCHEDULES	
1 Schedule of Contract and Grant Expenditures – M	odified Cash Basis12
2 Schedule of State Level Service Provider Contrac	ts13
3 Schedule of State Awards – Modified Cash Basis	14
4 Schedule of Property and Equipment – Modified	Cash Basis15
5 Schedule of Qualifying Match (Non-GAAP)	
INDEPENDENT AUDITOR'S REPORT ON INTERNAL OR REPORTING AND ON COMPLIANCE AND OTHER MATOR OF THE FINANCIAL STATEMENTS PERFORMED GOVERNMENT AUDITING STANDARDS	ITERS BASED ON AN AUDIT IN ACCORDANCE WITH
DISTRIBUTION OF AUDIT REPORT	



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Leslie W. Merritt, Jr., CPA, CFP State Auditor

#### **INDEPENDENT AUDITOR'S REPORT**

Board of Directors Mecklenburg Partnership for Children Charlotte, North Carolina

We have audited the accompanying Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis of the Mecklenburg Partnership for Children (Mecklenburg Partnership), as of June 30, 2004, and the related Statement of Functional Expenditures – Modified Cash Basis for the year then ended. These financial statements are the responsibility of the Mecklenburg Partnership's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the accompanying financial statements were prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets of the Mecklenburg Partnership for Children as of June 30, 2004, and the results of its operations arising from modified cash basis transactions for the year then ended, on the basis of accounting described in Note 1.

In accordance with *Government Auditing Standards*, we have also issued our report dated July 28, 2005, on our consideration of the Mecklenburg Partnership's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or

#### **INDEPENDENT AUDITOR'S REPORT (CONCLUDED)**

on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Mecklenburg Partnership for Children's basic financial statements. The information in Schedules 1, 3, 4, and 5 is presented for purposes of additional analysis and is not a required part of the basic financial statements. These Schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The information in Schedule 2 has not been subjected to the auditing procedures applied in the basic financial statements and, accordingly, we express no opinion on Schedule 2.

Leslie W. Merritt, pr.

Leslie W. Merritt, Jr., CPA, CFP State Auditor

July 28, 2005

#### Mecklenburg Partnership for Children Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis For the Year Ended June 30, 2004

Exhibit A

	Unrestric	ted F	unds	т	emporarily	
	 Smart Start Fund		Other Funds		Restricted Funds	 Total Funds
Receipts: State Awards (less refunds of \$183,688) Local Awards Private Contributions Interest and Investment Earnings Sales Tax Refunds Other Receipts	\$ 7,642,882	\$	3,032,201 165,505 39,713 4,205 16,409 7,096	\$	0 34,495 17,001	\$ 10,675,083 200,000 56,714 4,205 16,409 7,096
Total Receipts	 7,642,882		3,265,129		51,496	 10,959,507
Net Assets Released from Restrictions: Satisfaction of Program Restrictions			2,505		(2,505)	 
	 7,642,882		3,267,634		48,991	 10,959,507
Expenditures: Programs:						
Child Care and Education Affordability Child Care and Education Quality Family Support	1,454,854 1,177,592 436,532		91,200 30,259			1,546,054 1,177,592 466,791
Health and Safety More at Four	1,972,377 1,882,945		33,000 3,626,891			2,005,377 5,509,836
Support: Management and General Program Coordination	597,753 172,053		17,042			614,795 172,053
Program Evaluation Other:	81,869		161			82,030
Sales Tax Paid	 		18,889			 18,889
Total Expenditures	 7,775,975		3,817,442			 11,593,417
Excess of Receipts Over Expenditures Net Assets at Beginning of Year	 (133,093) 183,688		(549,808) 551,728		48,991 2,505	 (633,910) 737,921
Net Assets at End of Year	\$ 50,595	\$	1,920	\$	51,496	\$ 104,011
Net Assets Consisted of: Cash and Cash Equivalents Refunds Due From Contractors	\$ 33,653 16,942	\$	1,920	\$	51,496	\$ 87,069 16,942
	\$ 50,595	\$	1,920	\$	51,496	\$ 104,011

The accompanying notes to the financial statements are an integral part of this statement.

#### Mecklenburg Partnership for Children Statement of Functional Expenditures - Modified Cash Basis For the Year Ended June 30, 2004

		Total		Personnel		Contracted Services		Supplies and Materials		Other Operating xpenditures	i	Fixed Charges and Other spenditures		roperty and Equipment Outlay		Services/ Contracts/ Grants	т	rticipant raining enditures
Smart Start Fund:																		
Programs:																=		
Child Care and Education Affordability	\$	1,454,854	\$	806	\$	0	\$	0	\$	245	\$	760	\$	0	\$	1,453,043	\$	0
Child Care and Education Quality		1,177,592				14,895		4 400		644						1,162,053		
Family Support		436,532				61,036		1,429		14,115						359,952		
Health and Safety		1,972,377														1,972,377		
More at Four		1,882,945		157,661		350		100		6,849						1,717,985		
		6,924,300		158,467		76,281		1,529		21,853		760				6,665,410		
Support:																		
Management and General		597,753		424,344		39,758		15,239		33,176		59,981		25,255				
Program Coordination		172,053		171,091						533		429						
Program Evaluation		81,869		59,260		22,495				114								
		851,675		654,695		62,253		15,239		33,823		60,410		25,255				
Total Smart Start Fund Expenditures	¢	7 775 075	¢	912 162	¢	100 504	¢	16,768	¢	55,676	¢	61,170	¢	25,255	¢	6 665 410	¢	0
Total Smart Start Fund Expenditures	\$	7,775,975	\$	813,162	\$	138,534	\$	10,700	\$	55,676	\$	61,170	\$	25,255	\$	6,665,410	\$	0
Other Funds: Programs:																		
Child Care and Education Affordability Family Support	\$	91,200 30,259	\$	0	\$	0 21,500	\$	0 50	\$	0 8.709	\$	0	\$	0	\$	91,200	\$	
Health and Safety		33,000				33,000		00		0,100								
More at Four		3,626,891		10,302		6,388		10,048		3,268				600		3,596,285		
		3,781,350		10,302		60,888		10,098		11,977				600		3,687,485		
Support: Management and General		17,042		10,375				20		4,374		773		1,500				
Program Evaluation		161		-,						161				,				
		17,203		10,375				20		4,535		773		1,500				
Other: Sales Tax Paid		18,889						18,889										
		<u>,                                     </u>	¢.	00.077	<i>.</i>	00.000	¢.	·	<i>.</i>	10 512	¢	770	<i>.</i>	0.400	<i>.</i>	0.007.405	¢	
Total Other Funds Expenditures	\$	3,817,442	\$	20,677	\$	60,888	\$	29,007	\$	16,512	\$	773	\$	2,100	\$	3,687,485	\$	0

Exhibit B

The accompanying notes to the financial statements are an integral part of this statement.

#### NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

- **A. Organization and Purpose** The Mecklenburg Partnership for Children (Mecklenburg Partnership), is a legally separate nonprofit organization incorporated on October 15, 1993. The Mecklenburg Partnership was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. The Mecklenburg Partnership is tax-exempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.
- **B.** Basis of Presentation The accompanying financial statements present all funds for which the Mecklenburg Partnership's Board of Directors is responsible. Pursuant to the provisions of Statement of Financial Accounting Standards (SFAS) No. 117, *Financial Statements of Not-For-Profit Organizations*, the accompanying financial statements present information according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As permitted by this Statement, temporarily restricted contributions received and expended in the same year are reported as unrestricted receipts rather than as temporarily restricted receipts.

Contributions that are temporarily restricted and not expended within the year received are reported as an increase in temporarily restricted net assets. When the restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Receipts, Expenditures, and Net Assets as net assets released from restrictions.

The Mecklenburg Partnership did not have any permanently restricted net assets at June 30, 2004.

**C. Basis of Accounting** - The accompanying financial statements were prepared on the modified cash basis of accounting. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long lived assets and other costs which benefit more than one period as expended in the year purchased; it recognizes revenue when received rather than when earned; and it recognizes expenditures when paid rather than when incurred.

However, unexpended advances to contractors that revert back to the State of North Carolina are recognized as a reduction to expenditures and an increase to net assets. In addition, amounts withheld from employee paychecks or other amounts received in an agency capacity are recorded as funds held for others.

- **D.** Cash and Cash Equivalents This classification appears on the Statement of Receipts, Expenditures, and Net Assets Modified Cash Basis and includes all demand and savings accounts and certificate of deposits or short-term investments with an original maturity of three months or less.
- **E. Refunds Due From Contractors** Refunds due from contractors represent the unexpended amount of advances to contractors at year end that are to be refunded back to the State. As recoveries are collected, the receivable balance is reduced. Payments to the State for the recovered advances are recorded as a reduction to the State awards balance.
- F. Property and Equipment Under the modified cash basis of accounting, purchases of property and equipment are reported as expenditures in the year occurred. However, Mecklenburg Partnership is required by contract regulation to track and maintain property and equipment items as presented in Schedule 4 of this report. The Mecklenburg Partnership has a policy to track purchases of property and equipment items with an individual cost of \$500 or more and an estimated useful life greater than one year. Such items are valued at their original purchase price, which may be different from their valuation as of June 30, 2004. Donated items are recorded at estimated fair market value at the date of donation.
- **G.** Compensated Absences As a result of the use of the modified cash basis of accounting, liabilities related to accrued compensated absences are not recorded in the financial statements. Expenditures related to compensated absences are recorded when paid. The amount of accrued compensated absences for accumulated, unpaid leave that would be due to employees upon termination is reported as a commitment in Note 9.

#### NOTE 2 - DEPOSITS

All funds of the Mecklenburg Partnership are deposited with commercial bank and insured by the Federal Deposit Insurance Corporation (FDIC) up to \$100,000. Deposits over this amount subjects the Mecklenburg Partnership to a concentration of credit risk.

The Mecklenburg Partnership has an Automated Investment Plan to invest excess balances over an established target amount. The investment is through repurchase agreements that invest in securities that are limited to those issued by or guaranteed by the United States government or federal government agencies. While not insured by the Federal Deposit Insurance Corporation (FDIC), the funds are collateralized at 100% of market value. Consequently, the Mecklenburg Partnership bank deposits in excess of the FDIC insured limit totaled \$1,136,000 at June 30, 2004.

#### **NOTE 3** - **FUNDING FROM GRANT AWARDS**

**Smart Start Program** - The Mecklenburg Partnership's major source of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with The North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start Program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Mecklenburg Partnership and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, the Mecklenburg Partnership is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, the North Carolina Department of Health and Human Services (DHHS) entered into contracts with and made payments to service providers selected by the Mecklenburg Partnership. These service provider contracts are not reflected on the accompanying financial statements. However, a summary of the service provider contracts entered into by DHHS is presented on Schedule 2 accompanying the financial statements.

The Mecklenburg Partnership was awarded and has received \$7,826,570 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. The Mecklenburg Partnership has returned \$50,595 of this contract to the State based on financial status reports submitted to NCPC subsequent to June 30, 2004.

The Mecklenburg Partnership expects to receive continued funding through new Smart Start contracts with the State.

**More at Four** – The Mecklenburg Partnership also received revenue and support from the State of North Carolina for the More at Four Program. The Mecklenburg Partnership was awarded \$3,124,986 and received \$3,020,201 under a current year cost-reimbursement contract. The Mecklenburg Partnership expects to receive continued funding through new More at Four contracts with the State.

#### NOTE 4 - RELATED PARTY TRANSACTIONS

**Service Provider Contracts with Board Member Organizations** - The board members of the Mecklenburg Partnership are representative of various organizations that benefit from actions taken by the Board. It is the policy of the Mecklenburg Partnership that board members not be involved with decisions regarding organizations they represent. During the year, the Mecklenburg Partnership entered into contracts with board member organizations for program activities as identified on Schedule 1 accompanying the financial statements. In addition, Schedule 2 identifies contracts entered into by DHHS with board member organizations for activities funded by the Mecklenburg Partnership's Smart Start Allocation.

#### **NOTE 5** - **FUNCTIONAL EXPENDITURES**

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis. Also, the Statement of Functional Expenditures – Modified Cash Basis, provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements and the methods utilized to allocate joint cost:

#### A. Program Functions

**Child Care and Education Affordability** - Used to account for service activities including pre-K classes, supplements for quality (Division of Child Development), Head Start classrooms, part-day care programs, Preschool (0-4) classes.

**Child Care and Education Quality** - Used to account for service activities including quality enhancement grants for upgrades, child care resource and referral, professional development, salary supplements, or provider training.

**Family Support** - Used to account for service activities including family resource centers, parenting skills training, teen parent/child programs, general family support, transportation services, or community outreach information and resources.

**Health and Safety** - Used to account for service activities including oral health services, speech and hearing screenings, prenatal/newborn services, comprehensive health support, child abuse and neglect intervention, special needs – early intervention services/special education, or home visiting.

**More at Four** – Used to account for development and implementation of More at Four prekindergarten program for at-risk four-year-olds who are at risk of failure in kindergarten. The goal is to provide quality prekindergarten services in order to enhance kindergarten readiness.

#### **B.** Support Functions

**Management and General** - Expenditures that are not identifiable with a single program or fund-raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general board activities, business management, general recordkeeping, budgeting, and related purposes.

**Program Coordination** - Expenditures that are incurred to coordinate the policies, procedures, and daily practices of service delivery. Also, costs associated with monitoring in-house and direct service provider activities.

**Program Evaluation** - Expenditures that are incurred to monitor the performance of service providers as to the delivery of services and adherence to the specific terms and conditions of the contracts.

#### NOTE 6 - OPERATING LEASE OBLIGATIONS

Future minimum lease payments under noncancelable operating leases consist of the following at June 30, 2004:

Fiscal Year	 Operating Leases
2005	\$ 70,544
2006	70,544
2007	70,544
2008	70,544
2009	70,544
2010 and beyond (5-yr. increments)	 264,539
Total Minimum Lease Payments	\$ 617,259

Rental expense for all operating leases during the year was \$49,607.

#### NOTE 7 - PENSION PLAN

**Deferred Compensation and Supplemental Retirement Income Plans** - **IRC Section 403(b) Plan** - All permanent employees who are full time can participate in a tax sheltered annuity plan (Plan) created under Internal Revenue Code Section 403(b). The Plan is a defined contribution plan in which each employee of the Mecklenburg Partnership, as a condition of employment, is provided an individual annuity through an outside insurance company. The Mecklenburg Partnership contributed 10% of gross wages for the year ended June 30, 2004. The employee's eligible contributions, made through salary reduction agreements, are exempt from federal and State income taxes until the annuity is received or the contributions are withdrawn. These Plans are exclusively for employees of universities and certain charitable and other nonprofit organizations. All costs of administering and funding these Plans are the responsibility of the Plan participants. The Mecklenburg Partnership contributed \$48,058 for retirement benefits during the year.

#### NOTE 8 - RISK MANAGEMENT

The Mecklenburg Partnership is exposed to various risks of loss related to torts, theft of, damage to, or destruction of assets; errors and omissions; injuries to employees; employees' health and life; and natural disasters. The Mecklenburg Partnership manages these various risks of loss as follows:

Type of Loss	Method Managed	<u>Risk of Loss</u> <u>Retained</u>
Torts, errors and omissions, health and life	Purchased commercial insurance	None
Workers Compensation – Employee injuries	Purchased commercial insurance	None
Physical property loss and natural disasters	Purchased commercial insurance	None

Management believes such coverage is sufficient to preclude any significant losses to the Mecklenburg Partnership. Settled claims have not exceeded this insurance coverage in any of the past three fiscal years.

#### NOTE 9 - COMMITMENTS AND CONTINGENCIES

**Compensated Absences** – As a result of the Mecklenburg Partnership's use of the modified cash basis of accounting, accrued liabilities related to compensated absences (vacation only; sick leave does not vest) and any employer-related costs earned and unpaid, are not reflected in the financial

statements. The compensated absences commitment for vacation leave at June 30, 2004, is \$16,742. No funds or reservation of net assets has been made for this commitment.

#### NOTE 10 - RESTRICTIONS ON NET ASSETS

**A. Temporarily Restricted Net Assets** - Temporarily restricted net assets at June 30, 2004, are available for the following purposes:

Purpose	 Amount
More at Four Program Preventative Dental Care	\$ 34,495 17,001
	\$ 51,496

**B.** Net Assets Released From Donor Restrictions - Net assets were released from donor restrictions during the fiscal year ended June 30, 2004, by incurring expenditures satisfying the restricted purposes as follows:

Purpose	1	Amount
Family Support Programs	\$	2,505

#### Mecklenburg Partnership for Children Schedule of Contract and Grant Expenditures - Modified Cash Basis For the Year Ended June 30, 2004

Schedule 1

All My Children Bethlehem Centers, Inc. Breastfeeding Encouragement Learning Liaison and Support Bright Future Learning Center Bright Horizons Family Solutions Central Piedmont Community College Charlotte-Mecklenburg Schools Charlotte-Mecklenburg Senior Center, Inc. Child Care Resources, Inc. Child Care Resources, Inc. Child Care Network, Inc. Communities in School Cureton Miller Associates, Inc. Day Care, Inc. Easter Seals of North Carolina Fairyland Daycare	* * *	Amount Advanced 85,522 45,406 110,256 46,642 67,844 51,234 478,538 83,200 588,757 385,565 109,816 121,381 126,338	·	0 \$ 8) 4)	Amount Advanced 130,853 64,449 68,083 158,661 138,995 334	fund Due
All My Children Bethlehem Centers, Inc. Breastfeeding Encouragement Learning Liaison and Support Bright Future Learning Center Bright Horizons Family Solutions Central Piedmont Community College Charlotte-Mecklenburg Schools Charlotte-Mecklenburg Senior Center, Inc. Child Care Resources, Inc. Child Care Resources, Inc. Childcare Network, Inc. Communities in School Cureton Miller Associates, Inc. Day Care, Inc. Easter Seals of North Carolina	* * *	85,522 45,406 110,256 46,642 67,844 51,234 478,538 83,200 588,757 385,565 109,816 121,381	\$	8)	130,853 64,449 68,083 158,661 138,995	Due
Bethéhem Centers, Inc. Breastfeeding Encouragement Learning Liaison and Support Bright Future Learning Center Bright Horizons Family Solutions Central Piedmont Community College Charlotte-Mecklenburg Schools Charlotte-Resources, Inc. Child Care Resources, Inc. Child Care Network, Inc. Communities in School Cureton Miller Associates, Inc. Day Care, Inc. Easter Seals of North Carolina	\$ * * *	45,406 110,256 46,624 51,234 478,538 83,200 588,557 385,565 109,816 121,381	(	8)	64,449 68,083 158,661 138,995	\$
Bethéhem Centers, Inc. Breastfeeding Encouragement Learning Liaison and Support Bright Future Learning Center Bright Horizons Family Solutions Central Piedmont Community College Charlotte-Mecklenburg Schools Charlotte-Resources, Inc. Child Care Resources, Inc. Child Care Network, Inc. Communities in School Cureton Miller Associates, Inc. Day Care, Inc. Easter Seals of North Carolina	\$ * * *	45,406 110,256 46,624 51,234 478,538 83,200 588,557 385,565 109,816 121,381	(	8)	64,449 68,083 158,661 138,995	\$
Breastfeeding Encouragement Learning Liaison and Support Bright Future Learning Center Bright Horizons Family Solutions Central Piedmont Community College Charlotte-Mecklenburg Schools Charlotte-Mecklenburg Senior Center, Inc. Child Care Resources, Inc. Childcare Network, Inc. Communities in School Cureton Miller Associates, Inc. Day Care, Inc. Easter Seals of North Carolina	* *	110,256 46,642 67,844 51,234 478,538 83,200 588,757 385,565 109,816 121,381			68,083 158,661 138,995	
Bright Future Learning Center Bright Horizons Family Solutions Central Piedmont Community College Charlotte-Mecklenburg Schools Charlotte-Mecklenburg Senior Center, Inc. Child Care Resources, Inc. Childcare Network, Inc. Childcare Network, Inc. Communities in School Cureton Miller Associates, Inc. Day Care, Inc. Easter Seals of North Carolina	* *	46,642 67,844 51,234 478,538 83,200 588,757 385,565 109,816 121,381			158,661 138,995	
Bright Horizons Family Solutions Sentral Piedmont Community College Charlotte-Mecklenburg Schools Charlotte-Mecklenburg Senior Center, Inc. Child Care Resources, Inc. Childcare Network, Inc. Childcare Network, Inc. Communities in School Cureton Miller Associates, Inc. Day Care, Inc. Easter Seals of North Carolina	*	67,844 51,234 478,538 83,200 588,757 385,565 109,816 121,381	(3,94	4)	158,661 138,995	
Sentral Piedmont Community College Sharlotte-Mecklenburg Schools Sharlotte-Mecklenburg Senior Center, Inc. Shild Care Resources, Inc. Shildcare Network, Inc. Communities in School Sureton Miller Associates, Inc. Jay Care, Inc. Saster Seals of North Carolina	*	51,234 478,538 83,200 588,757 385,565 109,816 121,381	(3,94	4)	138,995	
Charlotte-Mecklenburg Schools Charlotte-Mecklenburg Senior Center, Inc. Child Care Resources, Inc. Childcare Network, Inc. Communities in School Cureton Miller Associates, Inc. Day Care, Inc. Caster Seals of North Carolina	*	478,538 83,200 588,757 385,565 109,816 121,381	(3,94	4)		
Charlotte-Mecklenburg Senior Center, Inc. Child Care Resources, Inc. Childcare Network, Inc. Communities in School Cureton Miller Associates, Inc. Jay Care, Inc. Easter Seals of North Carolina	*	83,200 588,757 385,565 109,816 121,381				
Child Care Resources, Inc. Childcare Network, Inc. Communities in School Cureton Miller Associates, Inc. Day Care, Inc. Easter Seals of North Carolina	*	588,757 385,565 109,816 121,381			221	
childcare Network, Inc. communities in School cureton Miller Associates, Inc. lay Care, Inc. caster Seals of North Carolina		385,565 109,816 121,381				
Communities in School Cureton Miller Associates, Inc. Day Care, Inc. Easter Seals of North Carolina		109,816 121,381				
cureton Miller Associates, Inc. Day Care, Inc. aster Seals of North Carolina		121,381			752,037	
ay Care, Inc. aster Seals of North Carolina						
aster Seals of North Carolina					216,665	
				•	219,309	
airvland Davcare		489,210	(16	9)		
		36,959			75,978	
irst Ward Child Development Center		58,573			58,052	
ran, Inc.		36,301			65,461	
ope Haven, Inc.		175,000				
iddie Farms Child Development Center		92,194			136,729	
akewood Preschool Cooperative		123,248			59,732	
ttle Learners Child Development Center		35,734			80,171	
ollipop Day Care		35,450			78,798	
Iarizetta Kerry Child Development Center		89,340			28,543	
lecklenburg County Area Mental Health	*	399,135	(12,09	6)		
ecklenburg County Health Department	*	989,567	(5	5)	85,000	
ecklenburg Safe Communities/Carolinas Medical Center		35,776	(46	9)		
li Casa Su Casa		33,550	(15	3)		
Irs. Chris Play and Learn		40,838			73,006	
ark Road Baptist Child Development Center		40,838			74,522	
ee Wee's Little People, Inc.		79,182			140,883	
rayer and Deliverance Ministries		31,862			81,390	
amsey Peele Corporation		81,393			150,572	
cigle Avenue Preschool Cooperative		38,804			65,112	
mart Start Early Childhood Learning and Development Center		59,326			53,273	
L. Paul Baptist Child Development Center		36,301			64,136	
unshine Day Care and Preschool		77,255			134,555	
e Court Clubhouse		30,000			104,000	
e Early Learning Center		52,797			65,221	
e Public Library of Charlotte and Mecklenburg County	*	62,856			05,221	
e Secret Garden		40,838			73,488	
le Sunstine House		40,838 81,110			146,529	
hird Presbyterian Church					146,529	
		44,000				
hompson's Child Development Center		550,850			0.450	
arious Childcare Providers					2,158	
WCA	· _	164,066		8)	144,790	 
		6,442,852	(16,94	2)	3,687,485	 
o Individuals:						
ducation Advising and Bonus Program		239,500				 
	\$	6,682,352	\$ (16,94	2) \$	3,687,485	\$

\* These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

Schedule 2

Organization Name		 DHHS Contracts
Mecklenburg County Department of Social Services	*	\$ 9,584,390

\* These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

The information on this schedule provides a listing of service provider contracts entered into by the North Carolina Department of Health and Human Services (DHHS) as described in Note 3 - Funding from Grant Awards.

Schedule 3

State Grantor/Pass-through Grantor/Program	ass-through Grantor/Program Contract # Receipts				E	xpenditures
State Awards: North Carolina Department of Health and Human Services Division of Child Development Pass-through from the North Carolina Partnership for Children, Inc. Early Childhood Initiatives Program (Prior Year) Early Childhood Initiatives Program (Current Year) Multi-County Accounting and Contracting Grant	*	N/A N/A	\$	(183,688) 7,826,570 12,000	\$	0 7,775,975 8,702
North Carolina Department of Health and Human Services More at Four Pre-Kindergarten Program	*	2090003695		3,020,201		3,020,201
Total State Awards			\$	10,675,083	\$	10,804,878

\* Programs with compliance requirements that have a direct and material effect on the financial statements.

Note: The More at Four Pre-Kindergarten Program is contracted jointly by the North Carolina Department of Health and Human Services and the Office of the Governor. The allocations for the More at Four program are included in the budget for the North Carolina Department of Health and Human Services; therefore, the above schedule identifies that agency as the State Grantor. The Office of the Governor is responsible for oversight of the More at Four Program.

Schedule 4

Furniture and Noncomputer Equipment Computer Equipment/Printers	\$ 56,724 68,795
Total Property and Equipment	\$ 125,519

Note: The information on this schedule provides a summary of property and equipment with acquisition or donated cost of \$500 or more which were held by the Partnership at year end. The valuations represent historical cost. On the modified basis of accounting, these items are expensed in the year of purchase.

#### Match Provided at the Partnership Level:

Cash In-Kind Goods and Services	\$ 2,000 6,838
	\$ 8,838
Match Provided at the Contractor Level:	
Cash In-Kind Goods and Services	\$ 2,451,538 658,598
	\$ 3,110,136

Note: This schedule is presented in accordance with the program match requirement as provided for by North Carolina Session Law 2003-284, Section 10.38(c). The North Carolina Partnership for Children, Inc. and all local partnerships are required to match the total amount budgeted for the Smart Start Program in each fiscal year. The match is comprised of both cash and in-kind amounts. Only in-kind contributions that are verifiable, quantifiable, and related to the Smart Start Program can be applied to the in-kind match requirement, including volunteer services. The law allows for volunteer services to be valued for match purposes, a concept that deviates from generally accepted accounting principles. This schedule identifies those amounts allowable for this partnership in meeting the statewide match requirement.



## Office of the State Auditor

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Leslie W. Merritt, Jr., CPA, CFP State Auditor

#### INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Mecklenburg Partnership for Children Charlotte, North Carolina

We have audited the financial statements of the Mecklenburg Partnership for Children (Mecklenburg Partnership) as of and for the year ended June 30, 2004, and have issued our report thereon dated July 28, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Mecklenburg Partnership's internal control over financial reporting in order to determine our auditing procedures for the purposes of expressing our opinion on the financial statements and not to provide an opinion on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Mecklenburg Partnership's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONCLUDED)

This report is intended solely for the information and use of the audit committee, management of the Mecklenburg Partnership, The North Carolina Partnership for Children, Inc., the Governor, and the General Assembly and is not intended to be and should not be used by anyone other than these specified parties.

Leslie W. Merritt, Jr.

Leslie W. Merritt, Jr., CPA, CFP State Auditor

July 28, 2005

#### **DISTRIBUTION OF AUDIT REPORT**

In accordance with General Statutes 147-64.5 and 147-64.6(c)(14), copies of this report have been distributed to the public officials listed below. Additional copies are provided to other legislators, state officials, the press, and the general public upon request.

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Ms. Karen Ponder

Governor of North Carolina Lieutenant Governor of North Carolina State Treasurer Attorney General State Budget Officer State Controller Secretary, Department of Health and Human Services Chairman, Board of Directors The North Carolina Partnership for Children, Inc. Executive Director The North Carolina Partnership for Children, Inc.

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#### **Other Legislative Officials**

Mr. James D. Johnson

Director, Fiscal Research Division

August 31, 2005

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