SMART START OF DAVIDSON COUNTY, INC. Lexington, North Carolina

FINANCIAL STATEMENTS June 30, 2008

PERFORMED UNDER CONTRACT WITH THE OFFICE OF THE STATE AUDITOR

BETH A. WOOD, CPA STATE AUDITOR

FINANCIAL STATEMENT AUDIT REPORT OF

SMART START OF DAVIDSON COUNTY, INC.

LEXINGTON, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2008

BOARD OF DIRECTORS

DONNA BLACK, BOARD CHAIR

ADMINISTRATIVE OFFICER

LINDA LEONARD, EXECUTIVE DIRECTOR



State Auditor

Office of the State Auditor

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AUDITOR'S TRANSMITTAL

The Honorable Beverly E. Purdue, Governor The General Assembly of North Carolina Board of Directors, Smart Start of Davidson County, Inc.

This report presents the results of the financial statement audit of the Smart Start of Davidson County, Inc. for the year ended June 30, 2008. Clifton Gunderson LLP performed the audit under contract with the Office of the State Auditor, and their report is submitted herewith.

You will note from the independent auditor's report that the auditor determined that the financial statements are presented fairly in all material aspects. The results of their tests disclosed no deficiencies in internal control over financial reporting that were considered to be material weaknesses in relation to their audit scope or any instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

North Carolina General Statutes require the State Auditor to make audit reports available to the public. Copies of audit reports issued by the Office of the State Auditor may be obtained through one of the options listed in the back of this report.

Let A. Wood

Beth A. Wood, CPA State Auditor

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INDEPENDENT AUDITOR'S REPORT

Board of Directors Smart Start of Davidson County, Inc. Lexington, North Carolina

We have audited the accompanying Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis of the Smart Start of Davidson County, Inc. (Davidson County Partnership) as of and for the year ended June 30, 2008, and the related Statement of Functional Expenditures – Modified Cash Basis for the year then ended. These financial statements are the responsibility of the Davidson County Partnership's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the accompanying financial statements were prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets of the Smart Start of Davidson County, Inc. as of June 30, 2008, and its receipts and expenditures for the year then ended, on the basis of accounting described in Note 1.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 30, 2008 on our consideration of the Davidson County Partnership's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.



INDEPENDENT AUDITOR'S REPORT (CONCLUDED)

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Davidson County Partnership's basic financial statements. The information in Schedules 1 through 5 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Schedules 1, 3, 4 and 5 have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The information in Schedule 2 has not been subjected to the auditing procedures applied in the basic financial statements and, accordingly, we express no opinion on Schedule 2.

Clipton Sunderson LLP

Raleigh, North Carolina November 30, 2008

Smart Start of Davidson County, Inc. Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis For the Year Ended June 30, 2008 Ex

Exhibit	A
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		Unrestrict	ed Fun	ds	Tei	nporarily	
	5	Smart Start		Other	Re	estricted	Total
		Fund		Funds		Funds	 Funds
Receipts:							
State Awards (less refunds of \$7,846)	\$	2,465,415	\$	1,634,242	\$	-	\$ 4,099,657
Federal Awards		-		13,068		-	13,068
Private Contributions		-		12,897		7,823	20,720
Interest and Investment Earnings		-		12,272			12,272
Sales Tax Refunds		-		10,155		-	 10,155
Total Receipts		2,465,415		1,682,634		7,823	4,155,872
Net Assets Released from Restrictions:							
Satisfaction of Program Restrictions		-		2,621		(2,621)	 -
		2,465,415		1,685,255		5,202	 4,155,872
Expenditures:							
Programs:							
Child Care and Education Quality		1,291,714		16,281		-	1,307,995
Family Support		715,241		6,131		-	721,372
Health and Safety		52,872		-		-	52,872
More at Four		-		1,612,791		-	1,612,791
Support:							
Management and General		308,398		13,195		-	321,593
Program Coordination and Evaluation		97,190		7		-	97,197
Other:							
Refund of Prior Year Grant		-		5,146		-	5,146
Sales Tax Paid		-		9,496		-	 9,496
Total Expenditures		2,465,415		1,663,047			 4,128,462
Excess of Receipts Over Expenditures		-		22,208		5,202	27,410
Net Assets at Beginning of Year		-		96,059		11,127	 107,186
Net Assets at End of Year	\$		\$	118,267	\$	16,329	\$ 134,596
Net Assets Consisted of:							
Cash and Cash Equivalents	\$	7,609	\$	118,267	\$	16,329	\$ 142,205
Refunds Due From Contractors		237		-		-	 237
		7,846		118,267		16,329	142,442
Less: Due to the State		7,846		-			 7,846
TOTAL NET ASSETS	\$		\$	118,267	\$	16,329	\$ 134,596

The accompanying notes are an integral part of the financial statements.

Smart Start of Davidson County, Inc. Statement of Functional Expenditures - Modified Cash Basis For the Year Ended June 30, 2008

Exhibit	B
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	Total	Persor	nnel	-	contracted Services		upplies and aterials		Other Dperating penditures	E	Fixed Charges and Other Expenditures		operty and quipment Outlay		Services/ Contracts/ Grants
Smart Start Fund:															
Programs:															
Child Care and Education Quality	\$ 1,291,714	\$ 54	43,592	\$	1,250	\$	8,169	\$	51,166	\$	28,753	\$	4,136	\$	654,648
Family Support	715,241		-		48,000		8,571		20,465		-		-		638,205
Health and Safety	52,872		-		-		-		-		-		-		52,872
	2,059,827	54	43,592		49,250		16,740		71,631		28,753		4,136		1,345,725
Support:															
Management and General	308,398	20	05,514		18,494		11,719		45,005		21,273		6,393		-
Program Coordination and Evaluation	97,190	Į	54,399		37,150		252		3,813		1,576		-		-
	405,588	25	59,913		55,644		11,971		48,818		22,849		6,393		-
Total Smart Start Fund Expenditures	\$ 2,465,415	\$ 80	03,505	\$	104,894	\$	28,711	\$	120,449	\$	51,602	\$	10,529	\$	1,345,725
Other Funds: Programs: Child Care and Education Quality	\$ 16.281	\$	11.142	\$	_	\$	632	\$	10	\$	_	\$		\$	4,497
Family Support	۶ 10,201 6,131	φ	,	φ		φ	1,042	Φ	2,914	φ	- 2,175	φ	-	φ	4,497
More at Four	1,612,791	,	-		-		1,042		,		815		-		4 500 465
More at Four	1,635,203		55,763 66,905		1,086		2,723		24,112 27,036		2,990		<u>801</u> 801		1,529,165
Summerty	1,035,205		50,905		1,000		2,723		27,030		2,990		001		1,555,002
Support: Management and General	13,195		288		11,665				342		900				
5	13,195		- 200				- 7		342		900		-		-
Program Coordination and Evaluation	13,202		- 288		- 11,665		7		- 342		900				
Other:	13,202		200		11,005		1		342		900		-		
Refund of Prior Year Grant	5,146		-		-		-		-		5,146		-		-
Sales Tax Paid	9,496		-		-		9,496		-		-		-		-
	14,642		-		-		9,496		-		5,146		-		-
Total Other Funds Expenditures	\$ 1,663,047	\$ 6	67,193	\$	12,751	\$	12,226	\$	27,378	\$	9,036	\$	801	\$	1,533,662

The accompanying notes are an integral part of the financial statements.

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

- A. Organization and Purpose The Smart Start of Davidson County, Inc. (Davidson County Partnership) is a legally separate nonprofit organization incorporated on February 10, 1994. The Davidson County Partnership was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. The Davidson County Partnership is tax-exempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.
- **B.** Basis of Presentation The accompanying financial statements present all funds for which the Davidson County Partnership's Board of Directors is responsible. Pursuant to the provisions of Statement of Financial Accounting Standards (SFAS) No. 117, *Financial Statements of Not-For-Profit Organizations*, the accompanying financial statements present information according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As permitted by this statement, temporarily restricted contributions received and expended in the same year are reported as unrestricted receipts rather than as temporarily restricted receipts.

Contributions that are temporarily restricted and not expended within the year received are reported as an increase in temporarily restricted net assets. When the restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Receipts, Expenditures, and Net Assets as net assets released from restrictions.

The Davidson County Partnership did not have any permanently restricted net assets at June 30, 2008.

C. Basis of Accounting – The accompanying financial statements were prepared on the modified cash basis of accounting. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long-lived assets and other costs which benefit more than one period as expended in the year purchased; it does not recognize the value of in-kind goods and services received; it recognizes revenue when received rather than when earned; and it recognizes expenditures when paid rather than when incurred.

However, unexpended advances to contractors that revert back to the State of North Carolina are recognized as a reduction to expenditures and an increase to net assets. Amounts withheld from employee paychecks or other amounts received in an agency capacity are recorded as funds held for others. In addition, Smart Start funds advanced to the local partnership that are unexpended and unearned at year-end are recorded as a Due to the State.

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

- D. Cash and Cash Equivalents This classification appears on the Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis and includes all demand and savings accounts and certificates of deposit or short-term investments with an original maturity of three months or less. The Davidson County Partnership has an automated investment plan to invest excess balances over an established target amount into an overnight sweep account with underlying assets invested in United States Government obligations. The underlying assets have maturities of three months or less. These assets do not qualify for FDIC protection. At June 30, 2008, the Davidson County Partnership had amounts invested in this account totaling \$195,766.
- E. Refunds Due From Contractors Refunds due from contractors represent the unexpended amount of advances to contractors at year-end that are to be refunded back to the State. As recoveries are collected, the receivable balance is reduced. Payments to the State for the recovered advances are recorded as a reduction to the State awards balance.
- F. Due to the State The funding provided by the State of North Carolina for the Smart Start Program is funded on a cost reimbursement basis. The money is earned to the extent of allowable costs incurred. Any unexpended funds as of June 30 are required to be reverted to The North Carolina Partnership for Children, Inc. to be returned to the State of North Carolina.
- **G. Property and Equipment** Under the modified cash basis of accounting, purchases of property and equipment are reported as expenditures in the year purchased. However, the Davidson County Partnership is required by contract regulation to track and maintain property and equipment items as presented in Schedule 4 of this report. The Davidson County Partnership has a policy to track purchases of property and equipment items with an individual cost of \$500 or more and an estimated useful life greater than one year. Such items are valued at their original purchase price, which may be different from their valuation as of June 30, 2008. Donated items are recorded at estimated fair market value at the date of donation.
- H. Compensated Absences As a result of the use of the modified cash basis of accounting, liabilities related to accrued compensated absences are not recorded in the financial statements. Expenditures related to compensated absences are recorded when paid. The amount of accrued compensated absences for accumulated, unpaid leave that would be due to employees upon termination is reported as a commitment in Note 9.
- I. Use of Estimates The preparation of financial statements in conformity with the modified cash basis of accounting used by the Davidson County Partnership requires management to make estimates and assumptions that affect certain reported amounts and disclosures (such as allocation of joint costs); accordingly, actual results could differ from those estimates. It is management's belief that these estimates are reasonable and fair.

NOTE 2 - DEPOSITS

All funds of the Davidson County Partnership are deposited with commercial banks and insured by the Federal Deposit Insurance Corporation (FDIC) up to \$100,000 per bank. Deposits over this amount subject the Davidson County Partnership to a concentration of credit risk. At June 30, 2008, the Davidson County Partnership's bank deposits were fully insured except for the overnight sweep account as discussed in Note 1 D.

NOTE 3 - FUNDING FROM GRANT AWARDS

Smart Start Program – The Davidson County Partnership's major source of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with The North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start Program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Davidson County Partnership and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, the Davidson County Partnership is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, (NCPC and the North Carolina Department of Health and Human Services (DHHS) entered into contracts with and made payments to service providers selected by the Davidson County Partnership. These service provider contracts are not reflected on the accompanying financial statements. However, a summary of the service provider contracts entered into by NCPC and DHHS is presented on Schedule 2 accompanying the financial statements.

The Davidson County Partnership was awarded and has received \$2,473,261 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. The Davidson County Partnership has returned \$7,846 of this contract to the State based on financial status reports submitted to NCPC subsequent to June 30, 2008.

The Davidson County Partnership expects to receive continued funding through new Smart Start contracts with the State.

More-at-Four – The Davidson County Partnership also received revenue and support from the State of North Carolina for the More-at-Four Program. The Davidson County Partnership was awarded and received \$1,623,512 under a current year contract. The Davidson County Partnership has returned \$935 of this contract to the State during the current period.

The Davidson County Partnership expects to receive continued funding through new More-at-Four contracts with the State.

NOTE 4 - RELATED PARTY TRANSACTIONS

Service Provider Contracts with Board Member Organizations – The board members of the Davidson County Partnership are representative of various organizations that benefit from actions taken by the Board. It is the policy of the Davidson County Partnership that board members not be involved with decisions regarding organizations they represent. During the year, the Davidson County Partnership entered into contracts with board member organizations for program activities as identified on Schedule 1 accompanying the financial statements. In addition, Schedule 2 identifies contracts entered into by DHHS with board member organizations for activities funded by the Davidson County Partnership's Smart Start Allocation.

NOTE 5 - FUNCTIONAL EXPENDITURES

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis. Also, the Statement of Functional Expenditures – Modified Cash Basis provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements and the methods utilized to allocate joint cost:

A. Program Functions

Child Care and Education Quality – Used to account for service activities including quality enhancement grants for upgrades, maintenance, child care resource and referral, professional development, and kindergarten orientation and transition.

Family Support – Used to account for service activities including ongoing parenting education, transportation services, and community outreach information and resources.

Health and Safety – Used to account for service activities including child care health consultants, special needs early intervention services and special education.

More-at-Four – Used to account for development and implementation of Moreat-Four Pre-Kindergarten Program for at-risk four-year-olds who are at risk of failure in kindergarten. The goal is to provide quality pre-kindergarten services in order to enhance kindergarten readiness.

NOTE 5 - FUNCTIONAL EXPENDITURES (CONTINUED)

B. Support Functions

Management and General – Expenditures that are not identifiable with a single program or fund raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general board activities, business management, general recordkeeping, budgeting, and related purposes.

Program Coordination and Evaluation – Expenditures that are incurred to coordinate the policies, procedures, and daily practices of service delivery. Also, costs associated with monitoring the performance of in-house and direct service providers as to the delivery of services and adherence to the specific terms and conditions of the contracts.

C. Allocation of Joint Costs

Expenditures benefiting more than one purpose were allocated as follows:

Salaries and Benefits – Direct allocation based on employee time reports.

Other Costs – Other costs including occupancy cost (rent, utilities and maintenance), supplies and materials, and communication costs (telephone and printing) were allocated based on utilization data.

NOTE 6 - OPERATING LEASE OBLIGATIONS

Operating Lease Obligations – Future minimum lease payments under noncancelable operating leases consist of the following at June 30, 2008:

Fiscal Years	Operating Leases					
2009 2010	\$ 42,168 43,368					
Total Minimum Lease Payments	<u>\$ 85,536</u>					

Rental expense for all operating leases during the year was \$42,130.

NOTE 7 - PENSION PLANS

- A. Retirement Plans The Davidson County Partnership has a Simplified Employee Pension Plan (SEP Plan) covering all permanent employees working at least 20 hours per week. Each permanent employee, as a condition of employment, is provided an Individual Retirement Account through an outside insurance company. The Davidson County Partnership contributed 6% of gross wages for the year ended June 30, 2008. The Davidson County Partnership does not own the accounts nor is it liable for any other costs other than the required contribution. The Davidson County Partnership contributed \$34,450 for pension benefits during the year.
- B. IRC Section 403(b) Plan All permanent employees who work at least 20 hours per week may participate in a tax sheltered annuity plan (Plan) created under Internal Revenue Code Section 403(b). The employee's eligible contributions, made through salary reduction agreements, are exempt from federal and state income taxes until the annuity is received or the contributions are withdrawn. These types of plans are exclusively for employees of universities and certain charitable and other nonprofit organizations. All costs of administering and funding these types of plans are the responsibility of the Plan participants. No costs were incurred by the Davidson County Partnership.

NOTE 8 - RISK MANAGEMENT

The Davidson County Partnership is exposed to various risks of loss related to torts, theft of, damage to, or destruction of assets; errors and omissions; injuries to employees; employees' health and life; and natural disasters. The Davidson County Partnership manages these various risks of loss as follows:

Type of Loss	Method Managed	Risk of Loss <u>Retained</u>
Torts, errors and omissions, health and life	Purchased commercial insurance	None
Workers' compensation – employee injuries	Purchased commercial insurance	None
Physical property loss and natural disasters	Purchased commercial insurance	None

Management believes such coverage is sufficient to preclude any significant losses to the Davidson County Partnership. Settled claims have not exceeded this insurance coverage in any of the past three fiscal years.

NOTE 9 - COMMITMENTS AND CONTINGENCIES

Compensated Absences – As a result of the Davidson County Partnership's use of the modified cash basis of accounting, accrued liabilities related to compensated absences (vacation only; sick leave does not vest) and any employer-related costs earned and unpaid, are not reflected in the financial statements. The compensated absences commitment for vacation leave at June 30, 2008, is \$24,245. No funds or reservation of net assets has been made for this commitment.

NOTE 10 - RESTRICTIONS ON NET ASSETS

A. Temporarily Restricted Net Assets – Temporarily restricted net assets at June 30, 2008 are available for the following purposes:

Purpose	Amount
Public Education and Awareness Parent Break/Meetings Preschool Literacy Advocacy Fund School Readiness North Carolina Ready Schools	\$ 729 2,301 5,000 476 323 7,500
Total	<u>\$ 16,329</u>

B. Net Assets Released From Donor Restrictions – Net assets were released from donor restrictions during the fiscal year ended June 30, 2008, by incurring expenditures satisfying the restricted purposes as follows:

Purpose	Am	Amount					
Parent Break/Meetings Advocacy Fund	\$	1,090 1, <u>531</u>					
Total	<u>\$</u>	2,621					

Smart Start of Davidson County, Inc. Schedule of Contract and Grant Expenditures - Modified Cash Basis For the Year Ended June 30, 2008

Schedule 1

		Smart Sta	rt Fund	Other F	unds
Organization Name		Amount	Refund	Amount	Refund
Paid to Organization Name		Advanced	Due	Advanced	Due
AAA Child Care	\$	2,310	\$-	\$ -	\$
Alphabet Playstation	φ	2,310	φ -	φ -	φ
Around the Clock		5,050	-	-	·
			-	-	
Barber's Learning center Beth's Child Care		6,730 3,500	-	-	
Boys & Girls LTD		3,500 11,963	-	-	
		,	-	-	
Coggins Memorial	*	8,640	-	-	
Cotton Grove Head Start	-	1,760	-	-	
Creative Learning Center		2,520	-	-	
Davidson County Community College	*	108,550	-	112,585	
Davidson County Health Department	*	5,000	237	997	
Davidson County Schools	*	633,442	-	224,400	
Debbie's Little Darlings		2,000	-	-	
Elizabeth's Playhouse		4,090	-	-	
Evans		12,960	-	-	
Family Services of Davidson County		52,872	-	-	
First Baptist - Denton	*	18,000	-	132,935	
First Baptist Community		9,598	-	-	
Fleshman Pratt		41,440	-	-	
Heritage #2		12,000	-	-	
Hilltop Day Care		2,050	-	-	
Joyland		8,640	-	-	
Kid City Day Care		12,240	-	-	
Kiddie Kasa	*	2,450	-	-	
Kiddie Kastle		400	-	-	
Kids Only		9,720	-	-	
Laurel Oak		6,892	-	-	
Lexington City Schools	*	-	-	298,236	
Little Bo Peep		4,680	-	-	
Little Heart Strings		17,280	-	-	
London Bridge		1,590	-	-	
Mary Myers Day Care & Children's Center		6,480	-	76,767	
Midland Enrighment Home Center		1,050	-	-	
New Beginnings		4,636	-	-	
Noah's Ark		4,320	-	-	
Playland		5,873	-	-	
Robert Idol - Baptist Children's Home		50,000	-	150,395	
Sonshine		-	-	148,654	
The Learning Place	*	47,998	-	74,883	
Thomasville City Schools	*	-	-	234,664	
Thomasville Head Start		19,800	-	-	
Tots R Us		2,130	-	-	
Tyro Learning Center		20,240	-	-	
Von's Kids & Von's Kids Too		50,159	-	75,646	
Wesleyan Child Development Center		17,280	-	-	
West Davidson		2,929	-	-	
Wilkerson's Child Care		600	-	-	
Willa's Wonderland		300	-	-	
	=	1,244,262	237	1,530,162	
aid to Individuals:		1,244,202	231	1,000,102	
Scholarships / Bonus Awards	_	101,700	<u> </u>	3,500	
	\$	1,345,962	\$ 237	\$ 1,533,662	s
	<u> </u>	1,545,502	ψ 231	Ψ 1,000,002	Ψ

* These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

Organization Name	(DHHS Contracts
Child Care Services Association - WAGE\$ Program * Davidson County Department of Social Services	\$	248,740 1,352,024
	\$	1,600,764

* This organization is represented on the Partnership's Board as described in Note 4 -Service Provider Contracts with Board Member Organizations.

The information on this schedule provides a listing of service provider contracts entered into by the North Carolina Department of Health and Human Services (DHHS) as described in Note 3 - Funding from Grant Awards.

Smart Start of Davidson County, Inc. Schedule of Federal and State Awards - Modified Cash Basis For the Year Ended June 30, 2008

Schedule 3

Federal/State Grantor/Pass-through Grantor/Program	Federal CFDA Number	Contract #	Receipts	Expenditures
Federal Awards: North Carolina Department of Health and Human Services Division of Child Development Pass-through from Work Family Resource Center, Inc. Child Care Resource & Referral Core Services	93.575	013-02-08	¢ 12.000	¢ 44.704
Total Federal Awards	93.575	013-02-08	\$ 13,068 13,068	\$ 11,784 11,784
State Awards: North Carolina Department of Health and Human Services Division of Child Development Pass-through from the North Carolina Partnership for Children, Inc. Early Childhood Initiatives Program Multi-County Accounting and Contracting Grant	*	N/A N/A	2,465,415 11,665	2,465,415 11,665
North Carolina Department of Public Instruction, Office of School Readiness More at Four Pre-Kindergarten Program		0027-08	1,622,577	1,612,791
Total State Awards Total Federal and State Awards			4,099,657 \$ 4,112,725	4,089,871 \$ 4,101,655

* Programs with compliance requirements that have a direct and material effect on the financial statements.

Furniture and Noncomputer Equipment Computer Equipment/Printers	\$ 73,219 58,596
Total Property and Equipment	\$ 131,815

Note: The information on this schedule provides a summary of property and equipment with acquisition or donated cost of \$500 or more which were held by the Partnership at year-end. The valuations represent historical cost. On the modified basis of accounting, these items are expensed in the year of purchase.

Match Provided at the Partnership Level:

Cash In-Kind Goods and Services	\$ 32,991 47,455
	\$ 80,446
Match Provided at the Contractor Level:	
Cash In-Kind Goods and Services	\$ 324,645 79,653
	\$ 404,298

Note: This schedule is presented in accordance with the program match requirement as provided for by North Carolina Session Law 2007-323, Section 10.19(c). The North Carolina Partnership for Children, Inc. and all local partnerships are required to match the total amount budgeted for the Smart Start Program in each fiscal year. The match is comprised of both cash and in-kind amounts. Only in-kind contributions that are verifiable, quantifiable, and related to the Smart Start Program can be applied to the in-kind match requirement, including volunteer services. The law allows for volunteer services to be valued for match purposes, a concept that deviates from generally accepted accounting principles. This schedule identifies those amounts allowable for this partnership in meeting the statewide match requirement.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Smart Start of Davidson County, Inc. Lexington, North Carolina

We have audited the financial statements of the Smart Start of Davidson County, Inc. (Davidson County Partnership) as of and for the year ended June 30, 2008, and have issued our report thereon dated November 30, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

As described in Note 1, the accompanying financial statements were prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Davidson County Partnership's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Davidson County Partnership's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Davidson County Partnership's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Davidson County Partnership's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Davidson County Partnership's financial statements that is more than inconsequential will not be prevented or detected by the Davidson County Partnership's internal control.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONCLUDED)

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Davidson County Partnership's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Davidson County Partnership's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of the Davidson County Partnership's Board of Directors, management of the Davidson County Partnership, others within the Partnership, The North Carolina Partnership for Children, Inc., the Governor, and the General Assembly of North Carolina and is not intended to be and should not be used by anyone other than these specified parties.

Clifton Sunderson LLP

Raleigh, North Carolina November 30, 2008

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