

STATE OF NORTH CAROLINA

FINANCIAL STATEMENT AUDIT REPORT OF

CHATHAM COUNTY PARTNERSHIP FOR CHILDREN

PITTSBORO, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2004

OFFICE OF THE STATE AUDITOR

LESLIE W. MERRITT, JR., CPA, CFP

STATE AUDITOR

FINANCIAL STATEMENT AUDIT REPORT OF

CHATHAM COUNTY PARTNERSHIP FOR CHILDREN

PITTSBORO, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2004

BOARD OF DIRECTORS

DAVID ATKINSON, CHAIRMAN

ADMINISTRATIVE OFFICER

GENEVIEVE MEGGINSON, EXECUTIVE DIRECTOR



Leslie W. Merritt, Jr., CPA, CFP

State Auditor

STATE OF NORTH CAROLINA Office of the State Auditor

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AUDITOR'S TRANSMITTAL

The Honorable Michael F. Easley, Governor The General Assembly of North Carolina Board of Directors, Chatham County Partnership for Children

This report presents the results of our financial statement audit of the Chatham County Partnership for Children (Chatham Partnership) for the year ended June 30, 2004. Our audit was made by authority of Article 5A of Chapter 147 of the *North Carolina General Statutes*.

The accounts and operations of the Chatham Partnership were subject to audit procedures, as we considered necessary for us to report on the accompanying financial statements and supplementary information. The audit procedures were conducted in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States.

The audit of the Chatham Partnership was made in conjunction with the Early Childhood Initiatives (Smart Start) program authorized by General Statutes 143B-168.10-.16. These statutes created The North Carolina Partnership for Children, Inc. and required the implementation of local demonstration projects (local partnerships). The Chatham Partnership is one of these local partnerships. As such, the Chatham Partnership is a private nonprofit 501(c)(3) organization and is required by General Statute 143B-168.14(b) to have a financial and compliance audit conducted by the Office of the State Auditor.

The purpose of this report is to present the results of our audit on the accompanying financial statements. A summary of our reporting objectives and audit results are:

1. **Objective** – To express an opinion on the accompanying financial statements.

Results – The accompanying financial statements present fairly, in all material respects, the amounts and disclosures made in accordance with the modified cash basis of accounting, a comprehensive basis of accounting other than generally accepted accounting principles.

2. Objective – To present significant deficiencies, if any, in internal control over financial reporting which could adversely affect the Chatham Partnership's ability to record, process, summarize, and report financial data in the financial statements and present instances of noncompliance or other matters, if any, with laws, regulations, contracts, or grant agreements.

Results - The following condition represents a significant deficiency in internal control or noncompliance or other matters with laws, regulations, contracts, or grant agreements:

Finding

04-01 Inadequate Contract Fiscal Monitoring

This matter is described in the Schedule of Findings and Questioned Costs section of this report.

North Carolina General Statutes require the State Auditor to make audit reports available to the public. Copies of audit reports issued by the Office of the State Auditor may be obtained through one of the options listed in the back of this report.

Leslie W. Merritt, Jr.

Leslie W. Merritt, Jr., CPA, CFP State Auditor

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Leslie W. Merritt, Jr., CPA, CFP State Auditor

INDEPENDENT AUDITOR'S REPORT

Board of Directors Chatham County Partnership for Children Pittsboro, North Carolina

We have audited the accompanying Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis of the Chatham County Partnership for Children (Chatham Partnership) as of June 30, 2004, and the related Statement of Functional Expenditures – Modified Cash Basis for the year then ended. These financial statements are the responsibility of the Chatham Partnership's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the accompanying financial statements were prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets of the Chatham County Partnership for Children as of June 30, 2004, and the results of its operations arising from modified cash basis transactions for the year then ended, on the basis of accounting described in Note 1.

In accordance with *Government Auditing Standards*, we have also issued our report dated February 4, 2005, on our consideration of the Chatham Partnership's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe

INDEPENDENT AUDITOR'S REPORT (CONCLUDED)

the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with the independent auditor's report in considering the results of our audit.

Our audit was made for the purpose of forming an opinion on the basic financial statements that collectively comprise the Chatham County Partnership for Children's basic financial statements. The information in Schedules 1, 3, 4, and 5 is present for purposes of additional analysis and is not a required part of the basic financial statements. These Schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole. The information in Schedule 2 has not been subjected to the auditing procedures applied in the basic financial statements and, accordingly, we express no opinion on Schedule 2.

Leslie W. Merritt, Jr.

Leslie W. Merritt, Jr., CPA, CFP State Auditor

February 4, 2005

Chatham County Partnership for Children Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis For the Year Ended June 30, 2004

Exhibit A

		Unrestric	ted			emporarily	
	S	mart Start		Other	F	Restricted	Total
Dessints		Fund		Funds		Funds	 Funds
Receipts: State Awards (less refunds of \$21,910) Federal Awards Local Awards	\$	909,628	\$	167,172 648,170	\$	0 26,830 1,000	\$ 1,076,800 675,000 1,000
Private Contributions Interest and Investment Earnings Sales Tax Refunds Other Receipts				6,886 937 5,478 4,140		810 204	7,696 1,141 5,478 4,140
Total Receipts		909,628		832,783		28,844	1,771,255
Net Assets Released from Restrictions:							
Satisfaction of Program Restrictions				37,269		(37,269)	
		909,628		870,052		(8,425)	 1,771,255
Expenditures:							
Programs:		150 400					150 400
Child Care and Education Affordability Child Care and Education Quality		152,422 205,158		3,587			152,422 208,745
Family Support		203,138		1.313			203,124
Health and Safety		117,642		1,010			117,642
More at Four		32,589		153,506			186,095
Support:		- ,		,			,
Fund Raising				50			50
Management and General		115,205		21,592			136,797
Program Coordination		38,422		8,603			47,025
Program Evaluation		42,838					42,838
Safe Start				683,640			683,640
Other: Sales Tax Paid				2,733			 2,733
Total Expenditures		906,087		875,024			 1,781,111
Excess of Receipts Over Expenditures		3,541		(4,972)		(8,425)	(9,856)
Net Assets at Beginning of Year		17,099		44,272		38,435	 99,806
Net Assets at End of Year	\$	20,640	\$	39,300	\$	30,010	\$ 89,950
Net Assets Consisted of:							
Cash and Cash Equivalents Refunds Due From Contractors	\$	20,540 100	\$	39,300	\$	30,010	\$ 89,850 100
	\$	20,640	\$	39,300	\$	30,010	\$ 89,950

The accompanying notes to the financial statements are an integral part of this statement.

Chatham County Partnership for Children Statement of Functional Expenditures - Modified Cash Basis For the Year Ended June 30, 2004

Fixed Supplies Other Charges Property and Services/ Participant Contracted and Operating and Other Equipment Contracts/ Training Services Expenditures Outlay Expenditures Total Personnel Materials Expenditures Grants Smart Start Fund: Programs: Child Care and Education Affordability 152,422 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 152,422 \$ 0 \$ Child Care and Education Quality 205,158 205,158 Family Support 201.811 201.811 Health and Safety 117,642 117,642 More at Four 32,589 32,589 709,622 709,622 Support: Management and General 115,205 78.196 14.007 1.698 12.119 9.017 168 **Program Coordination** 38,422 23,806 2,887 844 9,890 995 Program Evaluation 42,838 36,188 1,990 481 2,659 1,520 196,465 18,884 3,023 24,668 11,532 168 138,190 **Total Smart Start Fund Expenditures** 906.087 \$ 138.190 \$ 18.884 \$ 3.023 24,668 11,532 \$ 168 \$ 709,622 \$ 0 \$ Other Funds: Programs: Child Care and Education Quality 3.587 \$ 0 \$ 3.185 \$ 389 \$ 13 \$ 0 \$ 0 \$ 0 \$ 0 \$ Family Support 1.313 163 1.150 More at Four 153,285 153,506 217 4 3,185 230 167 1,150 153,285 158,406 389 Support: Fund Raising 50 50 Management and General 633 404 1,991 21,592 16,601 1,963 Program Coordination 8,603 1.506 6.565 332 200 Safe Start 683,640 240,622 115,671 7,951 55,176 21,709 2,635 239,876 240.622 10.090 713,885 132.272 63.704 22.495 2.635 242.067 Other: Sales Tax Paid 2,733 2,733 **Total Other Funds Expenditures** 875,024 240,622 135,457 \$ 13,212 63,934 22,662 3,785 \$ 395,352 0 \$ \$ \$

The accompanying notes to the financial statements are an integral part of this statement.

Exhibit B

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

- **A. Organization and Purpose** The Chatham County Partnership for Children (Chatham Partnership) is a legally separate nonprofit organization incorporated on June 30, 1994. The Chatham Partnership was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. The Chatham Partnership is tax-exempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.
- **B.** Basis of Presentation The accompanying financial statements present all funds for which the Chatham Partnership's Board of Directors is responsible. Pursuant to the provisions of Statement of Financial Accounting Standards (SFAS) No. 117, *Financial Statements of Not-For-Profit Organizations*, the accompanying financial statements present information according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As permitted by this Statement, temporarily restricted as unrestricted receipts rather than as temporarily restricted receipts.

Contributions that are temporarily restricted and not expended within the year received are reported as an increase in temporarily restricted net assets. When the restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Receipts, Expenditures, and Net Assets as net assets released from restrictions.

The Chatham Partnership did not have any permanently restricted net assets at June 30, 2004.

C. Basis of Accounting - The accompanying financial statements were prepared on the modified cash basis of accounting. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long lived assets and other costs which benefit more than one period as expended in the year purchased; it recognizes revenue when received rather than when earned; and it recognizes expenditures when paid rather than when incurred.

However, unexpended advances to contractors that revert back to the State are recognized as a reduction to expenditures and an increase to net assets. In addition, amounts withheld from employee paychecks or other amounts received in an agency capacity are recorded as funds held for others.

- **D.** Cash and Cash Equivalents This classification appears on the Statement of Receipts, Expenditures, and Net Assets Modified Cash Basis and includes all demand and savings accounts and certificate of deposits or short-term investments with an original maturity of three months or less.
- **E. Refunds Due From Contractors** Refunds due from contractors represent the unexpended amount of advances to contractors at year-end that are to be refunded back to the State. As recoveries are collected, the receivable balance is reduced. Payments to the State for the recovered advances are recorded as a reduction to the State awards balance.
- F. Property and Equipment Under the modified cash basis of accounting, purchases of property and equipment are reported as expenditures in the year occurred. However, Chatham Partnership is required by contract regulation to track and maintain property and equipment items as presented in Schedule 4 of this report. The Chatham Partnership has a policy to track purchases of property and equipment items with an individual cost of \$500 or more and an estimated useful life greater than one year. Such items are valued at their original purchase price, which may be different from their valuation as of June 30, 2004. Donated items are recorded at estimated fair market value at the date of donation.
- **G.** Compensated Absences As a result of the use of the modified cash basis of accounting, liabilities related to accrued compensated absences are not recorded in the financial statements. Expenditures related to compensated absences are recorded when paid. The amount of accrued compensated absences for accumulated, unpaid leave that would be due to employees upon termination is reported as a commitment in Note 9.
- **H.** Use of Estimates The preparation of financial statements in conformity with the other comprehensive basis of accounting used by the Chatham Partnership requires management to make estimates and assumptions that affect certain reported amounts and disclosures (such as allocation of joint costs); accordingly, actual results could differ from those estimates. It is management's belief that these estimates are reasonable and fair.

NOTE 2 - DEPOSITS

All funds of the Chatham Partnership are deposited with commercial banks and insured by the Federal Deposit Insurance Corporation (FDIC) up to \$100,000 per bank. Deposits over this amount subjects the Chatham Partnership to a concentration of credit risk.

NOTE 3 - FUNDING FROM GRANT AWARDS

Smart Start Program - The Chatham Partnership's major source of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with The North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start Program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Chatham Partnership and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, the Chatham Partnership is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, the North Carolina Department of Health and Human Services (DHHS) entered into contracts with and made payments to service providers selected by the Chatham Partnership. These service provider contracts are not reflected on the accompanying financial statements. However, a summary of the service provider contracts entered into by DHHS is presented on Schedule 2 accompanying the financial statements.

The Chatham Partnership was awarded and has received \$931,538 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. The Chatham Partnership has returned \$25,443 of this contract to the State based on financial status reports submitted to NCPC subsequent to June 30, 2004.

The Chatham Partnership expects to receive continued funding through new Smart Start contracts with the State.

Safe Start Program - The Chatham Partnership's additional major source of revenue and support was from the U.S. Department of Justice for the federally funded Safe Start Initiative. The Chatham Partnership is one of nine program sites selected for the 5-1/2 year demonstration project. Funding is based on the completion of specified phases of the project. In the current year, the Chatham Partnership received \$675,000. The Partnership expects to receive continued funding through the Safe Start Program contract with the U.S. Department of Justice.

More at Four – The Chatham Partnership also received revenue and support from the State of North Carolina for the More at Four Program. The Chatham Partnership was awarded \$168,000 and spent \$153,506 under a current year cost-reimbursement contract. The Chatham Partnership expects to receive continued funding through new More at Four contracts with the State.

NOTE 4 - RELATED PARTY TRANSACTIONS

Service Provider Contracts with Board Member Organizations - The board members of the Chatham Partnership are representative of various organizations that benefit from actions taken by the Board. It is the policy of the Chatham Partnership that board members not be involved with decisions regarding organizations they represent. During the year, the Chatham Partnership entered into contracts with board member organizations for program activities as identified on Schedule 1 accompanying the financial statements. In addition, Schedule 2 identifies contracts entered into by DHHS with board member organizations for activities funded by the Chatham Partnership's Smart Start Allocation.

NOTE 5 - FUNCTIONAL EXPENDITURES

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis. Also, the Statement of Functional Expenditures – Modified Cash Basis, provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements and the methods utilized to allocate joint cost:

A. Program Functions

Child Care and Education Affordability - Used to account for service activities associated with child care cost supports (Division of Child Development).

Child Care and Education Quality - Used to account for service activities including quality enhancement grants for upgrades, childcare resource and referral, professional development and kindergarten orientation/transition.

Family Support - Used to account for service activities including family resource centers, parenting skills training, general family support and family crisis intervention.

Health and Safety - Used to account for service activities including comprehensive health support and special needs – early intervention services/special education programs.

More at Four – Used to account for development and implementation of More at Four prekindergarten program for at-risk four-year-olds who are at risk of failure in kindergarten. The goal is to provide quality prekindergarten services in order to enhance kindergarten readiness.

Safe Start – Used to develop a demonstration initiative to prevent and reduce the impact of family and community violence on young children (primarily from birth to six years of age) by helping communities to expand existing partnerships between service providers (such as law enforcement, mental health, early childhood education and others) to create a comprehensive service delivery system.

B. Support Functions

Fund Raising - Expenditures that are incurred in inducing others to contribute money, securities, time, materials, or facilities for which the contributor will receive no direct economic benefit.

Management and General - Expenditures that are not identifiable with a single program or fund-raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general board activities, business management, general record keeping, budgeting, and related purposes.

Program Coordination - Expenditures that are incurred to coordinate the policies, procedures, and daily practices of service delivery. Also, costs associated with monitoring in-house and direct service provider activities.

Program Evaluation - Expenditures that are incurred to monitor the performance of service providers as to the delivery of services and adherence to the specific terms and conditions of the contracts.

C. Allocation of Joint Costs

Expenditures benefiting more than one purpose were allocated as follows:

Salaries and Benefits – Direct allocation based on employee time reports.

Other Costs - Other costs including occupancy cost (rent, utilities and maintenance), supplies and materials, and communication costs

(telephone and printing) were indirectly allocated based on utilization data.

NOTE 6 - OPERATING LEASE OBLIGATIONS

Future minimum lease payments under noncancelable operating leases consist of the following at June 30, 2004:

Fiscal Year		Operating Leases			
2005	\$	36,503			
2006		15,179			
2007		10,800			
2008		10,800			
2009		9,000			
Total Minimum Lease Payments	\$	82,282			

Rental expense for all operating leases during the year was \$27,633.

NOTE 7 - **PENSION PLAN**

- A. Retirement Plans The Chatham Partnership has a Simplified Employee Pension plan (SEP Plan) covering all full-time employees. Each full-time employee of the Chatham Partnership, as a condition of employment, is provided an Individual Retirement Account through an outside insurance company. The Chatham Partnership contributed 3% of gross wages for the year ended June 30, 2004. The Chatham Partnership does not own the accounts nor is liable for any other cost other than the required contribution. The Chatham Partnership contributed \$9,187 for pension benefits during the year.
- **B.** Deferred Compensation and Supplemental Retirement Income Plans-IRC Section 403(b) Plan - All permanent employees who are at least half time can participate in a tax sheltered annuity plan (Plan) created under Internal Revenue Code Section 403(b). The employee's eligible contributions, made through salary reduction agreements, are exempt from federal and State income taxes until the annuity is received or the contributions are withdrawn. These Plans are exclusively for employees of universities and certain charitable and other nonprofit organizations. All costs of administering and funding these Plans are the responsibility of the Plan participants. No costs were incurred by the Chatham Partnership.

NOTE 8 - RISK MANAGEMENT

The Chatham Partnership is exposed to various risks of loss related to torts, theft of, damage to, or destruction of assets; errors and omissions; injuries to employees; employees' health and life; and natural disasters. The Chatham Partnership manages these various risks of loss as follows:

Type of Loss	Method Managed	Risk of Loss
		Retained
Torts, errors and omissions, health and life	Purchased commercial insurance	None
Workers Compensation-Employee injuries	Purchased commercial insurance	None
Physical property loss and natural disasters	Purchased commercial insurance	None
1 1 5 5	Purchased commercial insurance	None

Management believes such coverage is sufficient to preclude any significant losses to the Chatham Partnership. Settled claims have not exceeded this insurance coverage in any of the past three fiscal years.

NOTE 9 - COMMITMENTS AND CONTINGENCIES

- A. Compensated Absences As a result of the Chatham Partnership's use of the modified cash basis of accounting, accrued liabilities related to compensated absences (vacation only; sick leave does not vest) and any employer-related costs earned and unpaid, are not reflected in the financial statements. The compensated absences commitment for vacation leave at June 30, 2004, is \$12,386. No funds or reservation of net assets has been made for this commitment.
- **B.** Commitments on Contracts The Chatham Partnership had outstanding commitments of \$436,364 on cost-reimbursement contracts that had not been paid at June 30, 2004.

NOTE 10 - RESTRICTIONS ON NET ASSETS

A. Temporarily Restricted Net Assets - Temporarily restricted net assets at June 30, 2004, are available for the following purposes:

Purpose		Amount		
Safe Start	\$	27,034		
Lady Bug Subscriptions		230		
Liberty Chapel		200		
Apprendiendo		85		
Success By Six		255		
Kids Outdoors – Pilot/Model Outdoor Learning Center		2,175		
Meetings – Safe Start		31		
	\$	30,010		

B. Net Assets Released From Donor Restrictions - Net assets were released from donor restrictions during the fiscal year ended June 30, 2004, by incurring expenditures satisfying the restricted purposes as follows:

Purpose	 Amount
Safe Start	\$ 35,470
Week of the Young Child	177
Success By Six	92
Kids Outdoors - Pilot/Model Outdoor Learning Center	1,150
Program Income – Safe Start	 380
	\$ 37,269

Chatham County Partnership for Children Schedule of Contract and Grant Expenditures - Modified Cash Basis For the Year Ended June 30, 2004

Schedule 1

		Smart	Other Funds		
	-	Amount	Refund	Amount	Refund
Organization Name		Advanced	Due	Advanced	Due
Carolina Outrreach	:	\$0	\$0	\$ 12,706	\$ 0
Center for Child and Family Health				24,250	
Central Carolina Community College	*	1,290		7,508	
Chatham County Finance Office	*			51,781	
Chatham County Health Department	*	122,708		26,359	
Chatham County Schoolsystem and Local Units	*	31,873		147,967	
Chatham Family Resource Center		76,011			
Child Care Networks	*	363,630	(100)		
Family Violence and Rape Crisis Services of Chatham County		54,615		63,824	
Heads Up!		24,859			
Orange Person Chatham Community Mental Health	*	34,736			
	-	709,722	(100)	334,395	
Individuals:					
In-Home Therapeutic Services				56,894	
Psychological Evaluation				4,063	
	-			60,957	
	-				
		\$ 709,722	\$ (100)	\$ 395,352	\$0

* These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

Schedule 2

Organization Name	DHHS Contracts
Chatham County Department of Social Services	* \$ 319,841
Child Care Services Association - WAGE\$ Program	57,142
	<u>\$ 376,983</u>

* These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

The information on this schedule provides a listing of service provider contracts entered into by the North Carolina Department of Health and Human Services (DHHS) as described in Note 3 - Funding from Grant Awards.

Schedule 3

Federal/State Grantor/Pass-through Grantor/Program	Federal CFDA Number	Contract #	Receipts	Expenditures
Federal Awards: US Department of Justice Pass-through from Chatham County Reduction and Prevention of Children's Exposure to Violence (Safe Start)	16.730	** 2000-JW-VX-K002	\$ 675,000	\$ 683,640
State Awards: North Carolina Department of Health and Human Services Division of Child Development Pass-through from the North Carolina Partnership for Children, Inc. Early Childhood Initiatives Program (Previous Years) Early Childhood Initiatives Program (Current Year) Multi-County Accounting and Contracting Grant		N/A * N/A N/A	(21,910) 931,538 12,000	(8) 906,095 12,150
North Carolina Department of Health and Human Services More at Four Pre-Kindergarten Program		* 20290003763	155,172	153,506
Total State Awards Total Federal and State Awards			1,076,800 <u>\$ 1,751,800</u>	1,071,743 \$ 1,755,383

* Programs with compliance requirements that have a direct and material effect on the financial statements.

** Major Programs per OMB Circular A-133

Note: The More at Four Pre-Kindergarten Program is contracted jointly by the North Carolina Department of Health and Human Services and the Office of the Governor. The allocations for the More at Four program are included in the budget for the North Carolina Department of Health and Human Services; therefore, the above schedule identifies that agency as the State Grantor. The Office of the Governor is responsible for oversight of the More at Four Program.

Furniture and Noncomputer Equipment Computer Equipment/Printers Motor Vehicles	\$ 26,667 49,505 2,754
Total Property and Equipment	\$ 78,926

Note: The information on this schedule provides a summary of property and equipment with acquisition or donated cost of \$500 or more which were held by the Partnership at year end. The valuations represent historical cost. On the modified basis of accounting, these items are expensed in the year of purchase.

Match Provided at the Partnership Level:

Cash In-Kind Goods and Services	\$ 690,405 22,746
	\$ 713,151
Match Provided at the Contractor Level:	
Cash In-Kind Goods and Services	\$ 97,647 105,567
	\$ 203,214

Note: This schedule is presented in accordance with the program match requirement as provided for by North Carolina Session Law 2003-284, Section 10.38(c). The North Carolina Partnership for Children, Inc. and all local partnerships are required to match the total amount budgeted for the Smart Start Program in each fiscal year. The match is comprised of both cash and in-kind amounts. Only in-kind contributions that are verifiable, quantifiable, and related to the Smart Start Program can be applied to the in-kind match requirement, including volunteer services. The law allows for volunteer services to be valued for match purposes, a concept that deviates from generally accepted accounting principles. This schedule identifies those amounts allowable for this partnership in meeting the statewide match requirement.

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Office of the State Auditor



Leslie W. Merritt, Jr., CPA, CFP

State Auditor

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Chatham County Partnership for Children Pittsboro, North Carolina

We have audited the financial statements of the Chatham County Partnership for Children (Chatham Partnership) as of and for the year ended June 30, 2004, and have issued our report thereon dated February 4, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Chatham Partnership's internal control over financial reporting in order to determine our auditing procedures for the purposes of expressing our opinion on the financial statements and not to provide an opinion on the internal control over financial reporting. However, we noted a certain matter involving the internal control over financial reporting and its operation that we consider to be a reportable condition. A reportable condition involves a matter coming to our attention relating to a significant deficiency in the design or operation of the internal control over financial report financial data consistent with the assertions of management in the financial statements. This reportable condition is reported, with response, in the Schedule of Findings and Question Costs section of this report:

Finding

04-01 Inadequate Contract Fiscal Monitoring

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONCLUDED)

A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we do not consider the reportable condition described above to be a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Chatham Partnership's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*. However, we noted a certain immaterial instance of noncompliance, which we have reported to the management of the Chatham Partnership in a separate letter, dated March 7, 2005.

This report is intended solely for the information and use of the audit committee, management of the Chatham Partnership, The North Carolina Partnership for Children, Inc., the Governor, and the General Assembly and is not intended to be and should not be used by anyone other than these specified parties.

Leslie W. Merritt, pr.

Leslie W. Merritt, Jr., CPA, CFP State Auditor

February 4, 2005

Office of the State Auditor



Leslie W. Merritt, Jr., CPA, CFP

State Auditor

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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

Board of Directors Chatham County Partnership for Children Pittsboro, North Carolina

Compliance

We have audited the compliance of the Chatham County Partnership for Children (Chatham Partnership) with the types of compliance requirements described in the U. S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended June 30, 2004. Chatham Partnership's major federal programs are identified in the summary of auditors' results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of Chatham Partnership's management. Our responsibility is to express an opinion on Chatham Partnership's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Chatham Partnership's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Chatham Partnership's compliance with those requirements.

In our opinion, Chatham Partnership complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2004.

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 (CONCLUDED)

Internal Control Over Compliance

The management of Chatham Partnership is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the Chatham Partnership's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

We noted a certain matter involving the internal control over compliance and its operation that we consider to be a reportable condition. A reportable condition involves matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over compliance that, in our judgment, could adversely affect the Chatham Partnership's ability to administer a major federal program in accordance with the applicable laws, regulations, contracts, and grants. The reportable condition is described in the accompanying Schedule of Findings and Questioned Costs as item 04-01, Inadequate Contract Fiscal Monitoring.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts, and grants caused by error or fraud that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we do not consider the reportable condition noted above to be a material weakness.

This report is intended solely for the information and use of the management of the Chatham Partnership, The North Carolina Partnership for Children, the Governor, the General Assembly, and federal Awarding agencies and is not intended to be, and should not be, used by anyone other than these specified parties.

Leslie W. Merritt, Jr.

Leslie W. Merritt, Jr., CPA, CFP State Auditor

February 4, 2005

CHATHAM COUNTY PARTNERSHIP FOR CHILDREN SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2004

SUMMARY OF AUDITOR	'S RESULTS	<u>YES</u>	<u>NO</u>
Financial Statements			
Type of auditor's report issue	d: Unqualified		
Internal control over financial	l reporting:		
• Material weakness ide	entified		\boxtimes
• Reportable conditions be material weaknesse	identified that are not considered to es	\boxtimes	
Noncompliance material to fi	nancial statements noted?		\square
Federal Awards			
Internal control over major pr	ograms:		
• Material weakness ide	entified		\boxtimes
• Reportable conditions be material weaknesse	identified that are not considered to es	\boxtimes	
Type of auditor's report issu programs: Unqualified	ed on compliance for major federal		
Any audit findings disclosed accordance with Section 510(that are required to be reported in (a) of OMB Circular A-133		\boxtimes
Identification of major federa	l programs:		
<u>CFDA Numbers</u> 16.730	<u>Name of Federal Programs</u> Safe Start Initiative		
Dollar threshold used to distin Type B Programs	nguish between Type A and	\$500	0,000
Auditee qualified as low-risk	auditee		\square

II. FINANCIAL STATEMENT FINDINGS

04-01 - INADEQUATE CONTRACT FISCAL MONITORING

We reported in the prior audit that the Chatham Partnership's fiscal monitoring activities of service provider contracts were inadequate or not performed.

This finding is unresolved. We continued to note deficiencies with the Partnership's fiscal monitoring activities. Those monitoring activities were performed in the current year for the prior fiscal year. We also continued to identify instances where no on-site fiscal monitoring procedures were performed. On-site fiscal monitoring is a requirement of the Partnership's financial policies and procedures as well as of The North Carolina Partnership for Children, Inc.'s Fiscal Accountability Plan.

The effectiveness of the Partnership's contract management system is measured through the documented monitoring of its subcontractor performance. The Fiscal Accountability Plan speaks to the fiscal integrity and accountability of funds maintained by the Partnership.

Recommendation: We recommend that the Chatham Partnership adhere to its financial policies and procedures and document its fiscal monitoring activities in accordance with established policies.

Partnership's Response: The Partnership will improve strategies to ensure fiscal monitoring activities are completed in accordance with established policies.

III. FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

04-01 - INADEQUATE CONTRACT FISCAL MONITORING

We reported in the prior audit that the Chatham Partnership's fiscal monitoring activities of service provider contracts were inadequate or not performed.

This finding is unresolved. We continued to note deficiencies with the Partnership's fiscal monitoring activities. Those monitoring activities were performed in the current year for the prior fiscal year. We also continued to identify instances where no on-site fiscal monitoring procedures were performed. On-site fiscal monitoring is a requirement of the Partnership's financial policies and procedures as well as of The North Carolina Partnership for Children, Inc.'s Fiscal Accountability Plan.

The effectiveness of the Partnership's contract management system is measured through the documented monitoring of its subcontractor performance. The Fiscal Accountability Plan speaks to the fiscal integrity and accountability of funds maintained by the Partnership.

Recommendation: We recommend that the Chatham Partnership adhere to its financial policies and procedures and document its fiscal monitoring activities in accordance with established policies.

Partnership's Response: The Partnership will improve strategies to ensure fiscal monitoring activities are completed in accordance with established policies.

CHATHAM COUNTY PARTNERSHIP FOR CHILDREN SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS FOR THE YEAR ENDED JUNE 30, 2004

03-01 - CONTRACT FISCAL MONITORING

Our review of the Chatham Partnership's monitoring of service provider contracts noted that fiscal monitoring activities were inadequate or not performed in accordance to both the Partnership's financial policies and its oversight agencies' guidelines.

This finding is unresolved and reported in the current year audit report.

CHATHAM COUNTY PARTNERSHIP FOR CHILDREN CORRECTIVE ACTION PLAN FOR THE YEAR ENDED JUNE 30, 2004

Finding Number	Contact Person Phone Number	Corrective Action Planned
04-01	Genevieve	
	Megginson (919) 542-7449	The Chatham County Partnership for Children has taken appropriate steps to ensure that fiscal monitoring occurs for all its contracts in compliance with its contracting and monitoring policies and procedures.

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In accordance with North Carolina General Statutes 147-64.5 and 147-64.6(c)(14), copies of this report have been distributed to the public officials listed below. Additional copies are provided to other legislators, state officials, the press, and the general public upon request.

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Ms. Karen Ponder

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Other Legislative Officials

Mr. James D. Johnson

Director, Fiscal Research Division

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