

**BLADEN SMART START –  
A PARTNERSHIP FOR CHILDREN, INC.  
Elizabethtown, North Carolina**

**FINANCIAL STATEMENTS  
June 30, 2008**

**PERFORMED UNDER CONTRACT WITH THE  
OFFICE OF THE STATE AUDITOR**

**BETH A. WOOD, CPA  
STATE AUDITOR**

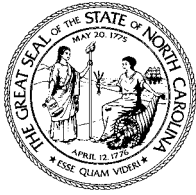
**FINANCIAL STATEMENT AUDIT REPORT OF**  
**BLADEN SMART START - A PARTNERSHIP FOR CHILDREN, INC.**  
**ELIZABETHTOWN, NORTH CAROLINA**  
**FOR THE YEAR ENDED JUNE 30, 2008**

**BOARD OF DIRECTORS**

**RHEA HEBERT, BOARD CHAIR**

**ADMINISTRATIVE OFFICER**

**LILLIAN R. BRYANT, EXECUTIVE DIRECTOR**



**Beth A. Wood, CPA**  
State Auditor

STATE OF NORTH CAROLINA  
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**AUDITOR'S TRANSMITTAL**

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The Honorable Beverly Perdue, Governor  
The General Assembly of North Carolina  
Board of Directors, Bladen Smart Start - A Partnership for Children, Inc.

This report presents the results of the financial statement audit of Bladen Smart Start – A Partnership for Children, Inc. for the year ended June 30, 2008. Clifton Gunderson LLP performed the audit under contract with the Office of the State Auditor, and their report is submitted herewith.

You will note from the independent auditor's report that the auditor determined that the financial statements are presented fairly in all material respects. The results of their tests disclosed no deficiencies in internal control over financial reporting that were considered to be material weaknesses in relation to their audit scope or any instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

*North Carolina General Statutes* require the State Auditor to make audit reports available to the public. Copies of all audit reports issued by the Office of the State Auditor may be obtained through one of the options listed on the back of this report.

A handwritten signature in cursive script that reads "Beth A. Wood".

Beth A. Wood, CPA  
State Auditor

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## INDEPENDENT AUDITOR'S REPORT

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Board of Directors  
Bladen Smart Start - A Partnership for Children, Inc.  
Elizabethtown, North Carolina

We have audited the accompanying Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis of the Bladen Smart Start - A Partnership for Children, Inc. (Bladen County Partnership) as of and for the year ended June 30, 2008, and the related Statement of Functional Expenditures – Modified Cash Basis for the year then ended. These financial statements are the responsibility of the Bladen County Partnership's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the accompanying financial statements were prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets of the Bladen Smart Start - A Partnership for Children, Inc. as of June 30, 2008, and its receipts and expenditures for the year then ended, on the basis of accounting described in Note 1.

In accordance with *Government Auditing Standards*, we have also issued our report dated January 31, 2009 on our consideration of the Bladen County Partnership's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

## INDEPENDENT AUDITOR'S REPORT (CONCLUDED)

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Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Bladen County Partnership's basic financial statements. The information in Schedules 1 through 5 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Schedules 1, 3, 4 and 5 have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The information in Schedule 2 has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on Schedule 2.

*Clifton Henderson LLP*

Raleigh, North Carolina  
January 31, 2009

***Bladen Smart Start - A Partnership for Children, Inc.***  
***Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis***  
***For the Year Ended June 30, 2008***

***Exhibit A***

	<b>Unrestricted Funds</b>		
	<b>Smart Start</b>	<b>Other</b>	<b>Total</b>
	<b>Fund</b>	<b>Funds</b>	<b>Funds</b>
<b>Receipts:</b>			
State Awards	\$ 529,406	\$ 11,665	\$ 541,071
Private Contributions	-	2,877	2,877
Sales Tax Refunds	-	4,041	4,041
Other Receipts	-	160	160
<b>Total Receipts</b>	<b>529,406</b>	<b>18,743</b>	<b>548,149</b>
<b>Expenditures:</b>			
Programs:			
Child Care and Education Quality	233,142	-	233,142
Family Support	91,316	2,500	93,816
Health and Safety	5,534	-	5,534
Support:			
Management and General	123,842	12,011	135,853
Program Coordination and Evaluation	75,572	69	75,641
Other:			
Refund of Prior Year Grant	-	283	283
Sales Tax Paid	-	2,884	2,884
<b>Total Expenditures</b>	<b>529,406</b>	<b>17,747</b>	<b>547,153</b>
<b>Excess of Receipts Over Expenditures</b>	<b>-</b>	<b>996</b>	<b>996</b>
<b>Net Assets at Beginning of Year</b>	<b>-</b>	<b>(2,160)</b>	<b>(2,160)</b>
<b>Net Assets at End of Year</b>	<b>\$ -</b>	<b>\$ (1,164)</b>	<b>\$ (1,164)</b>
<b>Net Assets Consisted of:</b>			
Cash and Cash Equivalents	\$ 10,270	\$ 612	\$ 10,882
Refunds Due from Contractors	93	-	93
	10,363	612	10,975
Less: Due to the State	10,363	-	10,363
Funds Held for Others	-	1,776	1,776
<b>TOTAL NET ASSETS</b>	<b>\$ -</b>	<b>\$ (1,164)</b>	<b>\$ (1,164)</b>

The accompanying notes are an integral part of the financial statements.

***Bladen Smart Start - A Partnership for Children, Inc.***  
***Statement of Functional Expenditures - Modified Cash Basis***  
***For the Year Ended June 30, 2008***

***Exhibit B***

	<u>Total</u>	<u>Personnel</u>	<u>Contracted Services</u>	<u>Supplies and Materials</u>	<u>Other Operating Expenditures</u>	<u>Fixed Charges and Other Expenditures</u>	<u>Property and Equipment Outlay</u>	<u>Services/ Contracts/ Grants</u>
<b>Smart Start Fund:</b>								
<b>Programs:</b>								
Child Care and Education Quality	\$ 233,142	\$ 33,708	\$ -	\$ 10,564	\$ 17,974	\$ 28,564	\$ 5,510	\$ 136,822
Family Support	91,316	13,592	-	24,594	3,285	1,500	-	48,345
Health and Safety	5,534	-	-	-	-	-	-	5,534
	<u>329,992</u>	<u>47,300</u>	<u>-</u>	<u>35,158</u>	<u>21,259</u>	<u>30,064</u>	<u>5,510</u>	<u>190,701</u>
<b>Support:</b>								
Management and General	123,842	75,461	12,690	2,373	15,970	17,348	-	-
Program Coordination and Evaluation	75,572	45,809	10,235	5,759	6,893	6,336	540	-
	<u>199,414</u>	<u>121,270</u>	<u>22,925</u>	<u>8,132</u>	<u>22,863</u>	<u>23,684</u>	<u>540</u>	<u>-</u>
<b>Total Smart Start Fund Expenditures</b>	<u>\$ 529,406</u>	<u>\$ 168,570</u>	<u>\$ 22,925</u>	<u>\$ 43,290</u>	<u>\$ 44,122</u>	<u>\$ 53,748</u>	<u>\$ 6,050</u>	<u>\$ 190,701</u>
<b>Other Funds:</b>								
<b>Programs:</b>								
Family Support	\$ 2,500	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>2,500</u>	<u>2,500</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Support:</b>								
Management and General	12,011	6,061	5,950	-	-	-	-	-
Program Coordination and Evaluation	69	-	-	-	69	-	-	-
	<u>12,080</u>	<u>6,061</u>	<u>5,950</u>	<u>-</u>	<u>69</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Other:</b>								
Refund of Prior Year Grant	283	-	-	-	-	-	-	283
Sales Tax Paid	2,884	-	-	2,884	-	-	-	-
	<u>3,167</u>	<u>-</u>	<u>-</u>	<u>2,884</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>283</u>
<b>Total Other Fund Expenditures</b>	<u>\$ 17,747</u>	<u>\$ 8,561</u>	<u>\$ 5,950</u>	<u>\$ 2,884</u>	<u>\$ 69</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 283</u>

The accompanying notes are an integral part of the financial statements.

***Bladen Smart Start - A Partnership for Children, Inc.***  
***Notes to Financial Statements***  
***June 30, 2008***

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**NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES**

**A. Organization and Purpose** – The Bladen Smart Start - A Partnership for Children, Inc. (Bladen County Partnership) is a legally separate nonprofit organization incorporated on August 21, 1997. The Bladen County Partnership was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. The Bladen County Partnership is tax-exempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.

**B. Basis of Presentation** – The accompanying financial statements present all funds for which the Bladen County Partnership's Board of Directors is responsible. Pursuant to the provisions of Statement of Financial Accounting Standards (SFAS) No. 117, *Financial Statements of Not-For-Profit Organizations*, the accompanying financial statements present information according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As permitted by this statement, temporarily restricted contributions received and expended in the same year are reported as unrestricted receipts rather than as temporarily restricted receipts.

The Bladen County Partnership did not have any temporarily or permanently restricted net assets at June 30, 2008.

**C. Basis of Accounting** – The accompanying financial statements were prepared on the modified cash basis of accounting. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long-lived assets and other costs which benefit more than one period as expended in the year purchased; it does not recognize the value of in-kind goods and services received; it recognizes revenue when received rather than when earned; and it recognizes expenditures when paid rather than when incurred.

However, unexpended advances to contractors that revert back to the State of North Carolina are recognized as a reduction to expenditures and an increase to net assets. Amounts withheld from employee paychecks or other amounts received in an agency capacity are recorded as funds held for others. In addition, Smart Start funds advanced to the local Partnership that are unexpended and unearned at year-end are recorded as a Due to the State.

**D. Cash and Cash Equivalents** – This classification appears on the Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis and includes all demand and savings accounts and certificates of deposit or short-term investments with an original maturity of three months or less.

**E. Refunds Due from Contractors** – Refunds due from contractors represent the unexpended amount of advances to contractors at year-end that are to be refunded back to the State. As recoveries are collected, the receivable balance is reduced. Payments to the State for the recovered advances are recorded as a reduction to the State awards balance.

***Bladen Smart Start - A Partnership for Children, Inc.***  
***Notes to Financial Statements***  
***June 30, 2008***

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**NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

- F. Due to the State** – The funding provided by the State of North Carolina for the Smart Start Program is funded on a cost reimbursement basis. The money is earned to the extent of allowable costs incurred. Any unexpended funds as of June 30 are required to be reverted to The North Carolina Partnership for Children, Inc. to be returned to the State of North Carolina.
- G. Funds Held for Others** – Funds held for others includes amounts received that are fiduciary in nature in which Bladen Smart Start - A Partnership for Children, Inc. acts in an agency capacity. For the year ended June 30, 2008, Bladen Smart Start - A Partnership for Children, Inc. was holding amounts withheld from paychecks for distribution to the appropriate designee.
- H. Property and Equipment** – Under the modified cash basis of accounting, purchases of property and equipment are reported as expenditures in the year purchased. However, the Bladen County Partnership is required by contract regulation to track and maintain property and equipment items as presented in Schedule 4 of this report. The Bladen County Partnership has a policy to track purchases of property and equipment items with an individual cost of \$500 or more and an estimated useful life greater than one year. Such items are valued at their original purchase price, which may be different from their valuation as of June 30, 2008. Donated items are recorded at estimated fair market value at the date of donation.
- I. Compensated Absences** – As a result of the use of the modified cash basis of accounting, liabilities related to accrued compensated absences are not recorded in the financial statements. Expenditures related to compensated absences are recorded when paid. The amount of accrued compensated absences for accumulated, unpaid leave that would be due to employees upon termination is reported as a commitment in Note 9.
- J. Use of Estimates** – The preparation of financial statements in conformity with the modified cash basis of accounting used by the Bladen County Partnership requires management to make estimates and assumptions that affect certain reported amounts and disclosures (such as allocation of joint costs); accordingly, actual results could differ from those estimates. It is management's belief that these estimates are reasonable and fair.

**NOTE 2 - DEPOSITS**

All funds of the Bladen County Partnership are deposited with commercial banks and insured by the Federal Deposit Insurance Corporation (FDIC) up to \$100,000 per bank. Deposits over this amount subject the Bladen County Partnership to a concentration of credit risk. At June 30, 2008, the Bladen County Partnership did not have any bank deposits in excess of the FDIC insured limit.

**NOTE 3 - FUNDING FROM GRANT AWARDS**

**Smart Start Program** – The Bladen County Partnership's major source of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with The North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start Program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Bladen County Partnership and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, the Bladen County Partnership is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, the North Carolina Department of Health and Human Services (DHHS) entered into contracts with and made payments to service providers selected by the Bladen County Partnership. These service provider contracts are not reflected on the accompanying financial statements. However, a summary of the service provider contracts entered into by DHHS is presented on Schedule 2 accompanying the financial statements.

The Bladen County Partnership was awarded and has received \$539,769 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. The Bladen County Partnership has returned \$10,363 of this contract to the State based on financial status reports submitted to NCPC subsequent to June 30, 2008.

The Bladen County Partnership expects to receive continued funding through new Smart Start contracts with the State.

**NOTE 4 - RELATED PARTY TRANSACTIONS**

**Service Provider Contracts with Board Member Organizations** – The board members of the Bladen County Partnership are representative of various organizations that benefit from actions taken by the Board. It is the policy of the Bladen County Partnership that board members not be involved with decisions regarding organizations they represent. During the year, the Bladen County Partnership entered into contracts with board member organizations for program activities as identified on Schedule 1 accompanying the financial statements. In addition, Schedule 2 identifies contracts entered into by DHHS with board member organizations for activities funded by the Bladen County Partnership's Smart Start Allocation.

**NOTE 5 - FUNCTIONAL EXPENDITURES**

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis. Also, the Statement of Functional Expenditures – Modified Cash Basis provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements and the methods utilized to allocate joint cost:

**NOTE 5 - FUNCTIONAL EXPENDITURES (CONTINUED)**

**A. Program Functions**

**Child Care and Education Quality** – Used to account for service activities including or associated with quality enhancement grants for upgrades, quality enhancement grants for maintenance, professional development, salary supplements, provider training, health and safety training for child care professionals, learning materials and teaching aids, curriculum enhancements, and health insurance benefits for child care providers.

**Family Support** – Used to account for service activities including ongoing parenting education and family literacy projects.

**Health and Safety** – Used to account for service activities including or associated with child care health consultants.

**B. Support Functions**

**Management and General** – Expenditures that are not identifiable with a single program or fund raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general board activities, business management, general recordkeeping, budgeting, and related purposes.

**Program Coordination and Evaluation** – Expenditures that are incurred to coordinate the policies, procedures, and daily practices of service delivery. Also, costs associated with monitoring the performance of in-house and direct service providers as to the delivery of services and adherence to the specific terms and conditions of the contracts.

**C. Allocation of Joint Costs**

Expenditures benefiting more than one purpose were allocated as follows:

**Salaries and Benefits** – Direct allocation based on employee time reports.

**Other Costs** – Other costs including occupancy cost (rent, utilities and maintenance), supplies and materials, and communication costs (telephone and printing) were allocated based on utilization data.

***Bladen Smart Start - A Partnership for Children, Inc.***  
***Notes to Financial Statements***  
***June 30, 2008***

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**NOTE 6 - OPERATING LEASE OBLIGATIONS**

**Operating Lease Obligations** – Future minimum lease payments under noncancelable operating leases consist of the following at June 30, 2008:

<u>Fiscal Years</u>	<u>Operating Leases</u>
2009	\$ 46,610
2010	46,610
2011	46,610
<b>Total Minimum Lease Payments</b>	<b>\$ 139,830</b>

Rental expense for all operating leases during the year was \$46,610.

**NOTE 7 - PENSION PLAN** – The Bladen County Partnership has a SIMPLE-IRA Plan (the Plan) covering all full-time employees. Each full-time employee of the Bladen County Partnership, who has been employed for at least one year, has an option to participate in the Plan. An Individual Retirement Account is provided to the employee through an outside financial institution. The Bladen County Partnership contributed up to 6% of gross wages for the year ended June 30, 2008. The Bladen County Partnership does not own the accounts nor is it liable for any other cost other than the employer contribution. The Bladen County Partnership contributed \$2,041 for pension benefits during the year.

**NOTE 8 - RISK MANAGEMENT**

The Bladen County Partnership is exposed to various risks of loss related to torts, theft of, damage to, or destruction of assets; errors and omissions; injuries to employees; employees' health and life; and natural disasters. The Bladen County Partnership manages these various risks of loss as follows:

<u>Type of Loss</u>	<u>Method Managed</u>	<u>Risk of Loss Retained</u>
Torts, errors and omissions, health and life	Purchased commercial insurance	None
Workers' compensation – employee injuries	Purchased commercial insurance	None
Physical property loss and natural disasters	Purchased commercial insurance	None

Management believes such coverage is sufficient to preclude any significant losses to the Bladen County Partnership. Settled claims have not exceeded this insurance coverage in any of the past three fiscal years.

**NOTE 9 - COMMITMENTS AND CONTINGENCIES**

**Compensated Absences** – As a result of the Bladen County Partnership's use of the modified cash basis of accounting, accrued liabilities related to compensated absences (vacation only; sick leave does not vest) and any employer-related costs earned and unpaid, are not reflected in the financial statements. The compensated absences commitment for vacation leave at June 30, 2008, is \$3,664. No funds or reservation of net assets has been made for this commitment.

***Bladen Smart Start - A Partnership for Children, Inc.***  
***Notes to Financial Statements***  
***June 30, 2008***

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**NOTE 10 - NET ASSETS DEFICIT**

At June 30, 2008, the Bladen County Partnership has an unrestricted net assets deficit in Other Funds of (\$1,164). During July 2008, the Bladen County Partnership received \$3,500 of sales tax refunds related to purchases made in the prior six months. These revenues are unrestricted and related to purchases made in the Other Funds category.

***Bladen Smart Start - A Partnership for Children, Inc.***  
***Schedule of Contract and Grant Expenditures - Modified Cash Basis***  
***For the Year Ended June 30, 2008***

***Schedule 1***

Organization Name	Smart Start Fund		Other Funds	
	Amount Advanced	Refund Due	Amount Advanced	Refund Due
<b><i>Paid to Organizations:</i></b>				
Bladen Community College	* \$ 36,544	\$ 93	\$ -	\$ -
Bladen County Health Department	* 5,534	-	-	-
Bladen Family Support Initiative	* 48,345	-	-	-
Southeastern Community College	79,820			
Various Day Care Providers	7,573	-	-	-
	<u>177,816</u>	<u>93</u>	<u>-</u>	<u>-</u>
<b><i>Paid to Individuals:</i></b>				
Quality Enhancement Grants to various Daycare Providers	12,978	-	283	-
	<u>12,978</u>	<u>-</u>	<u>283</u>	<u>-</u>
	<u>\$ 190,794</u>	<u>\$ 93</u>	<u>\$ 283</u>	<u>\$ -</u>

\* These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

***Bladen Smart Start - A Partnership for Children, Inc.***  
***Schedule of State Level Service Provider Contracts***  
***For the Year Ended June 30, 2008***

***Schedule 2***

<b>Organization Name</b>	<b>DHHS Contracts</b>
Child Care Services Association - WAGE\$	\$ 40,800
* Bladen County Department of Social Services	195,779
	<u>\$ 236,579</u>

- \* This organization is represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

The information on this schedule provides a listing of service provider contracts entered into by the North Carolina Department of Health and Human Services (DHHS) as described in Note 3 - Funding from Grant Awards.

***Bladen Smart Start - A Partnership for Children, Inc.***  
***Schedule of State Awards - Modified Cash Basis***  
***For the Year Ended June 30, 2008***

***Schedule 3***

<b>State Grantor/Pass-through Grantor/Program</b>	<b>Contract #</b>	<b>Receipts</b>	<b>Expenditures</b>
<b>State Awards:</b>			
North Carolina Department of Health and Human Services			
Division of Child Development			
Pass-through from The North Carolina Partnership for Children, Inc.			
Early Childhood Initiatives Program *	N/A	\$ 529,406	\$ 529,406
Multi-County Accounting and Contracting Grant	N/A	11,665	11,665
<b>Total State Awards</b>		<b>\$ 541,071</b>	<b>\$ 541,071</b>

\* Programs with compliance requirements that have a direct and material effect on the financial statements.

***Bladen Smart Start - A Partnership for Children, Inc.***  
***Schedule of Property and Equipment - Modified Cash Basis***  
***For the Year Ended June 30, 2008***

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***Schedule 4***

Furniture and Noncomputer Equipment	\$ 18,947
Computer Equipment/Printers	<u>40,986</u>
<b>Total Property and Equipment</b>	<b><u><u>\$ 59,933</u></u></b>

Note: The information on this schedule provides a summary of property and equipment with acquisition or donated cost of \$500 or more which were held by the Partnership at year-end. The valuations represent historical cost. On the modified basis of accounting, these items are expensed in the year of purchase.

***Bladen Smart Start - A Partnership for Children, Inc.***  
***Schedule of Qualifying Match (Non-GAAP)***  
***For the Year Ended June 30, 2008***

***Schedule 5***

**Match Provided at the Partnership Level:**

Cash	\$ 3,615
In-Kind Goods and Services	<u>63,097</u>
	<u>\$ 66,712</u>

**Match Provided at the Contractor Level:**

Cash	\$ 31,225
In-Kind Goods and Services	<u>26,221</u>
	<u>\$ 57,446</u>

Note: This schedule is presented in accordance with the program match requirement as provided for by North Carolina Session Law 2007-323, Section 10.19(c). The North Carolina Partnership for Children, Inc. and all local partnerships are required to match the total amount budgeted for the Smart Start Program in each fiscal year. The match is comprised of both cash and in-kind amounts. Only in-kind contributions that are verifiable, quantifiable, and related to the Smart Start Program can be applied to the in-kind match requirement, including volunteer services. The law allows for volunteer services to be valued for match purposes, a concept that deviates from generally accepted accounting principles. This schedule identifies those amounts allowable for this partnership in meeting the statewide match requirement.

**INDEPENDENT AUDITOR'S REPORT  
ON INTERNAL CONTROL OVER FINANCIAL REPORTING  
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF  
THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

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Board of Directors  
Bladen Smart Start - A Partnership for Children, Inc.  
Elizabethtown, North Carolina

We have audited the financial statements of the Bladen Smart Start - A Partnership for Children, Inc. (Bladen County Partnership) as of and for the year ended June 30, 2008, and have issued our report thereon dated January 31, 2009. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

As described in Note 1, the accompanying financial statements were prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

**Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the Bladen County Partnership's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Bladen County Partnership's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Bladen County Partnership's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Bladen County Partnership's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Bladen County Partnership's financial statements that is more than inconsequential will not be prevented or detected by the Bladen County Partnership's internal control.

**INDEPENDENT AUDITOR'S REPORT  
ON INTERNAL CONTROL OVER FINANCIAL REPORTING  
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF  
THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS (CONCLUDED)**

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A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Bladen County Partnership's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Bladen County Partnership's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the Bladen County Partnership in a separate letter dated January 31, 2009.

This report is intended solely for the information and use of the Bladen County Partnership's Board of Directors, management of the Bladen County Partnership, others within the Partnership, The North Carolina Partnership for Children, Inc., the Governor, and the General Assembly of North Carolina and is not intended to be and should not be used by anyone other than these specified parties.

*Clifton Henderson LLP*

Raleigh, North Carolina  
January 31, 2009

## ORDERING INFORMATION

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