FINANCIAL STATEMENT AUDIT REPORT OF

SCOTLAND COUNTY PARTNERSHIP FOR CHILDREN AND FAMILIES, INC.

LAURINBURG, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2008

PERFORMED UNDER CONTRACT WITH THE OFFICE OF THE STATE AUDITOR

BETH A. WOOD, CPA STATE AUDITOR

FINANCIAL STATEMENT AUDIT REPORT OF

SCOTLAND COUNTY PARTNERSHIP FOR CHILDREN AND FAMILIES, INC.

LAURINBURG, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2008

BOARD OF DIRECTORS

EUGENE SMITH, BOARD CHAIR

ADMINISTRATIVE OFFICER

ANITA RIOJAS-MAYERS, EXECUTIVE DIRECTOR



Beth A. Wood, CPA

State Auditor

STATE OF NORTH CAROLINA Office of the State Auditor

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AUDITOR'S TRANSMITTAL

The Honorable Beverly E. Perdue, Governor The General Assembly of North Carolina Board of Directors, Scotland County Partnership for Children and Families, Inc.

This report presents the results of the financial statement audit of Scotland County Partnership for Children and Families, Inc. for the year ended June 30, 2008. Langdon & Company performed the audit under contract with the Office of the State Auditor, and their report is submitted herewith.

You will note from the independent auditor's report that the auditor determined that the financial statements are presented fairly in all material aspects. The results of their tests disclosed one deficiency in internal control over financial reporting that was considered to be a material weakness in relation to their audit scope but did not note any instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

North Carolina General Statutes require the State Auditor to make audit reports available to the public. Copies of all audit reports issued by the Office of the State Auditor may be obtained through one of the options listed on the back of this report.

111 A. Wood

Beth A. Wood, CPA State Auditor

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Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT

Board of Directors Scotland County Partnership for Children and Families, Inc. Laurinburg, North Carolina

We have audited the accompanying Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis of Scotland County Partnership for Children and Families, Inc. (Scotland Partnership) as of June 30, 2008, and the related Statement of Functional Expenditures – Modified Cash Basis for the year then ended. These financial statements are the responsibility of the Scotland Partnership's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the accompanying financial statements were prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets of Scotland County Partnership for Children and Families, Inc. as of June 30, 2008, and its receipts and expenditures for the year then ended, on the basis of accounting described in Note 1.

In accordance with *Government Auditing Standards*, we have also issued our report dated April 21, 2009 on our consideration of the Scotland Partnership's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results



INDEPENDENT AUDITOR'S REPORT (CONCLUDED)

of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Scotland County Partnership for Children and Families, Inc.'s basic financial statements. The information in Schedules 1 through 5 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Schedules 1, 3, 4 and 5 have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The information in Schedule 2 has not been subjected to the auditing procedures applied in the basic financial statements and, accordingly, we express no opinion on Schedule 2.

Langdon " Company

Garner, North Carolina April 21, 2009

Scotland County Partnership for Children and Families, Inc. Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis For the Year Ended June 30, 2008

Exhibit A

	Unrestricted Funds			Те	emporarily		
	5	Smart Start Funds	leuri	Other Funds		estricted Funds	Total Funds
Receipts: State Awards Federal Awards Local Awards Private Contributions Interest Earnings Sales Tax Refunds Other Receipts	\$	609,790	\$	51,159 125,618 38,586 3,954 74 3,184 3,640	\$	0 7,000	\$ 660,949 132,618 38,586 3,954 74 3,184 3,640
Total Receipts		609,790		226,215		7,000	 843,005
Net Assets Released from Restrictions: Satisfaction of Program Restrictions		609,790		6,101 232,316		(6,101) 899	 843,005
Expenditures: Programs: Child Care and Education Quality Family Support Support: Management and General Program Coordination and Evaluation Other:		328,349 64,722 126,001 90,718		7,909 189,406 16,860 1,906			336,258 254,128 142,861 92,624
Sales Tax Paid				4,651			 4,651
Total Expenditures		609,790		220,732		0	 830,522
Excess of Receipts Over Expenditures Net Assets at Beginning of Year		0 0		11,584 (19,293)		899 8,665	 12,483 (10,628)
Net Assets at End of Year	\$	0	\$	(7,709)	\$	9,564	\$ 1,855
Net Assets Consisted of: Cash and Cash Equivalents Less: Due to the State	\$	13,902 13,902		(7,709)		9,564	\$ 15,757 13,902
	\$	0	\$	(7,709)	\$	9,564	\$ 1,855

The accompanying notes to the financial statements are an integral part of this statement.

Scotland County Partnership for Children and Families, Inc. Statement of Functional Expenditures - Modified Cash Basis For the Year Ended June 30, 2008

Exhibit B

	Total	Personnel	-	Contracted Services	Supplies and Materials		Other Dperating penditures	ä	Fixed Charges and Other spenditures	operty and quipment Outlay	Services/ Contracts/ Grants
Smart Start Funds:											
Programs:											
Child Care and Education Quality	\$ 328,349	\$ 171,677	\$	0	\$ 7,052	\$	17,997	\$	4,312	\$ 6,900	\$ 120,411
Family Support	 64,722	 47,947			 890		13,653		2,187	 	 45
	393,071	219,624		0	7,942		31,650		6,499	6,900	120,456
Support:	 	 			 <u> </u>		· · · · ·		<u> </u>	 	
Management and General	126,001	86,018		8,328	2,772		16,896		11,177	810	
Program Coordination and Evaluation	 90,718	 56,690			 4,173		22,039		7,582	234	
	 216,719	 142,708		8,328	 6,945		38,935		18,759	 1,044	 0
Total Smart Start Fund Expenditures	\$ 609,790	\$ 362,332	\$	8,328	\$ 14,887	\$	70,585	\$	25,258	\$ 7,944	\$ 120,456
Other Funds: Programs:											
Child Care and Education Quality	\$ 7,909	\$ 0	\$	0	\$ 381	\$	20	\$	0	\$ 0	\$ 7,508
Family Support	 189,406	 113,145			 1,428	. <u> </u>	9,119		1,068	 	 64,646
	 197,315	 113,145		0	 1,809		9,139		1,068	0	 72,154
Support:											
Management and General Program Coordination and Evaluation	16,860 1,906			16,194	372 1,167		237 529		57		0 210
Program Coordination and Evaluation	 1,906	 			 1,107		529			 	 210
	 18,766	 0		16,194	 1,539		766		57	 0	 210
Other: Sales Tax Paid	 4,651	 			 4,651					 	
Total Other Funds Expenditures	\$ 220,732	\$ 113,145	\$	16,194	\$ 7,999	\$	9,905	\$	1,125	\$ 0	\$ 72,364

The accompanying notes to the financial statements are an integral part of this statement.

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

- **A. Organization and Purpose** The Scotland County Partnership for Children and Families, Inc. (Scotland Partnership) is a legally separate nonprofit organization incorporated on September 14, 1998. The Scotland Partnership was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. The Scotland Partnership is taxexempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.
- **B.** Basis of Presentation The accompanying financial statements present all funds for which the Scotland Partnership's Board of Directors is responsible. Pursuant to the provisions of Statement of Financial Accounting Standards (SFAS) No. 117, *Financial Statements of Not-For-Profit Organizations*, the accompanying financial statements present information according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As permitted by this Statement, temporarily restricted as unrestricted receipts rather than as temporarily restricted receipts.

Contributions that are temporarily restricted and not expended within the year received are reported as an increase in temporarily restricted net assets. When the restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Receipts, Expenditures, and Net Assets as net assets released from restrictions.

The Scotland Partnership did not have any permanently restricted net assets at June 30, 2008.

C. Basis of Accounting - The accompanying financial statements were prepared on the modified cash basis of accounting. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long lived assets and other costs which benefit more than one period as expended in the year purchased; it recognizes revenue when received rather than when earned; and it recognizes expenditures when paid rather than when incurred.

However, unexpended advances to contractors that revert back to the State of North Carolina are recognized as a reduction to expenditures and an increase to net assets. Amounts withheld from employee paychecks or other amounts received in an agency capacity are recorded as funds held for others. In addition, Smart Start funds advanced to the local Partnership that are unexpended and unearned at year-end are recorded as funds Due to the State.

- **D.** Cash and Cash Equivalents This classification appears on the Statement of Receipts, Expenditures, and Net Assets Modified Cash Basis and includes all demand and savings accounts and certificate of deposits or short-term investments with an original maturity of three months or less.
- **E. Due to the State** The funding provided by the State of North Carolina for the Smart Start program is funded on a cost reimbursement basis. The money is earned to the extent of allowable costs incurred. Any unexpended funds as of June 30 are required to be reverted to The North Carolina Partnership for Children, Inc. to be returned to the State of North Carolina.
- F. Property and Equipment Under the modified cash basis of accounting, purchases of property and equipment are reported as expenditures in the year purchased. However, Scotland Partnership is required by contract regulation to track and maintain property and equipment items as presented in Schedule 4 of this report. The Scotland Partnership has a policy to track purchases of property and equipment items with an individual cost of \$500 or more and an estimated useful life greater than one year. Such items are valued at their original purchase price, which may be different from their valuation as of June 30, 2008. Donated items are recorded at estimated fair market value at the date of donation.
- **G.** Use of Estimates The preparation of financial statements in conformity with the modified cash basis of accounting used by the Scotland Partnership requires management to make estimates and assumptions that affect certain reported amounts and disclosures (such as allocation of joint costs); accordingly, actual results could differ from those estimates. It is management's belief that these estimates are reasonable and fair.

NOTE 2 - FUNDING FROM GRANT AWARDS

Smart Start Program – The Scotland Partnership's major source of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with The North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start Program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Scotland Partnership and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, the Scotland Partnership is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, the North Carolina Department of Health and Human Services (DHHS) entered into contracts with and made payments to service providers selected by the Scotland Partnership. These service provider contracts are not reflected on the accompanying financial statements. However, a summary of the service provider contracts entered into by DHHS is presented on Schedule 2 accompanying the financial statements.

The Scotland Partnership was awarded and has received \$623,692 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. The Scotland Partnership has returned \$13,902 of this contract to the State based on financial status reports submitted to NCPC subsequent to June 30, 2008.

The Scotland Partnership expects to receive continued funding through new Smart Start contracts with the State.

Safe Schools/Healthy Students Program – The Scotland Partnership's other major source of revenue and support is from the United States Department of Education based on a pass-through contract with the Scotland County Board of Education for the Safe Schools/Healthy Students program.

The Scotland Partnership was awarded \$120,000 and received \$83,584 under a current year contract. As allowed by the grantor, the unexpended balance of the contract is available for carry-forward through December 1, 2008. Included in temporarily restricted net assets is \$7,000 received but not yet expended for the program.

System of Care Program Collaborative Agreement – The Scotland Partnership received revenue and support through a collaborative agreement between the Local Management Entity, County Department of Social Services, the Department of Juvenile Justice and Delinquency Prevention, Judicial District Court, Local Education Agency, County Health Department and the Scotland Partnership to expand a system-of-care approach for services to children at risk for institutionalization or other out of home placement. As part of the agreement, the Scotland Partnership provides administrative and fiscal oversight for a System of Care Coordinator. Scotland Partnership received \$38,586 under the agreement. The Scotland Partnership expects to receive continued funding through new System of Care Program contracts with these entities.

Adolescent Parenting and Pregnancy Prevention Programs – The Scotland Partnership also received revenue and support from the United States Department of Health and Human Services based on cost-reimbursement passthrough contracts with DHHS for the Adolescent Parenting Program and Adolescent Pregnancy Prevention Program.

The Scotland Partnership was awarded \$52,280 and has received \$38,852 for the Adolescent Parenting Program and was awarded \$50,000 and has received \$16,505 for the Adolescent Pregnancy Prevention Program under current year contracts with DHHS. The Scotland Partnership also received \$10,434 for the Adolescent Parenting Program from a prior year contract with DHHS. The unexpended balance of these contracts is subject to reversion to the State.

The Scotland Partnership expects to receive continued funding through Adolescent Parenting Program and Adolescent Pregnancy Prevention Program contracts with DHHS through May 31, 2009.

Multi-County Accounting and Contracting – The Scotland Partnership also received revenue and support from the State of North Carolina for their participation in the Multi-County Accounting and Contracting Program. The unexpended balance of this contract is subject to reversion to the State. The Scotland Partnership was awarded and has received \$11,665 under a current year contract for the payment of administrative and accounting services. The Scotland Partnership had no unexpended funds as of June 30, 2008.

NOTE 3 - RELATED PARTY TRANSACTIONS

Service Provider Contracts with Board Member Organizations - The board members of the Scotland Partnership are representative of various organizations that benefit from actions taken by the Board. It is the policy of the Scotland Partnership that board members not be involved with decisions regarding organizations they represent. During the year, the Scotland Partnership entered into contracts with board member organizations for program activities as identified on Schedule 1 accompanying the financial statements. In addition, Schedule 2 identifies contracts entered into by DHHS with board member organizations for activities funded by the Scotland Partnership's Smart Start Allocation.

NOTE 4 - **FUNCTIONAL EXPENDITURES**

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets – Modified Cash Basis. Also, the Statement of Functional Expenditures – Modified Cash Basis, provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements and the methods utilized to allocate joint cost:

A. Program Functions

Child Care and Education Quality - Used to account for service activities associated with quality enhancement grants for upgrades, quality enhancement grants for maintenance, professional development, and learning materials and teaching aids.

Family Support - Used to account for service activities including teen parent/child programs and general family support, including support for the System of Care program.

B. Support Functions

Management and General - Expenditures that are not identifiable with a single program or fund-raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general board activities, business management, general recordkeeping, budgeting, and related purposes.

Program Coordination and Evaluation – Includes expenditures that are incurred to coordinate the policies, procedures, and daily practices of service delivery. Also, costs associated with monitoring in-house activities. Additionally, includes expenditures that are incurred to monitor the effectiveness and feasibility of Partnership activities and contract agencies to determine if the short-term and long-term goals are being achieved.

C. Allocation of Joint Costs

Expenditures benefiting more than one purpose were allocated as follows:

Salaries and Benefits - Direct allocation based on employee time reports.

Other Costs - Other costs including occupancy cost (rent, utilities, and maintenance) and communication costs (telephone and printing) were allocated based on utilization data.

NOTE 5 - OPERATING LEASE OBLIGATIONS

Future minimum lease payments under noncancelable operating leases consist of the following at June 30, 2008:

Fiscal Year	Operating Leases		
2009	\$	18,000	

Rental expense for all operating leases during the year was \$18,600.

NOTE 6 - **PENSION PLAN**

Retirement Plan - The Scotland Partnership has a Simplified Employee Pension plan (SEP Plan) covering all full-time employees. Each full-time employee of the Scotland Partnership, as a condition of employment, is provided an Individual Retirement Account through an outside insurance company. The Scotland Partnership contributed 6% of base gross wages for the year ended June 30, 2008. The Scotland Partnership does not own the accounts nor is liable for any other cost other than the required contribution. The Scotland Partnership contributed \$20,517 for pension benefits during the year.

NOTE 7 - RISK MANAGEMENT

The Scotland Partnership is exposed to various risks of loss related to torts, theft of, damage to, or destruction of assets; errors and omissions; injuries to employees; employees' health and life; and natural disasters. The Scotland Partnership manages these various risks of loss as follows:

Type of Loss	Method Managed	Risk of Loss Retained
Torts, errors and omissions, health and life	Purchased commercial insurance	None
Workers Compensation – Employee injuries	Purchased commercial insurance	None
Physical property loss and natural disasters	Purchased commercial insurance	None

Management believes such coverage is sufficient to preclude any significant losses to the Scotland Partnership. Settled claims have not exceeded this insurance coverage in any of the past three fiscal years.

NOTE 8 - **RESTRICTIONS ON NET ASSETS**

A. Temporarily Restricted Net Assets - Temporarily restricted net assets at June 30, 2008 are available for the following purposes:

Purpose	 Amount
Safe Schools/Healthy Students System of Care Program	\$ 7,000 2,564
	\$ 9,564

B. Net Assets Released From Donor Restrictions - Net assets were released from donor restrictions during the fiscal year ended June 30, 2008, by incurring expenditures satisfying the restricted purposes as follows:

Purpose	1	Amount
System of Care Program	\$	6,101

NOTE 9 - DEFICIT IN UNRESTRICTED OTHER NET ASSETS

The Scotland Partnership had a deficit in unrestricted other net assets at June 30, 2008 of \$7,709. The Scotland Partnership received grant reimbursements in the amount of \$7,491 subsequent to year-end for expenditures incurred during fiscal year 2008 and received \$4,652 subsequent to year-end for refunds of sales tax paid during fiscal year 2008. As a result of the Scotland Partnership's use of the modified cash basis of accounting, these reimbursements will be reflected as revenue in fiscal year 2009. Management projects that all cash needs will be met throughout fiscal year 2009.

NOTE 10 - SUBSEQUENT EVENTS

The Scotland Partnership has claims pending involving a former employee with the United States Equal Employment Opportunity Commission and the North Carolina Department of Labor. Management vigorously denies these claims and has requested that they be dismissed with no adverse findings. The ultimate outcome of these matters is unknown at the present time. Accordingly, no provision for any loss contingency that might result has been made in the accompanying financial statements. In the opinion of management, the Partnership has adequate insurance coverage for any loss that may be incurred.

Scotland County Partnership for Children and Families, In Schedule of Contract and Grant Expenditures - Modified Cash Basis For the Year Ended June 30, 2008

Schedule 1

		Smart S	Start Fun		Other Funds			
	Amount			Refund		Amount	Refund	
Organization Name	A	dvanced		Due	Advanced		Due	
Brenda's Small World	\$	1,499	\$	0	\$	300	\$	0
Briggs' Tours and Excursions		,	•		•	1,550	Ť	
Kiddie Kare Learning Center		2,486				500		
Kids Campus		1,000				200		
Lois' Little Lambs		1,196				240		
Pegues Child Care Center		1,658				745		
Presbyterian Child Care		1,593				446		
Scotland County Area Transit System						7,371		
Scotland County Department of Social Services*						49,411		
Terrific Kids Child Care		2,467			1,317			
Trinity Child Care Center		1,699				340		
Various Child Care Facilities		1,757				1,086		
Wagram Terrific Kids Day Care		981				844		
		16,336				64,350		
ndividuals:								
Adolescent Parenting Program Incentives						3,267		
Adolescent Pregnancy Prevention Program Incentives						831		
Application Fee Incentives						565		
LEAP Participant Awards						809		
Professional Development Education Incentives		103,085						
Scotland County Reading is Fundamental		859				1,771		
Various Other Incentives		176				771		
		104,120				8,014		
	\$	120,456	\$	0	\$	72,364	\$	0

* This organization is represented on the Partnership's Board as described in Note 3 - Service Provider Contracts with Board Member Organizations.

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Schedule 2

Organization Name	DHHS Contracts
Scotland County Department of Social Services*	\$ 213,323

* This organization is represented on the Partnership's Board as described in Note 3 - Service Provider Contracts with Board Member Organizations.

The information on this schedule provides a listing of service provider contracts entered into by the North Carolina Department of Health and Human Services (DHHS) as described in Note 2 - Funding from Grant Awards.

Scotland County Partnership for Children and Families, Inc. Schedule of Federal and State Awards - Modified Cash Basis For the Year Ended June 30, 2008

Schedule 3

Federal/State Grantor/Pass-through Grantor/Program	Federal CFDA Number	Contract #	Receipts	Expenditures
Federal Awards: US Department of Education Pass-through from Scotland County Schools Safe Schools/Healthy Students Grant (Prior Year) Safe Schools/Healthy Students Grant (Current Year)	84.184L * 84.184L *	#Q184L040024 #Q184L040024	\$	\$0 76,584
US Department of Health and Human Services Pass-through from the North Carolina Department of Health & Human Services - Division of Public Health Adolescent Pregnancy Prevention	93.778 *	#01093-08	12,881	14,089
US Department of Health and Human Services Pass-through from the North Carolina Department of Health & Human Services - Division of Public Health Teen Pregnancy Prevention	93.558 *	#02086-08	16,505	16,505
Total Federal Awards			132,618	107,178
State Awards: North Carolina Department of Health and Human Services Division of Public Health Adolescent Pregnancy Prevention (Prior Year) Adolescent Pregnancy Prevention (Current Year)	k k	#01093-07 #01093-08	10,434 25,971	28,346
North Carolina Department of Health and Human Services Division of Public Health Teen Pregnancy Prevention (Prior Year) Teen Pregnancy Prevention (Current Year)		#02086-07 #02086-08	3,089	3,908
North Carolina Department of Health and Human Services Division of Child Development Pass-through from the North Carolina Partnership for Children, Inc.				
Early Childhood Initiatives Program Multi-County Accounting and Contracting Gran	k k	N/A N/A	609,790 11,665	609,790 11,665
Total State Awards			660,949	653,709
Total Federal and State Awards			\$ 793,567	\$ 760,887

* Programs with compliance requirements that have a direct and material effect on the financial statements.

Scotland County Partnership for Children and Familes, Inc. Schedule of Property and Equipment - Modified Cash Basis For the Year Ended June 30, 2008

Furniture and Noncomputer Equipment Computer Equipment/Printers	\$ 29,529 46,153
Total Property and Equipment	\$ 75,682

Schedule 4

Note: The information on this schedule provides a summary of property and equipment with acquisition or donated cost of \$500 or more which were held by the Partnership at year end. The valuations represent historical cost. On the modified cash basis of accounting, these items are expensed in the year of purchase.

Match Provided at the Partnership Level:

Cash In-Kind Goods and Services	\$ 106,067 16,820
	\$ 122,887
Match Provided at the Contractor Level:	
Cash	\$ 29,263

Schedule 5

Note: This schedule is presented in accordance with the program match requirement as provided for by North Carolina Session Law 2007-323, Section 10.19(c). The North Carolina Partnership for Children, Inc. and all local partnerships are required to match the total amount budgeted for the Smart Start Program in each fiscal year. The match is comprised of both cash and in-kind amounts. Only in-kind contributions that are verifiable, quantifiable, and related to the Smart Start Program can be applied to the in-kind match requirement, including volunteer services. The law allows for volunteer services to be valued for match purposes, a concept that deviates from generally accepted accounting principles. This schedule identifies those amounts allowable for this partnership in meeting the statewide



Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Scotland County Partnership for Children and Families, Inc. Laurinburg, North Carolina

We have audited the financial statements of the Scotland County Partnership for Children and Families, Inc. (Scotland Partnership) as of and for the year ended June 30, 2008, and have issued our report thereon dated April 21, 2009. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

As described in Note 1, the accompanying financial statements were prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Scotland Partnership's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Scotland Partnership's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Scotland Partnership's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified a certain deficiency in internal control over financial reporting that we consider to be a significant deficiency.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Scotland Partnership's ability to initiate, authorize, record, process, or report financial data reliably in



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONTINUED)

accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Scotland Partnership's financial statements that is more than inconsequential will not be prevented or detected by the Scotland Partnership's internal control. We consider the deficiency described in the accompanying schedule of findings and responses to be a significant deficiency in internal control over financial reporting.

Finding

2008-1 - Controls over the period-end financial reporting process

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Scotland Partnership's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we consider item 2008-1 to be a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Scotland Partnership's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain other matters that we reported to management of the Scotland Partnership in a separate letter dated April 21, 2009.

Scotland Partnership's response to the finding identified in our audit is described in the accompanying schedule of findings and responses. We did not audit Scotland Partnership's response and, accordingly, we express no opinion on it.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONCLUDED)

This report is intended solely for the information and use of the Scotland Partnership's Board of Directors, management of the Scotland Partnership, others within the Partnership, The North Carolina Partnership for Children, Inc., the Governor, and the General Assembly of North Carolina and is not intended to be and should not be used by anyone other than these specified parties.

Langdon ! Company

Garner, North Carolina April 21, 2009

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Matters Related to Financial Reporting

The following finding and response was identified during the current audit and describes a condition that represents a material weakness in internal control or noncompliance with laws, regulations, contracts, and grant agreements.

2008-1 – Controls Over the Period-End Financial Reporting Process

During the performance of our audit engagement procedures, material misstatements were noted that were not initially identified by the Partnership's internal control. The misstatements were not prevented or detected prior to our review and constitute a material weakness required to be reported under professional standards.

Recommendation: We recommend the Partnership seek technical guidance for recording such transactions.

Partnership response: During the 2007-2008 fiscal year, the Partnership recorded grant revenue from the State as State revenue. However, a portion of the revenue received from the State actually consisted of federal funds, which should have been coded in the accounting system separately from the State funds. This incorrect coding was due to the facts that the funds were reported on the State grant website as State revenue and the source of the revenue during the grant period cannot be determined until *after* reimbursement of the expenditures by the State.

To prevent future miscoding of this nature, the Partnership has obtained guidance from the Auditors and The North Carolina Partnership for Children, Inc. Procedures have been incorporated to ensure the proper classification of these revenues based upon the quarterly reimbursement classification, and a more detailed review of financial statements at year-end will also be conducted to ensure coding of all future funding is accurate.

All revenue described in the Audit Report was expended appropriately for each funding source. The technical accounting error described above did not impact funds expended on the program, nor the operations of Partnership. There was no misuse or misappropriation of funds.

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