RUTHERFORD/POLK SMART START PARTNERSHIP Forest City, North Carolina

FINANCIAL STATEMENTS June 30, 2007

PERFORMED UNDER CONTRACT WITH THE OFFICE OF THE STATE AUDITOR

LESLIE W. MERRITT, JR., CPA, CFP STATE AUDITOR

FINANCIAL STATEMENT AUDIT REPORT OF RUTHERFORD/POLK SMART START PARTNERSHIP

FOREST CITY, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2007

BOARD OF DIRECTORS

MARK FRANKLIN, BOARD CHAIR

ADMINISTRATIVE OFFICER

BARRY GOLD, EXECUTIVE DIRECTOR

Office of the State Auditor



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AUDITOR'S TRANSMITTAL

The Honorable Michael F. Easley, Governor The General Assembly of North Carolina Board of Directors, Rutherford/Polk Smart Start Partnership

This report presents the results of the financial statement audit of Rutherford/Polk Smart Start Partnership for the year ended June 30, 2007. Clifton Gunderson LLP performed the audit under contract with the Office of the State Auditor, and their report is submitted herewith.

The audit of the Rutherford/Polk Smart Start Partnership was made in conjunction with the Early Childhood Initiatives (Smart Start) program authorized by G.S. 143B-168.10-16. This statute created The North Carolina Partnership for Children, Inc. and required the implementation of local partnerships. The Rutherford/Polk Smart Start Partnership is one of these local partnerships. As such, the Rutherford/Polk Smart Start Partnership is a private nonprofit 501(c)(3) organization and is required by G.S. 143B-168.14(b) to have a financial and compliance audit conducted by the State Auditor. The State Auditor's authority to perform or coordinate all audit functions for state government is set forth in Article 5 of Chapter 147 of the North Carolina General Statutes.

North Carolina General Statutes require the State Auditor to make audit reports available to the public. Copies of all audit reports issued by the Office of the State Auditor may be obtained through one of the options listed on the back of this report.

Leslie W. Merritt, Jr., CPA, CFP

Leslie W. Merrett,

State Auditor

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INDEPENDENT AUDITOR'S REPORT

Board of Directors Rutherford/Polk Smart Start Partnership Forest City, North Carolina

We have audited the accompanying Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis of the Rutherford/Polk Smart Start Partnership (Rutherford/Polk Partnership) as of and for the year ended June 30, 2007, and the related Statement of Functional Expenditures – Modified Cash Basis for the year then ended. These financial statements are the responsibility of the Rutherford/Polk Partnership's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the accompanying financial statements were prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets of the Rutherford/Polk Smart Start Partnership as of June 30, 2007, and its receipts and expenditures for the year then ended, on the basis of accounting described in Note 1.

In accordance with *Government Auditing Standards*, we have also issued our report dated March 31, 2008, on our consideration of the Rutherford/Polk Partnership's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.



INDEPENDENT AUDITOR'S REPORT (CONCLUDED)

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Rutherford/Polk Partnership's basic financial statements. The information in Schedules 1 through 5 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Schedules 1, 3, 4 and 5 have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The information in Schedule 2 has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on Schedule 2.

Raleigh, North Carolina

Clifton Genderson LLP

March 31, 2008

Rutherford/Polk Smart Start Partnership Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis For the Year Ended June 30, 2007

Exhibit A

	Unrestricted Funds			Tem	porarily		
	s	mart Start Fund	Other Funds		Restricted Funds		Total Funds
Receipts:							,
State Awards	\$	1,212,572	\$	24,000	\$	-	\$ 1,236,572
Private Contributions		-		5,395		25	5,420
Interest and Investment Earnings		-		3,778		-	3,778
Sales Tax Refunds		-		434		-	434
Other Receipts		-		70			 70
Total Receipts		1,212,572		33,677		25	1,246,274
Expenditures:							
Programs:							
Child Care and Education Affordability		61,521		-		-	61,521
Child Care and Education Quality		643,548		2,000		-	645,548
Family Support		203,758		3,346		-	207,104
Health and Safety		34,866		=		-	34,866
Support:							
Management and General		198,676		24,582		_	223,258
Program Coordination		24,777		-		_	24,777
Program Evaluation		45,426		1,548		_	46,974
Other:		,		,			•
Refund of Prior Year Grant		-		1,031		_	1,031
Sales Tax Paid		-		1,598			1,598
Total Expenditures		1,212,572		34,105			 1,246,677
Excess (Deficiency) of Receipts Over Expenditures		-		(428)		25	(403)
Net Assets at Beginning of Year		-		25,841		95	 25,936
Net Assets at End of Year	\$	-	\$	25,413	\$	120	\$ 25,533
Net Assets Consisted of:							
Cash and Cash Equivalents	\$	24,195	\$	25,413	\$	120	\$ 49,728
Refunds Due From Contractors		3,322					 3,322
		27,517		25,413		120	53,050
Less: Due to the State		27,517		-		-	 27,517
	\$	<u>-</u>	\$	25,413	\$	120	\$ 25,533

Rutherford/Polk Smart Start Partnership Statement of Functional Expenditures – Modified Cash Basis For the Year Ended June 30, 2007

Exhibit B

		Total	P	ersonnel		ntracted ervices		upplies and aterials		Other Operating Denditures	aı	Fixed Charges nd Other penditures	Eq	perty and juipment Outlay	С	ervices/ ontracts/ Grants
Smart Start Fund:																
Programs:																
Child Care and Education Affordability	\$	61,521	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	61,521
Child Care and Education Quality		643,548		18,977		-		-		=		-		-		624,571
Family Support		203,758		=		-		-		=		-		-		203,758
Health and Safety		34,866		-				-				-		-		34,866
		943,693		18,977		-		-		-		-		-		924,716
Support:																
Management and General		198,676		144,519		2,712		5,263		20,333		10,064		15,785		-
Program Coordination		24,777		24,800		-		-		(23)		-		-		-
Program Evaluation		45,426		45,426		-		-		-				-		-
		268,879		214,745		2,712		5,263		20,310		10,064		15,785		-
Total Smart Start Fund Expenditures	\$	1,212,572	\$	233,722	\$	2,712	\$	5,263	\$	20,310	\$	10,064	\$	15,785	\$	924,716
Other Funds:																
Programs:																
Child Care and Education Quality	\$	2,000	\$	-	\$	_	\$	-	\$	_	\$	_	\$	_	\$	2,000
Family Support	Ψ	3,346	Ψ	=	Ψ	_	Ψ	3,346	*	-	Ψ	_	Ψ	-	Ψ	-,555
· ····································		5,346		-				3,346	-	_				-		2,000
Support:		-,						-,								_,,,,,
Management and General		24,582		3,357		15,839		1,637		979		2,770		_		_
Program Evaluation		1,548		1,548		-		-		-		-		_		_
		26,130		4,905		15,839		1,637		979		2,770	-	-		-
Other:		-,		,		-,		,				, -				
Refund of Prior Year Grant		1,031		=		_		-		1,031		-		_		_
Sales Tax Paid		1,598		-		_		1,598		-		_		-		-
		2,629		-		-		1,598		1,031		-				-
Total Other Funds Expenditures	\$	34,105	\$	4,905	\$	15,839	\$	6,581	\$	2,010	\$	2,770	\$	_	\$	2,000

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

- A. Organization and Purpose The Rutherford/Polk Smart Start Partnership (Rutherford/Polk Partnership) is a legally separate nonprofit organization incorporated on January 30, 1997. The Rutherford/Polk Partnership was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. The Rutherford/Polk Partnership is tax-exempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.
- B. Basis of Presentation The accompanying financial statements present all funds for which the Rutherford/Polk Partnership's Board of Directors is responsible. Pursuant to the provisions of Statement of Financial Accounting Standards (SFAS) No. 117, Financial Statements of Not-For-Profit Organizations, the accompanying financial statements present information according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As permitted by this Statement, temporarily restricted contributions received and expended in the same year are reported as unrestricted receipts rather than as temporarily restricted receipts.

Contributions that are temporarily restricted and not expended within the year received are reported as an increase in temporarily restricted net assets. When the restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Receipts, Expenditures, and Net Assets as net assets released from restrictions.

The Rutherford/Polk Partnership did not have any permanently restricted net assets at June 30, 2007.

C. Basis of Accounting – The accompanying financial statements were prepared on the modified cash basis of accounting. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long-lived assets and other costs which benefit more than one period as expended in the year purchased; it does not recognize the value of in-kind goods and services received; it recognizes revenue when received rather than when earned; and it recognizes expenditures when paid rather than when incurred.

However, unexpended advances to contractors that revert back to the State of North Carolina are recognized as a reduction to expenditures and an increase to net assets. In addition, amounts withheld from employee paychecks or other amounts received in an agency capacity are recorded as funds held for others. Additionally, Smart Start funds advanced to the local partnership that are unexpended and unearned at year-end are recorded as Due to the State.

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NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

- D. Cash and Cash Equivalents This classification appears on the Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis and includes all demand and savings accounts and certificate of deposits or short-term investments with an original maturity of three months or less.
- **E.** Refunds Due from Contractors Refunds due from contractors represent the unexpended amount of advances to contractors at year-end that are to be refunded back to the State. As recoveries are collected, the receivable balance is reduced. Payments to the State for the recovered advances are recorded as a reduction to the State awards balance.
- F. Due to the State The funding provided by the State of North Carolina for the Smart Start Program is funded on a cost reimbursement basis. The money is earned to the extent of allowable costs incurred. Any unexpended funds as of June 30 are required to be reverted to The North Carolina Partnership for Children, Inc. to be returned to the State of North Carolina.
- G. Property and Equipment Under the modified cash basis of accounting, purchases of property and equipment are reported as expenditures in the year incurred. However, the Rutherford/Polk Partnership is required by contract regulation to track and maintain property and equipment items as presented in Schedule 4 of this report. The Rutherford/Polk Partnership has a policy to track purchases of property and equipment items with an individual cost of \$500 or more and an estimated useful life greater than one year. Such items are valued at their original purchase price, which may be different from their valuation as of June 30, 2007. Donated items are recorded at estimated fair market value at the date of donation.
- H. Compensated Absences As a result of the use of the modified cash basis of accounting, liabilities related to accrued compensated absences are not recorded in the financial statements. Expenditures related to compensated absences are recorded when paid. The amount of accrued compensated absences for accumulated, unpaid leave that would be due to employees upon termination is reported as a commitment in Note 9.
- Use of Estimates The preparation of financial statements in conformity with the modified cash basis of accounting used by the Rutherford/Polk Partnership requires management to make estimates and assumptions that affect certain reported amounts and disclosures (such as allocation of joint costs); accordingly, actual results could differ from those estimates. It is management's belief that these estimates are reasonable and fair.

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NOTE 2 - DEPOSITS

All funds of the Rutherford/Polk Partnership are deposited with a commercial bank and insured by the Federal Deposit Insurance Corporation (FDIC) up to \$100,000. Deposits over this amount subjects the Rutherford/Polk Partnership to a concentration of credit risk.

NOTE 3 - FUNDING FROM GRANT AWARDS

Smart Start Program – The Rutherford/Polk Partnership's major source of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with The North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start Program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Rutherford/Polk Partnership and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, the Rutherford/Polk Partnership is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, the North Carolina Department of Health and Human Services (DHHS) entered into contracts with and made payments to service providers selected by the Rutherford/Polk Partnership. These service provider contracts are not reflected on the accompanying financial statements. However, a summary of the service provider contracts entered into by DHHS is presented on Schedule 2 accompanying the financial statements.

The Rutherford/Polk Partnership was awarded \$1,240,994 and has received \$1,240,089 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. The Rutherford/Polk Partnership has returned \$27,517 of this contract to the State based on financial status reports submitted to NCPC prior to June 30, 2007.

The Rutherford/Polk Partnership expects to receive continued funding through new Smart Start contracts with the State.

NOTE 4 - RELATED PARTY TRANSACTIONS

A. Service Provider Contracts with Board Member Organizations – The board members of the Rutherford/Polk Partnership are representative of various organizations that benefit from actions taken by the Board. It is the policy of the Rutherford/Polk Partnership that board members not be involved with decisions regarding organizations they represent. During the year, the Rutherford/Polk Partnership entered into contracts with board member organizations for program activities as identified on Schedule 1 accompanying the financial statements. In addition, Schedule 2 identified contracts entered into by DHHS with board member organizations for activities funded by the Rutherford/Polk Partnership.

NOTE 4 - RELATED PARTY TRANSACTIONS (CONTINUED)

B. Other Related Parties – The Rutherford/Polk Partnership contracted with a local certified public accountant, who was also a Board member, to provide payroll and tax services. Total disbursement for payroll services and the preparation of the IRS Form 990 was \$2,576.

NOTE 5 - FUNCTIONAL EXPENDITURES

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis. Also, the Statement of Functional Expenditures – Modified Cash Basis, provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements and the methods utilized to allocate joint cost:

A. Program Functions

Child Care and Education Affordability – Used to account for service activities Head Start classrooms or part-day care programs.

Child Care and Education Quality – Used to account for service activities including quality enhancement grants for upgrades, quality enhancement grants to maintain quality, child care resource and referral, salary supplements, or health insurance benefits for child care providers.

Family Support – Used to account for service activities including parenting skills training, teen parent/child programs, family literacy projects, and transportation services.

Health and Safety – Used to account for service activities including oral health services.

B. Support Functions

Management and General – Expenditures that are not identifiable with a single program or fund-raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general board activities, business management, general recordkeeping, budgeting, and related purposes.

Program Coordination - Expenditures that are incurred to coordinate the policies, procedures, and daily practices of service delivery. Also, costs associated with monitoring in-house and direct service provider activities.

NOTE 5 - FUNCTIONAL EXPENDITURES (CONTINUED)

B. Support Functions (continued)

Program Evaluation – Expenditures that are incurred to monitor the performance of service providers as to the delivery of services and adherence to the specific terms and conditions of the contracts.

C. Allocation of Joint Costs

Expenditures benefiting more than one purpose were allocated as follows:

Salaries and Benefits – Direct allocation based on employee time.

Other Costs – Other costs including occupancy cost (rent, utilities and maintenance), supplies and materials, and communication costs (telephone and printing) were indirectly allocated based on utilization data.

NOTE 6 - OPERATING LEASE OBLIGATIONS

Operating Lease Obligations – Future minimum lease payments under noncancelable operating leases consist of the following at June 30, 2007:

Fiscal Year	 erating eases
2008	\$ 4,500

Rental expense for all operating leases during the year was \$9,000.

NOTE 7 - PENSION PLAN

IRC Section 403(b) Plan – The Rutherford/Polk Partnership participates in the United Way of Rutherford County, Inc.'s (United Way) Defined Contribution Plan. All permanent employees who are at least half-time can participate in the tax sheltered annuity plan created under Internal Code Section 403 (b). Each employee of the Rutherford/Polk Partnership, as a condition of employment, is provided an individual annuity through an outside insurance company. The Rutherford/Polk Partnership contributed 15% of gross wages for the year ended June 30, 2007. The employee's eligible contributions, made through salary reduction agreements, are exempt from federal and state income taxes until the annuity is received or the contributions are withdrawn. These Plans are exclusively for employees of universities and certain charitable and their non-profit organizations. Minimal administrative costs to the United Way are incurred by the Rutherford/Polk Partnership.

For the year ended June 30, 2007, the Rutherford/Polk Partnership contributed \$20,065 for retirement benefits.

NOTE 8 - RISK MANAGEMENT

The Rutherford/Polk Partnership is exposed to various risks of loss related to torts, theft of, damage to, or destruction of assets; errors and omissions; injuries to employees; employees' health and life; and natural disasters. The Rutherford/Polk Partnership manages these various risks of loss as follows:

Type of Loss	Method Managed	Risk of Loss <u>Retained</u>
Torts, errors and omissions, health and life	Purchased commercial insurance	None
Workers' compensation – employee injuries	Purchased commercial insurance	None
Physical property loss and natural disasters	Purchased commercial insurance	None

Management believes such coverage is sufficient to preclude any significant losses to the Rutherford/Polk Partnership. Settled claims have not exceeded this insurance coverage in any of the past three fiscal years.

NOTE 9 - COMMITMENTS AND CONTINGENCIES

Compensated Absences – As a result of the Rutherford/Polk Partnership's use of the modified cash basis of accounting, accrued liabilities related to compensated absences (vacation only; sick leave does not vest) and any employer-related costs earned and unpaid, are not reflected in the financial statements. The compensated absences commitment for vacation leave at June 30, 2007, is \$10,212. No funds or reservation of net assets has been made for this commitment.

NOTE 10 - RESTRICTIONS ON NET ASSETS

Temporarily Restricted Net Assets – Temporarily restricted net assets at June 30, 2007, are available for the following purposes:

Purpose	An	Amount		
Indigent Dental Care Salary Supplements	\$	95 25		
	<u>\$</u>	120		

Rutherford/Polk Smart Start Partnership Schedule of Contract and Grant Expenditures – Modified Cash Basis For the Year Ended June 30, 2007

Schedule 1

	Smart Sta	Other Funds					
Organization Name	Amount dvanced	R	efund Due		mount vanced		efund Due
Paid to Organizations:							
Family Resources of Rutherford County*	\$ 463,852	\$	-	\$	-	\$	-
Jefferson Pilot	44,105		-		-		-
Judy's Child Care 1 & 2	33,000		-		-		-
Little Red School	16,530		-		-		-
Next Steps	52,305		-		-		-
Polk County Public Library*	6,867		79		-		-
Rutherford County Schools*	197,650		-		-		-
Rutherford Health Department*	38,109		3,243		-		-
Rutherford Life Services	50,160		-		-		-
Various Child Care Centers and Homes	20,077		-		-		-
Westwood Play and Learn	5,383		-		-		-
Technical Assistance Grant	 <u>-</u>				2,000		
	\$ 928,038	\$	3,322	\$	2,000	\$	_

^{*} These organizations are represented on the Partnership's Board as described in Note 4A - Service Provider Contracts with Board Member Organizations.

Organization Name		DHHS Contracts
Rutherford County Department of Social Services* Polk County Department of Social Services*	\$	498,167 126,222
	<u> </u>	624,389

The information on this schedule provides a listing of service provider contracts entered into by the North Carolina Department of Health and Human Services (DHHS) as described in Note 3 - Funding from Grant Awards.

^{*} These organizations are represented on the Partnership's Board as described in Note 4A - Service Provider Contracts with Board Member Organizations.

Rutherford/Polk Smart Start Partnership Schedule of State Awards – Modified Cash Basis For the Year Ended June 30, 2007

Schedule 3

State Grantor/Pass-through Grantor/Program	Contract #	 Receipts	E	cpenditures
State Awards:				
North Carolina Department of Health and Human Services				
Division of Child Development				
Pass-through from The North Carolina Partnership for				
Children, Inc.				
Early Childhood Initiatives Program *	N/A	\$ 1,212,572	\$	1,212,572
Multi-County Accounting and Contracting Grant	N/A	 24,000		24,000
Total State Awards		\$ 1,236,572	\$	1,236,572

^{*} Programs with compliance requirements that have a direct and material effect on the financial statements.

Rutherford/Polk Smart Start Partnership Schedule of Property and Equipment – Modified Cash Basis For the Year Ended June 30, 2007

Schedule 4

Furniture and Non Computer Equipment Computer Equipment/ Printers	\$ 10,402 10,265
Total Property and Equipment	\$ 20,667

Note: The information on this schedule provides a summary of property and equipment with acquisition or donated cost of \$500 or more which were held by the Partnership at year-end. The valuations represent historical cost. On the modified basis of accounting, these items are expensed in the year of purchase.

Cash In-Kind Goods and Services	\$ 18,737 7,411
	\$ 26,148
Match Provided at the Contractor Level:	
Cash In-Kind Goods and Services	\$ 52,437 121,138
	\$ 173,575

Note: This schedule is presented in accordance with the program match requirement as provided for by North Carolina Session Law 2005-276, Section 10.64(c). The North Carolina Partnership for Children, Inc. and all local partnerships are required to match the total amount budgeted for the Smart Start Program in each fiscal year. The match is comprised of both cash and in-kind amounts. Only in-kind contributions that are verifiable, quantifiable, and related to the Smart Start Program can be applied to the in-kind match requirement, including volunteer services. The law allows for volunteer services to be valued for match purposes, a concept that deviates from generally accepted accounting principles. This schedule identifies those amounts allowable for this Partnership in meeting the statewide match requirement.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Rutherford/Polk Smart Start Partnership Forest City, North Carolina

We have audited the financial statements of the Rutherford/Polk Smart Start Partnership as of and for the year ended June 30, 2007, and have issued our report thereon dated March 31, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

As described in Note 1, the accompanying financial statements were prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Rutherford/Polk Smart Start Partnership's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Rutherford/Polk Smart Start Partnership's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Rutherford/Polk Smart Start Partnership's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Rutherford/Polk Smart Start Partnership's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Rutherford/Polk Smart Start Partnership's financial statements that is more than inconsequential will not be prevented or detected by the Rutherford/Polk Smart Start Partnership's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Rutherford/Polk Smart Start Partnership's internal control.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONCLUDED)

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Rutherford/Polk Smart Start Partnership's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of the Rutherford/Polk Smart Start Partnership's Board of Directors, management of the Rutherford/Polk Smart Start Partnership, The North Carolina Partnership for Children, Inc., the Governor, and the General Assembly of North Carolina and is not intended to be and should not be used by anyone other than these specified parties.

Raleigh, North Carolina

Clifton Genderson LLP

March 31, 2008

ORDERING INFORMATION

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